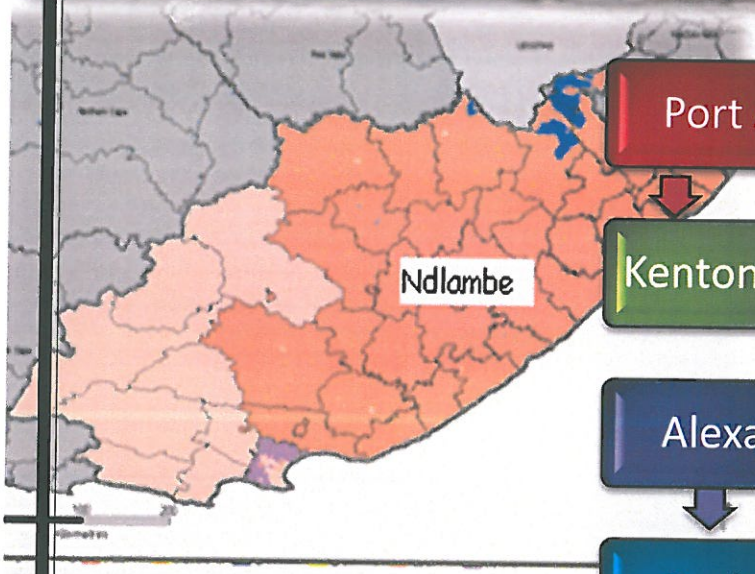
NDLAMBE MUNICIPALITY

ANNUAL BUDGET

2014/2015



Port Alfred

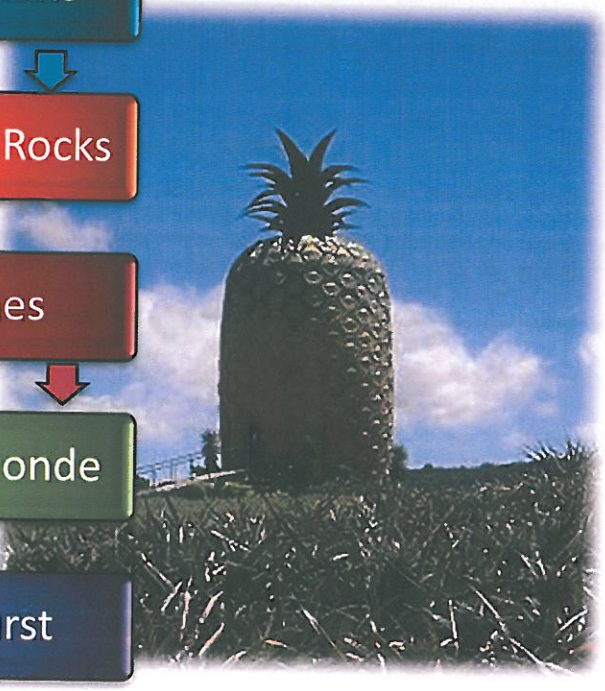
Kenton On Sea

Alexandria

Bushmans

Cannon Rocks

Boknes



Klienemonde

Bathurst

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VISION:

Ndlambe Municipality strives to be a growing and investment friendly region that provides sustainable, efficient, cost-effective, adequate and affordable services to all citizens in a healthy and safe environment by 2025.

MISSION:

To achieve our vision by enabling optimal performance within each of the five key performance areas of local government within the context of available resources.

VALUES:

- ***Commitment***
- ***Transparency***
- ***Honesty***
- ***Trustworthiness***
- ***Care***

MAYORS REPORT

Part 1 – Annual Budget

1) Mayors Report:

NDLAMBE LOCAL MUNICIPALITY (EC 105)

Hon. Mayor: Cllr. S R Tandani's tabling of IDP/Budget for 2014/15 Financial Year for Council's adoption: 30th May 2014

Madam Speaker;

Hon. Councillors;

Municipal Manager and Officials;

Organised labour representatives present;

Members of the gallery;

The media houses;

Honoured guests and ladies and gentleman,

Madam Speaker, allow me this morning to table the Integrated Development Plan/Budget for 2014/15 financial year for council's consideration and adoption in accordance with the provisions of Local Government: Municipal Finance Management Act, 56 of 2003.

Both the Local Government: Municipal Finance Management Act and Municipal Systems Act of 2000 direct this council to consult our communities on IDP/Budget related matters and allow and consider the views of our people. Indeed that has taken place from the 19th to the 22nd of May 2014 and the views of our stakeholders have been considered in this IDP/Budget.

It must also be acknowledged that 2013/14 financial year was indeed a challenging year but we have managed to keep our cash flow floating. Our community needs always exceeds the budget projections and the challenge of not having substantial capital budget to address infrastructure backlog and our desire to replace the ageing plant still persist. Madam Speaker, sometimes we have to take bold decisions that relates to IDP/Budget and financial management in general. I table this IDP/Budget for 2014/15 financial year for approval and having taken into consideration what has been raised by the Auditor General in the 2012/13 Audit Report and the views of our communities.

Madam Speaker I am also proud to attest to the good work done by this administration since elected in 2011. Port Alfred Central Business District improvement programme is the case in point. The replacement of Port Alfred sewer ponds to the tune of 39 million is a milestone in addressing our sewerage backlog because many households will be able to be connected into the system. The improvement of Port Alfred CBD internal roads is another milestone. In our former townships we are busy providing bulk services and in Nemato we have started using Municipal Infrastructure Grant funding in the tune of 16 million. We have also received an amount of 39 million from Nachure to replace 2290 pit latrine toilets and bulk services in Nemato. Bathurst has been allocated an amount of 21 million for bulk services for this financial year; this is MIG project and is under design stage. Madam Speaker we have also allocated an amount of 25 million MIG funding for 2014/15 financial for sewerage bulk services in Marselle Township. The upgrading of Ward 1 (kwaNokqubela) sport field has been allocated and amount of 3.1 million MIG funding in this current financial year and MIG funding has also been allocated for the upgrading of Nemato sport field. The Thornhill 25 million Multipurpose Centre project in Port Alfred is near completion.

Madam Speaker we have paved a number of municipal roads both in town and townships and some of our roads were done using concrete slab which proved to be sustainable.

Madam Speaker be that as it may we have to consider quite seriously the issue of over reliance on National Grant funding. We have been warned by the National Treasury and sector departments that the national fiscal is drying up. In answering this we have to examine our inability to collect bad debt. Consumer debt is sitting at

90 million and the debt owed by our staff is sitting at R 600,000 (six hundred thousand). This requires the council's serious consideration going forward.

Madam Speaker when this budget was prepared a number of economic factors and realities were taken into consideration. Issues such as inflation rate, the increase in prices of food and petrol which are influenced by our country's slow economic growth. We have considered the hard or trying conditions that our people find themselves in as a consequence of global economic factors. We have also considered the ever increasing needs of our communities and the unfortunate situations the majority of our people find themselves living under.

Madam Speaker and Hon. Councillors the above realities and considerations made us to believe that we have to be smart and bold when presenting 2014/15 IDP/Budget. We have to deal with our infrastructural challenges using our internal generated revenue. We have to think hard as to how and when to replace the municipal ageing plant and equipment in order to deal with maintenance of our municipal infrastructure.

Madam Speaker and councillors without wasting any time, I table the IDP/Budget for 2014/15 financial year for approval by council. From now the Budget Committee has met to refine and made some proposal where departments can cut back. However, I am considered of the decrease on our maintenance budget and this is becoming a trend on a yearly basis.

I therefore hereby present the 2014/15 IDP/Budget for approval:

Own revenue:	**R 232, 630, 613**
Grant revenue:	**R 94, 802, 000**
Total revenue:	**R 327, 432, 613**
Operating expenditure:	**R 250, 123, 907**
Grant operating expenditure:	**R 68, 071, 938**
Grant Capital expenditure:	**R 26, 730, 062**
Total expenditure:	**R 344, 925, 907**

The proposed tariffs percentage increase to generate our own revenue is as follows:

12% is proposed on rates, 100% on sanitation, 14.75% on electricity, 12% on sewerage, 5, 5% on water and 5, 5% on miscellaneous. Capital needs is an amount of R 13, 833, 839 and salary increase is estimated at 8, 5% including notches for the 2014/15 financial year. These proposed tariffs if approved by council will apply from the 1st of July 2014 to the 30th of June 2015.

That the various tariffs as set out in the budget document for the financial year 1st July 2014 to 30 June 2015.

Madam Speaker I wish to thank the MM, CFO and the Budget Treasury Office for putting together this draft budget. I wish also to thank this council for its support.

!!! I thank you!!!

RESOLUTION

NDLAMBE MUNICIPALITY
Port Alfred

✉13, Port Alfred 6170
☎(046) 624 1140
Fax: (046) 624 2669
portalfred@ndlambe.co.za
http://www.ndlambe.co.za

RESOLUTION

MINUTES OF THE SPECIAL OPEN NDLAMBE COUNCIL MEETING HELD ON 30 MAY 2014

SNCM007/05/2014
REPORT DATED 19 MARCH 2014 FROM THE MAYOR TO COUNCIL : BUDGET – 2014/2015

COUNCIL RESOLVED

The Council meeting concluded that the following resolution BE ADOPTED:

1 THAT the operating budget and capital budget as set out in the budget document be adopted by Council and constitute the budget of Council for the 2014/2015 financial year to be approved with the following provisions:

a. The rates and sewerage has increase 12% for the financial year ending 30 June 2015.

b. The sanitation has increased by 100% for the financial year ending 30 June 2015.

c. The refuse, water, annual and monthly charges increase by 5.5% excluding electricity which will increase by 14.75% for the period 1 July 2014 to 30 June 2015.

d. The miscellaneous tariffs as set out in the budget document for the financial year 1 July 2014 to 30 June 2015.

e. The capital budget from internal funding has been limited to R5 million.

f. No new posts are created for the 2014/15 financial year.

2 Budget comments received from the public of Ndlambe Municipality for 2014/2015 financial year be noted.

3 THAT the budget related policies be approved.

Signed : ..... **Date :** 27 JUNE 2014

- Rates Policy
- Subsistence and Traveling Policy
- Fixed Asset Policy
- Virement Policy
- Funding and Reserve Policy
- Customer Care, Credit Control and Debt Collection Policy
- Supply Chain Management Policy
- Creditors, Councillors and Staff Payment
- Management of Accumulated Surplus/Deficit and Bad Debts
- Tariff Policy
- Budget Policy
- Policy on the Write off of Irrecoverable Debt
- Municipal Loans Policy
- Unauthorised, Irregular, Fruitless and wasteful Expenditure and the Enforcement of Proper Financial Management
- Indigent Policy
- Banking and Investment Policy
- Entertainment Policy

4 THAT all of the matters prescribed in Section 17 (1) (A-E); 17 (3) (a, b, c, d, e, f, j, k) of the Municipal Finance Management Act No. 56 of 2003 are included in the budget document and are approved.

5 That after having deliberated.

6 That it BE NOTED that the Democratic Alliance is totally opposed to the increase of 12% that has been adopted by Council.

***

SIGNATURE ..... DATE 27/06/2014

EXECUTIVE SUMMARY

3) EXECUTIVE SUMMARY OF THE MUNICIPAL MANAGER, ROLLY DUMEZWENI, ON THE 2014/2015 DRAFT BUDGET OF THE NDLAMBE MUNICIPALITY

The Ndlambe Municipality budget was a difficult budget to compile with the continued economic crisis that is impacting on us. Although many say that the economy is slowly recovering we are not noticing the recovery or feeling the recovery in our revenue collection rates. It is critical that everything possible is done to collect outstanding debt due to the municipality but at the same time ensure that the costs of the services that we provide are affordable to the consumers.

The tabled budget put forward provides for total operating revenue of R232 630 613 the 2014/2015 financial year.

Revenue from property rates is budgeted at R81 160 277. To achieve the budgeted income, rates have been increased by 12 % for the 2014/2015 financial year.

Revenue from water is budgeted at R41 070 491. To achieve the budgeted income, water charges have been increased by 5.50% for the 2014/2015 financial year.

Revenue from electricity is budgeted at R53 789 208. To achieve the budgeted income, electricity charges have been increased by 14.75% for the 2014/2015 financial year.

Revenue from sewer is budgeted at R12 917 230. To achieve the budgeted income, sewer charges have been increased by 12% for the 2014/2015 financial year.

Revenue from refuse is budgeted at R14 856 376. To achieve the budgeted income, refuse charges have been increased by 5.5% for the 2014/2015 financial year.

The tabled budget put forward for adoption provides for total operating expenditure of R250 123 907.

Expenditure on employee related costs are R93 183 491. Employee related costs represent 37% of the total expenditure budget. No new posts have been added into the budget, only the posts that existed in the 2014/2015 financial year have been budgeted for. Employee related costs include all employees of Ndlambe Municipality but excludes Councilors allowances.

Expenditure on general expenditure has increased is R141 072 515. General expenditure represents 56% of the total expenditure budget. General expenditure includes the bulk purchase of electricity and water as well as Councilors allowances.

Expenditure on repairs and maintenance is R13 377 600. Repairs and maintenance represents 5% of the total expenditure budget.

Expenditure on contributions to capital outlay is R14 33 810. A contribution to capital outlay represents 1% of the total expenditure budget.

ANNUAL BUDGET TABLES

EC105 Ndlambe - Table A1 Budget Summary

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Financial Performance										
Property rates	42 378	45 169	51 001	82 992	82 992	82 992	–	80 698	85 136	89 819
Service charges	72 813	72 013	94 843	111 198	111 198	111 198	–	123 825	130 636	137 821
Investment revenue	4 293	4 698	5 805	535	535	535	–	565	596	629
Transfers recognised - operational	60 722	61 337	56 347	69 062	69 062	69 062	–	68 869	72 657	76 653
Other own revenue	9 057	36 935	12 085	18 941	18 941	18 941	–	20 586	22 876	25 455
Total Revenue (excluding capital transfers and contributions)	189 262	220 151	220 081	282 728	282 728	282 728	–	294 543	311 901	330 376
Employee costs	69 400	71 593	80 799	82 920	82 920	82 920	–	91 203	95 763	100 552
Remuneration of councillors	4 104	4 717	4 974	5 721	–	5 721	–	5 377	5 646	5 929
Depreciation & asset impairment	–	41 840	40 490	2 813	2 813	2 813	–	1 342	1 416	1 494
Finance charges	(3 840)	3 652	3 028	1 516	1 516	1 516	–	2 201	2 322	2 449
Materials and bulk purchases	34 723	41 908	47 076	11 919	11 919	11 919	–	22 669	23 855	25 104
Transfers and grants	12 931	11 096	7 836	–	–	–	–	–	–	–
Other expenditure	64 468	59 979	60 086	82 258	9 351	82 258	–	112 211	118 383	124 894
Total Expenditure	181 785	234 785	244 289	187 147	108 519	187 147	–	235 004	247 386	260 421
Surplus/(Deficit)	7 476	(14 635)	(24 208)	95 581	174 209	95 581	–	59 539	64 515	69 955
Transfers recognised - capital	33 212	28 321	65 335	30 284	32 468	30 284	–	25 920	27 346	28 850
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	40 689	13 687	41 128	125 865	206 677	125 865	–	85 460	91 861	98 805
Share of surplus/ (deficit) of associate	664	21	26	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	41 353	13 708	41 153	125 865	206 677	125 865	–	85 460	91 861	98 805
Capital expenditure & funds sources										
Capital expenditure	8 643	32 554	37 544	42 234	76 237	76 237	–	30 956	12 879	12 991
Transfers recognised - capital	62 089	34 354	32 095	30 186	62 752	62 752	–	–	–	–
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	5 449	12 048	13 484	13 484	–	–	–	–
Total sources of capital funds	62 089	34 354	37 544	42 234	76 236	76 236	–	–	–	–
Financial position										
Total current assets	57 102	81 059	97 837	63 825	–	63 825	–	66 244	69 555	73 034
Total non current assets	104 231	127 994	669 310	689 433	36 894	101 496	–	102 254	107 366	112 736
Total current liabilities	55 247	72 764	67 699	53 113	–	53 113	–	53 880	56 573	59 401
Total non current liabilities	74 786	75 487	72 988	79 262	–	79 262	–	–	–	–
Community wealth/Equity	–	–	–	–	–	–	–	–	–	–
Cash flows										
Net cash from (used) operating	54 434	53 183	86 824	83 462	83 864	81 681	–	72 911	76 556	80 384
Net cash from (used) investing	(33 078)	(28 703)	(65 159)	(34 841)	486	486	–	(40 321)	(42 337)	(44 454)
Net cash from (used) financing	(1 031)	(1 184)	(1 692)	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	34 950	58 247	78 220	48 621	84 350	82 166	–	32 590	66 809	102 740
Cash backing/surplus reconciliation										
Cash and investments available	24 064	43 541	28 169	39 892	–	39 892	–	41 977	44 076	46 281
Application of cash and investments	37 246	46 613	26 708	37 533	–	37 533	–	40 431	42 534	44 748
Balance - surplus (shortfall)	(13 182)	(3 072)	1 462	2 359	–	2 359	–	1 546	1 542	1 533
Asset management										
Asset register summary (WDV)	102 206	127 912	69 792	72 221	72 221	48 689	54 864	54 864	57 607	60 487
Depreciation & asset impairment	–	41 840	40 490	2 813	2 813	2 813	1 342	1 342	1 416	1 494
Renewal of Existing Assets	4 395	28 253	38 193	42 244	3 146	3 146	3 146	–	–	–
Repairs and Maintenance	12 312	12 822	–	12 136	12 953	12 953	10 574	10 574	13 493	14 232
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

EC105 Ndlambe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard										
Governance and administration		**58 290**	**123 264**	**132 656**	**143 042**	**143 042**	**143 042**	**86 739**	**91 076**	**95 629**
Executive and council		9 144	1 490	713	2 327	2 327	2 327	2 455	2 578	2 707
Budget and treasury office		4 761	49 738	1 673	1 552	1 552	1 552	1 637	1 719	1 805
Corporate services		44 385	72 036	130 271	139 162	139 162	139 162	82 646	86 778	91 117
Community and public safety		**7 354**	**5 614**	**8 911**	**7 977**	**7 977**	**7 977**	**8 515**	**8 941**	**9 388**
Community and social services		432	588	807	666	666	666	702	737	774
Sport and recreation		18	–	24	23	23	23	124	130	136
Public safety		2 257	1 969	2 772	2 404	2 404	2 404	2 537	2 663	2 797
Housing		861	1 770	3 866	3 424	3 424	3 424	3 612	3 793	3 982
Health		3 788	1 286	1 442	1 461	1 461	1 461	1 541	1 618	1 699
Economic and environmental services		**7 605**	**7 478**	**4 254**	**7 848**	**7 848**	**7 848**	**6 915**	**7 261**	**7 624**
Planning and development		3 993	1 933	2 108	3 722	3 722	3 722	2 563	2 691	2 825
Road transport		1 046	1 331	1 269	2 867	2 867	2 867	3 025	3 176	3 335
Environmental protection		2 565	4 214	876	1 258	1 258	1 258	1 328	1 394	1 464
Trading services		**97 043**	**97 417**	**119 731**	**113 101**	**113 101**	**113 101**	**129 197**	**135 657**	**142 440**
Electricity		30 953	45 479	56 081	50 465	50 465	50 465	54 122	56 828	59 669
Water		28 743	27 876	30 210	29 639	29 639	29 639	41 070	43 124	45 280
Waste water management		14 642	11 218	15 192	14 468	14 468	14 468	15 992	16 792	17 632
Waste management		22 705	12 844	18 247	18 529	18 529	18 529	18 013	18 914	19 859
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	2	**170 292**	**233 774**	**265 552**	**271 967**	**271 967**	**271 967**	**231 366**	**242 935**	**255 081**
Expenditure - Standard										
Governance and administration		**43 429**	**71 213**	**67 241**	**60 759**	**63 341**	**63 341**	**55 763**	**58 551**	**61 478**
Executive and council		21 136	30 218	28 342	27 684	31 220	31 220	24 030	25 232	26 493
Budget and treasury office		14 311	14 859	16 169	17 157	16 625	16 625	14 623	15 354	16 122
Corporate services		7 982	26 136	22 730	15 918	15 495	15 495	17 109	17 965	18 863
Community and public safety		**26 295**	**22 739**	**26 646**	**29 568**	**29 044**	**29 044**	**33 140**	**34 797**	**36 536**
Community and social services		10 438	9 452	12 270	12 928	12 582	12 582	15 016	15 766	16 555
Sport and recreation		1 578	1 563	1 707	1 221	1 398	1 398	1 691	1 775	1 864
Public safety		7 012	8 010	8 545	10 931	10 578	10 578	11 853	12 446	13 068
Housing		2 731	1 688	1 957	2 168	2 168	2 168	2 338	2 454	2 577
Health		4 537	2 026	2 167	2 319	2 319	2 319	2 242	2 354	2 472
Economic and environmental services		**30 816**	**36 428**	**39 936**	**39 511**	**39 569**	**39 569**	**41 634**	**43 716**	**45 901**
Planning and development		14 760	13 706	16 727	18 203	18 310	18 310	27 765	29 153	30 611
Road transport		12 288	15 447	20 284	18 517	18 517	18 517	11 111	11 666	12 250
Environmental protection		3 768	7 275	2 925	2 791	2 742	2 742	2 758	2 896	3 040
Trading services		**72 019**	**101 185**	**131 574**	**138 279**	**136 351**	**136 351**	**100 821**	**105 862**	**111 155**
Electricity		25 491	41 370	53 360	54 263	53 687	53 687	50 255	52 768	55 407
Water		20 365	29 497	38 136	39 521	38 756	38 756	24 063	25 266	26 529
Waste water management		14 186	16 997	21 441	22 838	22 336	22 336	13 120	13 777	14 465
Waste management		11 977	13 321	18 637	21 657	21 572	21 572	13 382	14 051	14 754
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	3	**172 559**	**231 564**	**265 398**	**268 117**	**268 305**	**268 305**	**231 357**	**242 924**	**255 071**
Surplus/(Deficit) for the year		**(2 267)**	**2 210**	**154**	**3 851**	**3 663**	**3 663**	**10**	**10**	**11**

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

EC105 Ndlambe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote	1									
Vote 1 - COUNCIL GENERAL		9 042	1 378	593	2 197	2 197	2 197	2 318	2 434	2 556
Vote 2 - MUNICIPAL MANAGER		102	112	131	148	148	148	156	164	172
Vote 3 - CORPORATE SERVICES		399	204	250	209	209	209	220	231	243
Vote 4 - COMMUNITY PROTECTION SERVICES		29 441	18 865	21 245	21 824	21 824	21 824	21 588	22 667	23 801
Vote 5 - COMMUNITY PROTECTION SERVICES		3 280	3 301	4 041	3 720	3 720	3 720	3 924	4 120	4 326
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		19 482	14 911	21 155	21 725	21 726	21 726	23 649	24 831	26 073
Vote 7 - ELECTRICITY DEVELOPMENT		30 953	45 479	56 081	50 608	50 465	50 465	54 272	56 986	59 835
Vote 8 - WATER SERVICES		28 743	27 876	30 210	29 639	29 639	29 639	41 070	43 124	45 280
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		–	–	–	1 293	–	–	–	–	–
Vote 10 - FINANCIAL MANAGEMENT		48 851	121 647	131 846	140 607	140 607	140 607	84 169	88 377	92 796
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**170 293**	**233 773**	**265 552**	**271 970**	**270 535**	**270 535**	**231 366**	**242 934**	**255 081**
Expenditure by Vote *to be appropriated*	1									
Vote 1 - COUNCIL GENERAL		19 092	27 715	25 482	24 210	24 210	24 210	20 302	21 317	22 383
Vote 2 - MUNICIPAL MANAGER		4 134	8 310	9 534	11 453	10 953	10 953	12 114	12 720	13 356
Vote 3 - CORPORATE SERVICES		8 433	9 469	10 633	10 714	10 432	10 432	11 634	12 216	12 826
Vote 4 - COMMUNITY PROTECTION SERVICES		30 023	32 022	35 757	39 402	38 516	38 516	33 081	34 735	36 472
Vote 5 - COMMUNITY PROTECTION SERVICES		7 853	8 259	8 631	10 536	10 536	10 536	12 575	13 204	13 864
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		39 968	42 775	53 474	51 574	51 574	51 574	42 661	44 794	47 034
Vote 7 - ELECTRICITY DEVELOPMENT		25 938	41 369	54 404	55 308	55 307	55 307	51 305	53 871	56 564
Vote 8 - WATER SERVICES		20 365	29 497	38 136	39 521	39 521	39 521	24 063	25 266	26 529
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		–	–	–	2 469	2 469	2 469	2 799	2 939	3 086
Vote 10 - FINANCIAL MANAGEMENT		16 753	32 148	29 347	22 931	22 931	22 931	20 822	21 863	22 956
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**172 559**	**231 564**	**265 398**	**268 117**	**266 448**	**266 448**	**231 356**	**242 924**	**255 071**
Surplus/(Deficit) for the year	2	**(2 266)**	**2 209**	**154**	**3 853**	**4 087**	**4 087**	**10**	**10**	**10**

References

1. Insert 'Vote'; e.g. department, if different to standard classification structure

2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

3. Assign share in 'associate' to relevant Vote

EC105 Ndlambe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditur Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year + 2016/17
Revenue By Source											
Property rates	2	42 378	45 169	51 001	77 946	77 946	77 946	–	75 468	79 619	83 998
Property rates - penalties & collection charges		–	–	–	5 046	5 046	5 046		5 230	5 517	5 821
Service charges - electricity revenue	2	32 351	38 179	42 177	50 014	50 014	50 014	–	53 334	56 267	59 362
Service charges - water revenue	2	18 580	16 960	35 963	28 407	28 407	28 407	–	39 919	42 114	44 431
Service charges - sanitation revenue	2	8 092	5 298	5 467	14 413	14 413	14 413	–	15 936	16 812	17 737
Service charges - refuse revenue	2	14 644	11 089	10 673	18 303	18 303	18 303	–	14 572	15 374	16 219
Service charges - other		(854)	486	564	61	61	61		65	68	72
Rental of facilities and equipment		3 178	3 074	3 490	1 106	1 106	1 106		1 167	1 231	1 299
Interest earned - external investments		4 293	4 698	5 805	535	535	535		565	596	629
Interest earned - outstanding debtors		–	–	–	2 762	2 762	2 762		2 914	3 074	3 243
Dividends received		1	–	–	–	–	–		–	–	–
Fines		482	443	511	665	665	665		680	718	757
Licences and permits		2 786	3 380	3 190	4 072	4 072	4 072		1 661	1 752	1 848
Agency services		–	–	–	–	–	–		–	–	–
Transfers recognised - operational		60 722	61 337	56 347	69 062	69 062	69 062	–	68 869	72 657	76 653
Other revenue	2	2 178	29 773	4 895	9 851	9 851	9 851	–	13 652	15 564	17 742
Gains on disposal of PPE		432	265	–	486	486	486		512	538	565
Total Revenue (excluding capital transfers and contributions)		**189 262**	**220 151**	**220 081**	**282 728**	**282 728**	**282 728**	–	**294 543**	**311 901**	**330 376**
Expenditure By Type											
Employee related costs	2	69 400	71 593	80 799	82 920	82 920	82 920	–	91 203	95 763	100 552
Remuneration of councillors		4 104	4 717	4 974	5 721		5 721		5 377	5 646	5 929
Debt impairment	3	17 358	16 228	13 487	2 991		2 991		–	–	–
Depreciation & asset impairment	2	–	41 840	40 490	2 813	2 813	2 813	–	1 342	1 416	1 494
Finance charges		(3 840)	3 652	3 028	1 516	1 516	1 516		2 201	2 322	2 449
Bulk purchases	2	26 742	33 442	35 731	11 919	11 919	11 919	–	12 095	12 700	13 335
Other materials	8	7 981	8 466	11 345					10 574	11 155	11 769
Contracted services		–	–	–	11 615	9 351	11 615	–	11 505	12 138	12 805
Transfers and grants		12 931	11 096	7 836	–	–	–	–	–	–	–
Other expenditure	4, 5	47 110	43 751	46 481	67 478	–	67 478	–	100 518	106 047	111 880
Loss on disposal of PPE		–	–	117	174		174		188	198	209
Total Expenditure		**181 785**	**234 785**	**244 289**	**187 147**	**108 519**	**187 147**	–	**235 004**	**247 386**	**260 421**
Surplus/(Deficit)		**7 476**	**(14 635)**	**(24 208)**	**95 581**	**174 209**	**95 581**	–	**59 539**	**64 515**	**69 955**
Transfers recognised - capital		33 212	28 321	65 335	30 284	32 468	30 284	–	25 920	27 346	28 850
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–		–	–
Surplus/(Deficit) after capital transfers & contributions		**40 689**	**13 687**	**41 128**	**125 865**	**206 677**	**125 865**	–	**85 460**	**91 861**	**98 805**
Taxation											
Surplus/(Deficit) after taxation		**40 689**	**13 687**	**41 128**	**125 865**	**206 677**	**125 865**	–	**85 460**	**91 861**	**98 805**
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		**40 689**	**13 687**	**41 128**	**125 865**	**206 677**	**125 865**	–	**85 460**	**91 861**	**98 805**
Share of surplus/ (deficit) of associate	7	664	21	26							
Surplus/(Deficit) for the year		**41 353**	**13 708**	**41 153**	**125 865**	**206 677**	**125 865**	–	**85 460**	**91 861**	**98 805**

References

1. Classifications are revenue sources and expenditure type

2. Detail to be provided in Table SA1

3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment

4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs

5. Repairs & maintenance detailed in Table A9 and Table SA34c

6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)

7. Equity method

EC105 Ndlambe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 1 - COUNCIL GENERAL		–	–	–	–	–	–	–	–	–	–
Vote 2 - MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 4 - COMMUNITY PROTECTION SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 5 - COMMUNITY PROTECTION SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		–	–	–	–	–	–	–	–	–	–
Vote 7 - ELECTRICITY DEVELOPMENT		–	–	–	–	–	–	–	–	–	–
Vote 8 - WATER SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		–	–	–	–	–	–	–	–	–	–
Vote 10 - FINANCIAL MANAGEMENT		–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*	2										
Vote 1 - COUNCIL GENERAL		–	–	–	–	–	–	–	250	–	–
Vote 2 - MUNICIPAL MANAGER		1 200	–	30	482	644	644	644	250	757	257
Vote 3 - CORPORATE SERVICES		225	–	–	723	1 703	1 703	1 703	250	513	–
Vote 4 - COMMUNITY PROTECTION SERVICES		205	–	1 280	3 964	64	64	64	6 269	1 545	–
Vote 5 - COMMUNITY PROTECTION SERVICES		–	–	–	–	27	27	27	240	260	–
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		24 729	23 214	30 729	31 114	61 621	61 621	61 621	2 000	4 330	123
Vote 7 - ELECTRICITY DEVELOPMENT		8 000	2 000	5 000	4 850	10 200	10 200	10 200	–	660	–
Vote 8 - WATER SERVICES		1 600	8 600	–	1 052	966	966	966	21 000	4 694	–
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		–	–	–	–	–	–	–	259	–	–
Vote 10 - FINANCIAL MANAGEMENT		800	539	505	49	1 084	1 084	1 084	674	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		36 759	34 353	37 544	42 234	76 309	76 309	76 309	31 192	12 759	380
Total Capital Expenditure - Vote		36 759	34 353	37 544	42 234	76 309	76 309	76 309	31 192	12 759	380
Capital Expenditure - Standard											
Governance and administration		2 225	539	505	74	1 829	1 829	–	1 329	1 713	1 539
Executive and council		–	–	–	25	547	547		405	492	257
Budget and treasury office		800	539	505	49	1 035	1 035		674	708	743
Corporate services		1 425	–	–	–	247	247		250	513	539
Community and public safety		205	–	450	–	1 546	1 546	–	4 473	1 030	809
Community and social services		205	–	450	–	1 530	1 530		4 213	770	809
Sport and recreation		–	–	–	–	14	14		–	–	–
Public safety		–	–	–	–	–	–		240	260	–
Housing		–	–	–	–	–	–		–	–	–
Health		–	–	–	–	2	2		20	–	–
Economic and environmental services		3 120	200	4 080	6 000	6 000	6 000	–	1 370	3 254	3 417
Planning and development		–	–	30	–	–	–		334	469	492
Road transport		3 120	200	4 050	6 000	6 000	6 000		1 031	1 935	2 032
Environmental protection		–	–	–	–	–	–		5	850	893
Trading services		31 209	33 615	32 509	29 210	31 576	31 576	–	5 120	7 130	7 487
Electricity		8 000	200	5 000	4 500	5 700	5 700		550	110	116
Water		1 600	10 289	–	–	966	966		2 100	4 694	4 929
Waste water management		21 609	23 126	26 529	24 710	24 910	24 910		1 095	1 801	1 891
Waste management		–	–	980	–	–	–		1 375	525	551
Other		–	–	–	–	–	–		–	–	–
Total Capital Expenditure - Standard	3	36 759	34 354	37 544	35 284	40 951	40 951	–	12 292	13 127	13 252
Funded by:											
National Government		34 710	24 065	31 065	24 759	25 392	25 392		25 192	26 451	27 774
Provincial Government		35	10 289	1 030	1 000	1 000	1 000		1 000	–	–
District Municipality		2 014	–	–	4 525	6 076	6 076		–	–	–
Other transfers and grants		–	–	–	–	–	–		–	–	–
Transfers recognised - capital	4	36 759	34 354	32 095	30 284	32 468	32 468	–	26 192	26 451	27 774
Public contributions & donations	5			–	–	–	–		–	–	–
Borrowing	6			–	–	–	–		–	–	–
Internally generated funds				5 449	5 000	8 484	8 484		5 000	5 250	5 513
Total Capital Funding	7	36 759	34 354	37 544	35 284	40 952	40 952	–	31 192	31 701	33 287

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year

3. Capital expenditure by standard classification must reconcile to the appropriations by vote

4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)

5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

7. Total Capital Funding must balance with Total Capital Expenditure

8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

EC105 Ndlambe - Table A6 Budgeted Financial Position

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expendit Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Yea 2016/17
ASSETS											
Current assets											
Cash		18 777	32 526	20 959	34 153	34 153	34 153		35 861	37 654	39 5
Call investment deposits	1	5 226	5 466	198	5 739	5 739	5 739	–	6 026	6 327	6 6
Consumer debtors	1	7 904	14 718	27 559	15 454	15 454	15 454	–	109 196	114 656	120 3
Other debtors		16 880	7 887	234	8 281	8 281	8 281		8 695	9 130	9 5
Current portion of long-term receivables											
Inventory	2	294	188	328	198	198	198		208	218	2
Total current assets		**49 081**	**60 785**	**49 278**	**63 825**	**63 825**	**63 825**	–	**159 986**	**167 985**	**176 3**
Non current assets											
Long-term receivables											
Investments		61	82	5 621	86	86	86		90	95	10
Investment property					12 414	12 414	12 414		13 035	13 686	14 37
Investment in Associate											
Property, plant and equipment	3	98 413	127 912	110 224	88 134	88 134	88 134	–	88 134	92 541	97 16
Agricultural											
Biological											
Intangible				217	948	948	948				
Other non-current assets											
Total non current assets		**98 474**	**127 994**	**116 062**	**101 582**	**101 582**	**101 582**	–	**101 259**	**106 322**	**111 638**
TOTAL ASSETS		**147 555**	**188 779**	**165 340**	**165 407**	**165 407**	**165 407**	–	**261 245**	**274 307**	**288 023**
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	2 846	3 171	3 446	3 330	3 330	3 330	–	3 497	3 672	3 855
Consumer deposits		1 554	1 667	1 735	1 750		1 750		1 838	1 929	2 026
Trade and other payables	4	23 073	60 640	27 378	48 033	48 033	48 033	–	50 435	52 956	55 604
Provisions											
Total current liabilities		**27 473**	**65 478**	**32 559**	**53 113**	**51 363**	**53 113**	–	**55 769**	**58 558**	**61 485**
Non current liabilities											
Borrowing		30 377	27 201	23 829	28 561	28 561	28 561	–	29 989	31 489	33 063
Provisions		43 130	48 286	49 568	50 701	50 701	50 701	–	53 236	55 898	58 693
Total non current liabilities		**73 507**	**75 487**	**73 397**	**79 262**	**79 262**	**79 262**	–	**83 225**	**87 386**	**91 756**
TOTAL LIABILITIES		**100 980**	**140 965**	**105 956**	**132 375**	**130 625**	**132 375**	–	**138 994**	**145 944**	**153 241**
NET ASSETS	5	**46 575**	**47 814**	**59 384**	**33 032**	**34 782**	**33 032**	–	**122 251**	**128 363**	**134 781**
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)	4	–	–	–	–	–	–	–	–	–	–
Reserves											
Minorities' interests	5	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY											

References

1. Detail to be provided in Table SA3

2. Include completed low cost housing to be transferred to beneficiaries within 12 months

3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)

4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.

5. Net assets must balance with Total Community Wealth/Equity

EC105 Ndlambe - Table A7 Budgeted Cash Flows

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		42 378	45 169	51 001	77 946	77 946	77 946		75 468	79 242	83 204
Government - operating	1	60 722	61 337	56 347	69 062	69 062	69 062	–	68 882	72 326	75 942
Government - capital	1	33 212	28 321	65 335	30 284	32 468	30 284		25 920	27 216	28 577
Interest		4 293	4 698	5 805	3 297	3 297	3 297		3 479	3 653	3 835
Dividends		1	–	–	–	–	–		–		–
Payments											
Suppliers and employees		(69 400)	(71 593)	(80 799)	(82 920)	(82 920)	(82 920)		(91 203)	(95 763)	(100 551)
Finance charges		(3 840)	(3 652)	(3 028)	(1 516)	(3 297)	(3 297)		(2 201)	(2 311)	(2 426)
Transfers and Grants	1	(12 931)	(11 096)	(7 836)	(12 691)	(12 691)	(12 691)		(7 435)	(7 806)	(8 197)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**54 434**	**53 183**	**86 824**	**83 462**	**83 864**	**81 681**	–	**72 911**	**76 556**	**80 384**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	265	–	486	486	486		512	538	565
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–		–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–		–	–	–
Payments											
Capital assets		(33 078)	(28 967)	(65 159)	(35 327)	–	–		(40 833)	(42 875)	(45 018)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(33 078)**	**(28 703)**	**(65 159)**	**(34 841)**	**486**	**486**	–	**(40 321)**	**(42 337)**	**(44 454)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		1 554	1 667	1 636	–	–	–		–	–	–
Payments											
Repayment of borrowing		(2 585)	(2 850)	(3 328)	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(1 031)**	**(1 184)**	**(1 692)**	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		**20 326**	**23 297**	**19 973**	**48 621**	**84 350**	**82 166**	–	**32 590**	**34 219**	**35 930**
Cash/cash equivalents at the year begin:	2	**14 624**	**34 950**	**58 247**				–		**32 590**	**66 809**
Cash/cash equivalents at the year end:	2	**34 950**	**58 247**	**78 220**	**48 621**	**84 350**	**82 166**	–	**32 590**	**66 809**	**102 740**

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

EC105 Ndlambe - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditu Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year 2016/17
Cash and investments available											
Cash/cash equivalents at the year end	1	–	–	–	–	–	–	–	–	–	–
Other current investments > 90 days		24 003	37 992	21 157	39 892	39 892	39 892	–	41 887	43 981	46 18
Non current assets - Investments	1	61	82	5 621	86	86	86	–	90	95	10
Cash and investments available:		24 064	38 074	26 778	39 978	39 978	39 978	–	41 977	44 076	46 28
Application of cash and investments											
Unspent conditional transfers		17 469	14 894	21 465	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	3 231	44 032	3 264	46 233	46 233	46 233	–	48 545	50 972	53 520
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		20 700	58 926	24 729	46 233	46 233	46 233	–	48 545	50 972	53 520
Surplus(shortfall)		3 364	(20 852)	2 049	(6 255)	(6 255)	(6 255)	–	(6 567)	(6 896)	(7 241)

References

1. *Must reconcile with Budgeted Cash Flows*
2. *For example: VAT, taxation*
3. *Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)*
4. *For example: sinking fund requirements for borrowing*
5. *Council approval required for each reserve created and basis of cash backing of reserves*

EC105 Ndlambe - Table A9 Asset Management

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
CAPITAL EXPENDITURE										
Total New Assets	1	3 696	69 794	88 025	35 327	10 009	12 384	40 833	62 779	65 918
Infrastructure - Road transport		15	7 561	1 000	3 800	5 000	5 000	2 966	3 114	3 269
Infrastructure - Electricity		130	–	5 000	4 500	950	950	660	693	728
Infrastructure - Water		821	13 179	–	–	232	232	25 295	26 560	27 888
Infrastructure - Sanitation		2 730	37 195	26 529	21 272	200	200	2 896	25 895	27 190
Infrastructure - Other		–	–	54 961	–	–	–	2 075	2 179	2 288
Infrastructure		*3 696*	*57 935*	*87 490*	*29 572*	*6 382*	*6 382*	*33 892*	*58 440*	*61 362*
Community		–	–	–	3 289	3 536	3 536	3 895	3 992	4 191
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		–	11 859	535	2 466	91	2 466	3 047	347	364
Agricultural Assets	6	–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	–	–	–	–	–	–	–	–	–
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	–	–	–	–	–	–
Agricultural Assets	6	–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4	15	7 561	1 000	3 800	5 000	5 000	2 966	3 114	3 269
Infrastructure - Road transport		130	–	5 000	4 500	950	950	660	693	728
Infrastructure - Electricity		821	13 179	–	–	232	232	25 295	26 560	27 888
Infrastructure - Water		2 730	37 195	26 529	21 272	200	200	2 896	25 895	27 190
Infrastructure - Sanitation		–	–	54 961	–	–	–	2 075	2 179	2 288
Infrastructure - Other		*3 696*	*57 935*	*87 490*	*29 572*	*6 382*	*6 382*	*33 892*	*58 440*	*61 362*
Infrastructure		–	–	–	3 289	3 536	3 536	3 895	3 992	4 191
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		–	11 859	535	2 466	91	2 466	3 047	347	364
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	2	**3 696**	**69 794**	**88 025**	**35 327**	**10 009**	**12 384**	**40 833**	**62 779**	**65 918**
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		6 625	7 561	1 000	3 800	3 800	3 800	2 966	3 114	3 269
Infrastructure - Electricity		–	–	–	4 500	4 500	4 500	660	693	728
Infrastructure - Water		12 938	13 179	–				25 295	26 560	27 888
Infrastructure - Sanitation		34 648	37 195	26 529	21 272	21 272	21 272	2 896	3 041	3 193
Infrastructure - Other		29 219	57 736	3 200	5 755	5 755	5 755	6 942	7 289	7 653
Infrastructure		*83 430*	*115 671*	*30 729*	*35 327*	*35 327*	*35 327*	*38 758*	*40 696*	*42 731*
Community		–	–	–						
Heritage assets		13 550	12 241	2 358	12 414	12 414	12 414	13 035	13 686	14 371
Investment properties		–	–	–	–	–	–	2 075	2 179	2 288
Other assets		–	–	–	–	–	–	–	–	–
Agricultural Assets		–	–	217	948	948	948	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	**96 980**	**127 912**	**33 304**	**48 689**	**48 689**	**48 689**	**53 868**	**56 561**	**59 389**
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment	3	–	–	–	–	–	–	–	–	–
Repairs and Maintenance by Asset Class		–	–	–	–	–	–	–	–	–
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6, 7	–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		–	–	–	–	–	–	–	–	–
Renewal of Existing Assets as % of total capex		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*
Renewal of Existing Assets as % of deprecn"		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*
R&M as a % of PPE		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*
Renewal and R&M as a % of PPE		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*

References

1. Detail of new assets provided in Table SA34a

2. Detail of renewal of existing assets provided in Table SA34b

3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c

4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure

5. Must reconcile to 'Budgeted Financial Position' (written down value)

6. Donated/contributed and assets funded by finance leases to be allocated to the respective category

EC105 Ndlambe - Table A10 Basic service delivery measurement

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets	1									
Water:										
Piped water inside dwelling		4 745	4 745	4 745	6 977		6 977	7 326	7 692	8 077
Piped water inside yard (but not in dwelling)		5 239	–	–	9 649		9 649	10 131	10 638	11 170
Using public tap (at least min.service level)	2	2 613	5 239	5 239	1 866		1 866	1 959	2 057	2 160
Other water supply (at least min.service level)	4	271	–	–	222		222	233	245	257
Minimum Service Level and Above sub-total		12 868	9 984	9 984	18 714	–	18 714	19 650	20 632	21 664
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4	3 116	1 399	1 399	2 655		2 655	2 788	2 927	3 073
No water supply										
Below Minimum Service Level sub-total		3 116	1 399	1 399	2 655	–	2 655	2 788	2 927	3 073
Total number of households	5	15 984	11 383	11 383	21 369	–	21 369	22 437	23 559	24 737
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		7 758	8 649	9 450	6 868		6 868	7 211	7 572	7 951
Flush toilet (with septic tank)		4 749	4 890	5 109	4 831		4 831	5 073	5 326	5 592
Chemical toilet		862	961	1 050	337		337	354	372	390
Pit toilet (ventilated)		5 334	750	750	1 033		1 033	1 085	1 139	1 196
Other toilet provisions (> min.service level)					3 978		3 978	4 177	4 386	4 605
Minimum Service Level and Above sub-total		18 703	15 250	16 359	17 047	–	17 047	17 899	18 794	19 734
Bucket toilet		82	–	–	–		–			
Other toilet provisions (< min.service level)		5 362	5 354	5 452	1 556		1 556	1 634	1 715	1 801
No toilet provisions					570		570	599	628	660
Below Minimum Service Level sub-total		5 444	5 354	5 452	2 126	–	2 126	2 232	2 344	2 461
Total number of households	5	24 147	20 604	21 811	19 173	–	19 173	20 132	21 138	22 195
Energy:										
Electricity (at least min.service level)		10 874	10 874	11 383	16 550		16 550	17 378	18 246	19 159
Electricity - prepaid (min.service level)										
Minimum Service Level and Above sub-total		10 874	10 874	11 383	16 550	–	16 550	17 378	18 246	19 159
Electricity (< min.service level)										
Electricity - prepaid (< min. service level)										
Other energy sources		5 110	4 888	4 392	2 592		2 592	2 722	2 858	3 001
Below Minimum Service Level sub-total		5 110	4 888	4 392	2 592	–	2 592	2 722	2 858	3 001
Total number of households	5	15 984	15 762	15 775	19 142	–	19 142	20 099	21 104	22 159
Refuse:										
Removed at least once a week		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		1 610	1 610	1 610	1 072		1 072	1 126	1 182	1 241
Removed less frequently than once a week		67	67	67	203		203	213	224	235
Using communal refuse dump		3 475	3 475	3 475	2 104		2 104	2 209	2 320	2 436
Using own refuse dump		87	87	87	723		723	759	797	837
Other rubbish disposal		492	492	492	559		561	589	619	649
No rubbish disposal		5 731	5 731	5 731	4 661	–	4 663	4 896	5 141	5 398
Below Minimum Service Level sub-total		5 731	5 731	5 731	4 661	–	4 663	4 896	5 141	5 398
Total number of households	5									
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)										
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)										
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)										
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed once a week)										
Total cost of FBS provided (minimum social package)		–	–	–	–	–	–	–	–	–
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)		1 039	1 196	1 395	1 193		1 193	1 253	1 316	1 381
Property rates (other exemptions, reductions and rebates)										
Water		–	–					–	–	–
Sanitation		2 156	5 296	6 267	5 380		5 380	5 649	5 931	6 228
Electricity/other energy		31	37	36	36		36	37	39	41
Refuse		266	140	359	1 909		1 909	2 004	2 105	2 210
Municipal Housing - rental rebates		5 138	5 603	6 277	5 581		5 581	5 860	6 153	6 461
Housing - top structure subsidies	6							–	–	–
Other								–	–	–
Total revenue cost of free services provided (total social package)		9 406	11 666	11 851	11 619		11 619	12 200	12 810	13 450
		18 036	23 938	26 234	25 718	–	25 718	27 004	28 354	29 772

References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free
8. Must reflect the cost to the municipality of providing the Free Basic Service

OVERVIEW OF ANNUAL BUDGET

PART 2 – SUPPORTING INFORMATION

1) OVERVIEW OF THE ANNUAL BUDGET PROCESS

The annual budget process plan is attached below. The budget process plan indicated all the key deadlines that needed to be met to ensure that a credible budget was produced for presentation to Council on 30 March 2013.

NDLAMBE MUNICIPALITY

IDP/BUDGET TIMETABLE FOR THE 2014 /2015 FINANCIAL YEAR

COMPLETION DATE	ACTIVITY	RESPONSIBILITY
29 August 2013	IDP/Budget timetable to be presented to all councillors / managers / directors. Budget policies, guidelines and instructions to be presented to all councillors, managers and directorates	IDP/Budget Office
17 September 2013	IDP/Budget Steering Committee: Present and emphasise expectations regarding the IDP/Budget process plan.	IDP/Budget Office
18 September 2013	Managers / directors to have held a staff meeting with staff in their directorate responsible for compiling part of the budget timetable, policies, guidelines and instruction are to have been discussed.	All Managers / Directors
02 October 2013	Managers / directors to have held a meeting with ward councillors to discuss the budget timetable, policies, guidelines and instructions and to have set up community participation meetings for input into both the capital / operation budget for the ensuing three years.	All Managers / Directors
24 October 2013	Ward councillors/Managers/Directors to have completed all community participation meetings to gather information to be used in setting up Budget plans on Capital/Operational Budget and tariffs.	All Ward Councillors/ Managers/ Directors

12 November 2013	Draft operational / capital budgets and tariffs to have been completed and submitted to the Budget Office together with detailed plans (SDBIP) on all expenditure / income to be incurred for the ensuing three years. Directorates to have updated the situational analysis, objectives and strategies including their project register.	All Managers / Directors
27 November 2013	IDP/Budget Steering Committee: Monitor submissions from directorates.	Mayor
12 December 2013	IDP/Budget plans, capital / operational budget to have been consolidated.	IDP/Budget Office
30 January 2014	Managers / directors to have met to discuss draft capital / operational budget to ensure that anticipated expenditure meets parameters set out by National / Provincial Government.	Directors / IDP/Budget Office
16 February 2012	IDP/Budget Steering Committee: Discuss any anticipated changes to draft operational / capital budget to meet parameters as set out by National / Provincial Government.	Mayor
27 March 2013	Mayor to have tabled budget, resolution, plans and changes to the IDP to Council.	Mayor
30 April 2014	Mayor to have completed public hearings on the IDP/ Budget where managers and directors present their IDP/ Budget plans to the community.	Mayor
28 May 2014	Mayor to have presented final IDP/Budget to Council for adoption and to have included operating / capital budget, resolutions, tariffs, capital implementation plans, operational objectives, changes to IDP and Budget plans.	Mayor
05 June 2014	Mayor to have published IDP/capital / operational budget and tariffs	IDP/Budget Office
11 June 2014	Capital / operating budget to have been presented to National Treasury and DPLG.	IDP/Budget Office
18 June 2014	Municipal Manager to have submitted the final SDBIP to the Mayor for approval.	Municipal Manager

OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

2) OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH THE INTEGRATED DEVELOPMENT PLAN

Directorates were required to aligned all operating and capital expenditure to the goals and actions as set out in the Integrated Development Plan. On the capital budget, the operating budget and the service delivery budget implementation plan directors need to provide IDP numbers where possible to highlight the linkages. The budget is linked to the following main strategic goals and objectives as per the Integrated Development Plan;

- Basic Services Delivery
- Municipal Institutional Development and Transformation
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance and Public participation
- Cost effective and sustainable service delivery

Through the process of drafting the Integrated Development Plan and the budget the key responsibilities of the Ndlambe Municipality were taken into account;

- Provide democratic and accountable government for all local communities of Ndlambe
- Ensure the provision of services to all the Ndlambe community in a sustainable manner
- Promote social and economic development
- Promote a safe and healthy environment
- Encourage the involvement of all communities and community-based organizations in the matters of local government
- Maximizing of infrastructural development through the utilization of all available resources
- Implementation of effective management systems, internal controls and procedures
- Ensure we have a skilled, committed and motivated workforce
- Comply with the Batho Pele principles

MEASURABLE PERFOMANCE OBJECTIVES & INDICATORS

3) MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Finance Directorate

The finance budget was compiled considering the following main key performance areas and taking into account finances objectives and indicators set to meet the set objectives.

The finance directorate is a support directorate so all work done at finance impacts on all wards so no indicators are ward specific.

OBJECTIVE	INDICATORS
Achieve blue Drop status in all formal supplies within a sustainable, affordable and effective manner	Reduction in non-metered water, with all household connections metered by 2014
Continuous supply of sufficient potable water that meet national compliance standards throughout Ndlambe	▪ Decrease in number of households without potable water
	▪ Water supplied as per DWAF standards
	▪ Decrease in water shortfalls during peak season by 1000 kilolitres per day
	▪ Decrease in number of households without potable water
	▪ Increased investment in the upgrade of the existing infrastructure by 5%
Reticulated waterborne sewerage for all Ndlambe households to increase by 10% per annum	▪ Decrease in number of households using septic tanks and pit latrines
	Increase in investment in the upgrading of the existing infrastructure by 10 % per annum
	▪ Increase in investment in the

	maintenance of existing infrastructure by 10% per annum
Achieve Green drop status in all formal waste water systems within a sustainable, affordable and effective manner	▪ Approved operation and maintenance policy for all sewerage infrastructure
Community of Ndlambe has access to good quality roads built according to applicable standards within the next five years	▪ Kilometres of roads with block paving
	▪ Kilometres of roads upgraded
	▪ Approved Storm-water management Plan
Adequate shelter for all people throughout Ndlambe with specific reference to low income households	▪ Reduction in the number of unoccupied houses
	▪ Reduction in the number of households living in informal settlements
The Community of Ndlambe has access to a reliable and consistent supply of electricity and street lights as provided by Manelec and ESKOM	▪ Response time for fixing non-functional lighting and electrical supply in Port Alfred and Alexandria
	▪ Increase in the percentage of targets met by service providers as per agreement
Ndlambe Municipality to utilise and manage the available land in a sustainable manner	▪ Reviewed and Council approved SDF
	▪ Reduction in number of land use practices/decisions that are not aligned to the approved SDF

The key areas that are to be looked at and that were taken into account when developing the finance objectives and indicators were;

- That no borrowing would take place during the 2014/2015 financial year due to the fact that it would not be possible to sustain additional loan repayments
- That maintenance should be increased to ensure the safety of our capital assets. Budget control will have to be a main focal point during the 2014/2015 financial year to ensure that money budgeted for maintenance is spent before "nice to have expenditure" is incurred.
- Budget control must be a main focus point to ensure liquidity. With reserves been depleted, it is important that cash flow is managed to the optimum and that expenditure matches available cash
- The management of debtors and creditors is one of the most important objectives we need to give attention to. It is critical that debt is recovered and that current accounts payment levels are increased to 95% as a minimum.
- The mix of expenditure is to be monitored throughout the year to ensure an equitable mix. Available cash cannot fund only employee costs and other fixed costs. The cash flow must fund all parts of the expenditure budget
- Throughout the year we need to look at ways to maximize our revenue sources. We also need to look at how we rent and sell our assets. We must ensure that market related prices are charged at all times
- Electricity and water losses need to be managed and all losses are to be accounted for. It is critical to know what our losses are and what is been done to minimize the losses.

The revenue for finance on both operating and capital is predominantly from rates with a small percentage coming from grants. Finance does generate a small amount of revenue from providing services to the community but this revenue cannot be considered as a major revenue source.

In developing the finance objectives the integrated development plan was taken into account and a finance service deliver budget implementation plan was drawn up to meet the objectives during the 2014/2015 financial year. The finance directorate considered ways to assist with economic development initiatives that would lead to job creation and alleviate poverty. Not many areas could however be identified but it was decided to utilize unemployed citizen to assist with the indigent program and asset program.

The finance directorate is not a service delivery directorate but is critical in assisting the service directorates with budget control, providing cash resources and procurement. Here again the collection of debt is paramount so that the service delivery directorates have the cash resources to deliver on their mandates.

OVERVIEW OF BUDGET ASSUMPTIONS

5) OVERVIEW OF BUDGET ASSUMPTIONS

Numerous factors contributed to the 2014/2015 financial year's budget being one of the most difficult budgets to fund. The economic conditions in which we have had to operate over the past year have resulted in an increase in outstanding debtors and limited funds going to capital development and maintenance. The continued high increases imposed on electricity and the increases projected for outer years not only impacts on electricity purchased for re-sale but has a negative impact on operational budgets due to the electricity consumed by water and sewer treatment plants, municipal buildings, street lights and high mast lights to name a few. With the increase in electricity and the wage increase negotiated by SALGA it was impossible to remain within the growth parameters recommended by National Treasury.

Over the past few years Ndlambe Municipality has had no capital procured from internal funds and repairs and maintenance expenditure has been curbed to balance the budgets ensuring that the increases imposed were acceptable to all stakeholders.

Assumptions used in drawing up the operating budget were;

- ESKOM increase of 14.75%
- Negotiated salary increase and notch increase totaling 8.5%
- Growth in local economy 0%
- Cost escalation 10%
- Increase in borrowing 0%
- Collection rate 65%
- Equitable Share use for basic services 100%
- Bulk purchase of water 75%

Using these assumptions and trying to keep the increase to consumers at affordable levels has once again impacted on both the capital and operating budgets.

OVERVIEW OF BUDGET FUNDING

6) OVERVIEW OF BUDGET FUNDING

The funding of the operating budget for the 2014/2015 budget is predominantly from rates, service and usage charges with little been funded through grants and subsidies.

Of the income of R82 532 311 budgeted for from rates, service and usage charges, R61 447 000 is to come from the equitable share.

The environmental health operating budget is funded through subsidies from the health department and CACADU respectively.

Operating Revenue

Funding Source	2014/2015 Budget
Rates	R81 160 277.00
Sewer and Sanitation	R15 986 927.00
Water	R41 070 491.00
Electricity	R53 789 208.00
Refuse	R14 856 376.00

The expenditure will only be incurred if the cash flow permits.

Capital Expenditure

See Annexure on Capital Expenditure and Grant Funding

Limited capital expenditure has been budgeted for from internal funding and the expenditure from grant funding will only be incurred once the funds have been deposited into the municipal bank account.

From the capital expenditure table it is clear that the Ndlambe Municipality internal reserves are almost depleted and that we are still reliant on government grants and external funding. It is now essential that all projects are carefully considered and that the impact of the funded projects on the operation budget, infrastructure network and availability of water be taken into account before they are approved. It will be detrimental to continue with funded projects if our operational budget will not be able to carry them, the infrastructure network does not have the capacity to accommodate it and water is not available for the project.

Ndlambe Municipality has reached its borrowing capacity so external loans to fund capital expenditure should not be considered at this point in time.

IDP NO	NDLAMBE MUNICIPALITY CAPITAL BUDGET - 2013/2014- 2015/2016 DEPARTMENT/SECTION : DETAILS	FUNDING SOURCE	WARD	COST 2013/2014	COST 2014/2015	COST 2015/2016	COST 2016/2017
	PUBLIC PARTICIPATION UNIT						
	Vehicle: Double Cab (Isuzu/Toyota)	INTERNAL	All		R 240 000.00	R -	0
	Camera	INTERNAL	All		R 0.00	R 8 000.00	0
	Projector	INTERNAL	All		R 0.00	R 7 000.00	0
	Screen	INTERNAL	All		R 0.00	R 15 000.00	0
	Video Camera	INTERNAL	All		R 0.00	R 15 000.00	0
	Printer	INTERNAL	All		R 0.00	R 10 000.00	0
	Air Conditioner	INTERNAL	All		R 10 000.00	R 0.00	0
	TOTAL PUBLIC PARTICIPATION UNIT CAPITAL				**R 250 000.00**	R 55 000.00	R -
	MM'S OFFICE						
	Shredder (1)	INTERNAL	ALL	R -	R 3 500.00	R -	R -
	Binder(1)	INTERNAL	ALL	R -	R 3 000.00	R -	R -
	Board room table(1)	INTERNAL	ALL	R -	R 7 000.00	R -	R -
	TOTAL MM'SOFFICE			**R -**	**R 13 500.00**	R -	R -
	LOCAL AIDS COUNCIL						
	1X FILING CABINET	INTERNAL	ALL	R -	R 10 000.00	R -	R -
	1X HIGH BACK CHAIR	INTERNAL	ALL	R -	R 1 500.00	R -	R -
	1X TABLE	INTERNAL	ALL	R -	R 8 500.00	R -	R -
	LOCAL AIDS COUNCIL			**R -**	**R 20 000.00**	R -	R -
	COMMUNICATION OFFICE						
	1X LaptopComputer R 8000 (Communications Officer)	INTERNAL	ALL	R -	R 8 000.00	R -	R -
	1X Vidio Camera =11000	INTERNAL	ALL	R -	R 8 000.00	R -	R -
	1XDigital Camera =6000	INTERNAL	ALL	R -	R 5 000.00	R -	R -
	1XPocket Camera =3000	INTERNAL	ALL	R -	R -	R 3 000.00	R -
	1X I Pad =7000	INTERNAL	ALL	R -	R -	R 7 000.00	R -
	FILING CABINET	INTERNAL	ALL	R -	R 10 000.00	R -	R -
	COMMUNICATION OFFICE			**R -**	**R 31 000.00**	R 10 000.00	R -
	LOCAL ECONOMIC DEVELOPMENT						
	Desks x 2	INTERNAL	ALL	R -	R 7 800.00	R -	R -
	Office Chairs x 2	INTERNAL	ALL	R -	R 4 600.00	R -	R -
	Filling Cabinets x 2	INTERNAL	ALL	R -	R 6 200.00	R -	R -
	Laptops x 2	INTERNAL	ALL	R -	R 20 600.00	R -	R -
	Bakkie 4x4	INTERNAL	ALL	R -	R -	R 320 000.00	R -
	LOCAL ECONOMIC DEVELOPMENT			**R -**	**R 39 200.00**	R 320 000.00	R -
	SPECIAL PROGRAMMES						
	4 X VISITOR'S CHAIRS	INTERNAL	ALL	R -	R 7 000.00	R -	R -
	1XCABINET	INTERNAL	ALL	R -	R 4 400.00	R -	R -
	SPECIAL PROGRAMMES TOTAL			R -	**R 11 400.00**	R -	R -

	INTEGRATED DEVELOPMENT PLAN						
			ALL	R 10 000.00	R -	R -	R -
	Projector	INTERNAL	All		R 10 000.00	R -	R -
	Data projector Screen	INTERNAL	All		R 2 000.00	R -	R -
	Flip Chart Stand	INTERNAL	All		R 1 000.00	R -	R -
	2 x Filling Cabinet	INTERNAL	All		R 10 000.00	R -	R -
	Printer	INTERNAL	All		R 2 000.00	R -	R -
	TOTAL IDP CAPITAL				**R 25 000.00**	R -	R -

	INFORMATION TECHNOLOGY						
	10 X REPLACE PC'S WITH ALL IN ONE i5 PC FINANCE	INTERNAL	**ALL**		R 0	R 90 000	0
	6 X REPLACE PC'S WITH ALL IN ONE i5 PC BUILDING INS	INTERNAL	**ALL**		R 55 000	R 0	0
	4 X REPLACE PC'S WITH ALL IN ONE i5 PC ESTATES AND	INTERNAL	**ALL**		R 0	R 36 000	0
	6 X REPLACE PC'S WITH ALL IN ONE i5 PC TRAFFIC AND	INTERNAL	**ALL**		R 55 000	R 0	0
	8 X REPLACE PC'S WITH ALL IN ONE i5 PC LIBRARIES FR	INTERNAL	**ALL**		R 0	R 0	72 000
	15 X REPLACE PC'S WITH ALL IN ONE i5 PC -FORMEN ST	INTERNAL	**ALL**		R 0	R 0	135 000
	GENERATORS 75 KVA X 2 FINANCE AND CORP SERV INC	INTERNAL	**ALL**		R 0	R 130 000	0
	1 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY C	INTERNAL	**ALL**		R 0	R 0	0
	9 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY T	INTERNAL	**ALL**		R 0	R 8 550	0
	2 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY F	INTERNAL	**ALL**		R 0	R 1 900	0
	1 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY S	INTERNAL	**ALL**		R 0	R 0	0
	1 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY N	INTERNAL	**ALL**		R 0	R 0	0
	1 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY E	INTERNAL	**ALL**		R 0	R 0	0
	1 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY S	INTERNAL	**ALL**		R 0	R 0	0
	1 X MECER 1000 VA UNINTERRUPTED POWER SUPPLY E	INTERNAL	**ALL**		R 0	R 0	0
	1 X MECER 3000 VA UNINTERRUPTED POWER SUPPLY F	INTERNAL	**ALL**		R 0	R 0	0
	2 X SERVER CABINETS FOR BATH AND ALEX 1.1M X 600	INTERNAL	**ALL**		R 0	R 5 500	0
	RAISED FLOOR AND FIREPROOF TILES I T SERVER ROO	INTERNAL	**ALL**		R 0	R 12 000	0
	2 X ACCESS CONTROLL DEVICE FOR SERVER ROOMS ((	INTERNAL	**ALL**		R 0	R 5 000	0
	STEEL DOOR AND SECURITY GATE CORP SERVER ROO	INTERNAL	**ALL**		R 0	R 5 000	0
	SMOKE DETECTOR CORP SERV SERVER ROOM	INTERNAL	**ALL**		R 0	R 1 000	0
	1 X 5KG CO2 FIRE EXTINGUISHER CORP SERV SERVER	INTERNAL	**ALL**		R 0	R 3 000	0
	4 X CASHIER SLIP PRINTERS	INTERNAL	**ALL**		R 0	R 4 000	0
	UPGRADE SERVERS X 3 RACK MOUNTED SUPER MICRO	INTERNAL	**ALL**		R 0	R 25 000	50 000
	MANAGED SWITCHES 8 PORT 16 PORT 24 PORT	INTERNAL	**ALL**		R 0	R 0	0
	UPGRADE I.T BACKBONE (MICROTIK,S/GRID ANTENNAS	INTERNAL	**ALL**		R 0	R 100 000	
	TOTAL INFORMATION TECHNOLOGY CAPITAL				**R 110 000.00**	**R 426 950.00**	**R 257 000.00**
	CORPORATE SERVICES DEPARTMENT						
	CIVIC BUILDINGS						
	600 x Chairs for Ndlambe Halls	INTERNAL	ALL	R -	R 70 000.00	R 100 000.00	R -
	60 x Tablets for Ndlambe Halls	INTERNAL	ALL	R -	R 20 000.00	R 20 000.00	R -
	8 x Podiums and PA system Ndlambe Halls	INTERNAL	ALL	R -	R 17 000.00	R -	R -
	1 x Bain Marie - Kitchen	INTERNAL	ALL	R -	R -	R 25 000.00	R -
	Kitchen Cabinets	INTERNAL	ALL	R -	R 35 000.00	R -	R -
	Fencing community halls	INTERNAL	ALL	R -	R -	R 150 000.00	R -
	Crokery and catlery	INTERNAL	ALL	R -	R 20 000.00	R -	R -
	CIVIC BUILDINGS			**R -**	**R 162 000.00**	**R 295 000.00**	**R -**
	CORPORATE SERVICES						
	5 x Desk Top Computers (Admin & Commitee Support Office)	INTERNAL	ALL	R -	R 18 000.00	R -	R -
	1 x Airconditioner - Committee Support Office	INTERNAL	ALL	R -	R 10 000.00	R -	R -
	Filling Cabinets - Committee Support Office	INTERNAL	ALL	R -	R 15 825.00	R -	R -
	1 x Recording System - Council Chambers	INTERNAL	ALL	R -	R -	R 152 975.00	R -
	Data Projector	INTERNAL	ALL	R -	R 8 000.00	R -	R -
	7 x Chairs Admin Office	INTERNAL	ALL	R -	R 15 000.00	R -	R -
	Steel Filling Cabinets -Archives Office	INTERNAL	ALL	R -	R -	R 30 595.00	R -
	Storage boxes -Archives Office	INTERNAL	ALL	R -	R 5 275.00	R -	R -
	Laminating floor	INTERNAL	ALL	R -	R 6 330.00	R -	R -
	Filling Cabinets - Director Corporate Services office	INTERNAL	ALL	R -	R -	R 15 825.00	R -

	Filing Cabinets -Admin Office	INTERNAL	ALL	R -	10550.00	R -	R -
	1 x Shredder (Admin Office)	INTERNAL	ALL	R -	R -	R 18 990.00	R -
	CORPORATE SERVICES			**R -**	**R 78 430.00**	**R 218 385.00**	**R -**
	HUMAN RESOURCES						
	Filing Cabinets - Human Resources	INTERNAL	ALL	R 17 500.00	R 9 570.00	R -	R -
	HUMAN RESOURCES			**R 17 500.00**	**R 9 570.00**	**R -**	**R -**
	INFRUSRUCTURAL DEVELOPMENT						
	SEWERAGE						
	6*Extention Ladder @ R5 000.00ea	INTERNAL	ALL	R -		R 30 000.00	R -
	6*Portable 2" pumps @ R6 000.00ea	INTERNAL	ALL	R -		R 12 000.00	R -
	6*Extention Leads @ R400.00 ea	INTERNAL	ALL	R -		R 2 400.00	R -
	Sanitation truck 9Scarra)	INTERNAL	ALL	R 600 000.00	R 650 000.00	R -	R -
	Spare Pump for each Pump Stn (Scarra)	INTERNAL				R 800 000.00	R -
	Drain Rods (Scarra)	INTERNAL				R 30 000.00	R -
	High Pressure Machine (Scarra)	INTERNAL			R 350 000.00	R 350 000.00	R -
	Converted Truck (Scarra)	INTERNAL				R 700 000.00	R -
	Computer (Scarra)	INTERNAL				R 10 000.00	R -
	Fax Machine (Scarra)	INTERNAL				R 5 000.00	R -
	Air Conditioner (Scarra)	INTERNAL				R 7 500.00	R -
	Pumpstn PA Hospital Replace Electrical Panel	INTERNAL	10			R 45 000.00	R -
	Pumpstn SPCA Replace Electrical Panel	INTERNAL	10			R 45 000.00	R -
	Pumpstn West Beach Drive Replace Electrical Panel	INTERNAL	10			R 30 000.00	R -
	Booster Pmp Stn, Nemato 2*7.5kW Motors	INTERNAL				R 25 000.00	R -
	2*Multimeters @ R600.00 ea	INTERNAL	ALL	R -		R 1 200.00	R -
	Telemetry	INTERNAL				R 150 000.00	R -
	Small Tools @ R3 000.00	INTERNAL	ALL	R -		R 3 000.00	R -
	Sewer Project (Nemato)	MIG		R 21 271 600.00			
	SEWERAGE TOTAL CAPITAL			**R 21 871 600.00**	**R 1 000 000.00**	**R 2 246 100.00**	**R -**

	ROADS & GENERAL WORK						
	Generator, Seafield	INTERNAL	6			R 9 000.00	R -
	Water Pump, 2", Seafield	INTERNAL	6			R 9 000.00	R -
	Flood Lights, Seafield	INTERNAL	6			R 1 000.00	R -
	Welding Machine, Seafield	INTERNAL	6			R 5 000.00	R -
	Water Pump & Motor Combination, Seafield	INTERNAL	6			R 60 000.00	R -
	3 * Weedeater, Seafield	INTERNAL	6			R 15 000.00	R -
	Lawn Mower, Seafield	INTERNAL	6			R 15 000.00	R -
	Bushcutter, Seafield	INTERNAL	6			R 30 000.00	R -
	Chainsaw, Seafield	INTERNAL	6			R 8 000.00	R -
	Fencing, Treatment Works, Seafield	INTERNAL	6			R 150 000.00	R -
	Tractor/Trailer Combo, Alex	INTERNAL	1&2			R 150 000.00	R -
	3 * Weedeater, Alex	INTERNAL	1&2			R 20 000.00	R -
	1* Plate Compactor, Alex	INTERNAL	1&2			R 10 000.00	R -
	1* Concrete Mixer, Alex	INTERNAL	1&2			R 12 500.00	R -
	1* 2T Truck, Alex	INTERNAL	1&2			R 250 000.00	R -
	Compactor, Bathurst	INTERNAL				R 20 000.00	R -
	Plate Compactor, KoS (Antoni)	INTERNAL	3&4			R 12 000.00	R -
	Tow-Behind Roller	INTERNAL	3&4			R 25 000.00	R -
	Tractor/Trailer Combo, KoS (Antoni)	INTERNAL	3&4			R 150 000.00	R -
	1* Concrete Mixer, KoS (Antoni)	INTERNAL	3&4			R 12 500.00	R -
	TLB KoS	INTERNAL	3&4			R 700 000.00	R -
	Compressor, KoS (Antoni)	INTERNAL	3&4			R 10 000.00	R -
	Fencing KoS Workshop Yard	INTERNAL	3&4			R 150 000.00	R -
	Air Compressor Crx/Bkns (Trompetter)	INTERNAL	2			R 5 500.00	R -
	2*Weedeater Crx/Bkns (Trompetter)	INTERNAL	2			R 12 500.00	R -
	Angle Grinder Crx/Bkns (Trompetter)	INTERNAL	2			R 8 000.00	R -
	Chainsaw Crx/Bkns (Trompetter)	INTERNAL	2			R 8 000.00	R -
	Plate Compactor Crx/Bkns (Trompetter)	INTERNAL	2			R 7 500.00	R -
	Ride-On Mower Crx/Bkns (Trompetter)	INTERNAL	2			R 80 000.00	R -
	Concrete Mixer Crx/Bkns (Trompetter)	INTERNAL	2			R 20 000.00	R -
	Tools, Furniture & Equip (Capital)	INTERNAL	ALL	R -		R -	R -
	1*Industrial Drill @ R3 000.00	INTERNAL	ALL	R -		R -	R -
	2*Rammers @ R60 000.00	INTERNAL	ALL	R -		R -	R -
	Refurbished 10T Tamping Grid Roller @ R125 000.00	INTERNAL	ALL	R -		R -	R -
	Grader	INTERNAL	ALL	R 2 200 000.00		R -	R -
	Roller	INTERNAL	ALL	R 600 000.00		R -	R -
	1*Trailer-mounted Trash Pump @ R120 000.00	INTERNAL	ALL	R -		R -	R -
	Install Stormwater Pumpstation in Biscay Rd @ R250 000.00	INTERNAL	ALL	R -		R -	R -
	Fleet	INTERNAL	ALL	R -		R -	R -
	2*4T Flatbed Trucks with Staff Cab @ R450 000.00 ea	INTERNAL	ALL	R -		R -	R -
	1*120G (or similar) Grader (2nd hand) @ R2 200 000.00	INTERNAL	ALL	R -		R -	R -
	Cocrete Block Paving in Bathurst	EPWP	ALL	R 1 000 000.00	R 1 000 000.00	R -	R -
	ROADS & GEN CAPITAL TOTAL			**R 3 800 000.00**	**R 1 000 000.00**	**R 1 965 500.00**	**R -**
	BUILDING CONTROL						
	Computer Hardware and Software @ R30 000.00	INTERNAL	ALL	R -		R 30 000.00	R -
	Desk for Filing Clerk @ R6 500.00	INTERNAL	ALL	R -		R 6 500.00	R -
	4*4 Bakkie @ R250 000.00	INTERNAL	ALL	R -			R -
	4 Filing Cabinets @ R4 000.00 Ea	INTERNAL	ALL	R -		R 16 000.00	R -
	2 Way Radio Communication @ R15 000.00	INTERNAL	ALL	R -		R 15 000.00	R -
	1 * Desktop Computers @ R10000.00ea (Bld Cont Officer)	INTERNAL	ALL	R -		R 10 000.00	R -
	Trellidoe Security Systems @ R40 000.00	INTERNAL	ALL	R -		R 40 000.00	R -

	BUILDING CONTROL CAPITAL TOTAL			R -	R -	R 117 500.00	R -
	ADMINISTRATION						
	Airconditioner Kenton Admin @ R7 500.00	INTERNAL	ALL	R -			
	Computer Equipment @ R60 000.00	INTERNAL	ALL	R -			
	Office Shelving @ R10 000.00	INTERNAL	ALL	R -			
	Tools Furniture and Equipment (Capital)	MIG	ALL	R -	R -	R -	R -
	Computer (Capital)	MIG	ALL	R -	R -	R -	R -
	Communication	MIG	ALL	R -	R -	R -	R -
	ADMINISTRATION CAPITAL TOTAL			R -	R -	R -	R -
	WORKSHOP						
	Desk @ R8 000.00 (2013~2014)	INTERNAL	ALL	R -	R -	R -	R -
	Chairs x6 R800.00ea (2013~2014)	INTERNAL	ALL	R -	R -	R -	R -
	Filing Cabinet @ R12 000.00 (2013~2014)	INTERNAL	ALL	R -	R -	R -	R -
	Garage Doors X4 @ R70 000.00ea	INTERNAL	ALL	R -	R -	R -	R -
	1*High Pressure Machine @ R20 000.00	INTERNAL	ALL	R -	R -	R -	R -
	Airconditioner @ R7 500.00	INTERNAL	ALL	R -	R -	R -	R -
	1*Camera @ R5 000.00	INTERNAL	ALL	R -	R -	R -	R -
	1*LDV @ R210 000.00	INTERNAL	ALL	R -	R -	R -	R -
	1*A3 Laminating Machine @ R3 500.00	INTERNAL	ALL	R -	R -	R -	R -
	1*24V Battery Charger @ R6 042.00	INTERNAL	ALL	R -	R -	R -	R -
	Gas Welding Equipment @ R11 200.00	INTERNAL	ALL	R -	R -	R -	R -
	Roll back for truck @ R900 000.00	INTERNAL	ALL	R -	R -	R -	R -
	WORKSHOP CAPITAL TOTAL			R -	R -	R -	R -
	ESTATES						
	1*Typing Chair @ R1 000.00	INTERNAL	ALL	R -			
	1*Fireproof Cabinet @ R7 000.00	INTERNAL	ALL	R -			
	1*Computer @ R10 000.00	INTERNAL	ALL	R -			
	ESTATES CAPITAL TOTAL			R -	R -	R -	R -

	TOWN PLANNING						
	2*Typist Chairs @ R1 000.00ea = R2 000.00	INTERNAL	ALL	R -			
	1*Computer @ R9 000.00	INTERNAL	ALL	R -			
	TOWN PLANNING CAPITAL TOTAL			R -	R -	R -	R -
	HOUSING						
	4*Computers @ R6 000.00 ea = R24 000.00	INTERNAL	ALL	R -			
	4*Filing Cabinets @ R8 056.00	INTERNAL	ALL	R -			
	1 Bakkie @ R300 000.00	INTERNAL	ALL	R -			
	Typing Chair @ R2000.00	INTERNAL	ALL	R -			
	HOUSING CAPITAL TOTAL			R -	R -	R -	R -
	ELECTRICITY						
	4*4 Bakkie for Electrician to access pump stations	INTERNAL	ALL	R -		R 300 000.00	R -
	Replace Telephone System	INTERNAL	ALL			R 10 000.00	R -
	Traffic Lights	INTERNAL	10			R 100 000.00	R -
	1T Bakkie	INTERNAL	ALL			R 250 000.00	R -
	ELECTRICITY CAPITAL TOTAL			R -	R -	R 660 000.00	R -
	ELECTRICITY MANELEC						
	DME PROJECT	DME		R 4 500 000.00	R -	R -	R -
	ELECTRICITY MANELECTOTAL			R 4 500 000.00	R -	R -	R -
	WATER ADMINISTRATION						
	LWB 2*4 Bakkie @ R220 000.00	INTERNAL	ALL	R -		R 220 000.00	R -
	TLB @ R600 000.00	INTERNAL	ALL	R -		R 600 000.00	R -
	3T Truck, Bathurst	INTERNAL				R 350 000.00	R -
	LWB 2*4 Bakkie, Bathurst @ R220 000.00	INTERNAL				R 220 000.00	R -
	LWB 2*4 Bakkie, Kenton @ R220 000.00	INTERNAL				R 220 000.00	R -
	Tractor/Trailer Combo, Bathurst	INTERNAL				R 150 000.00	R -
	Telemetry	INTERNAL				R 150 000.00	R -
	SANTA Pump (Mgadi)	INTERNAL				R 35 000.00	R -
	Nemato Pump (Mgadi)	INTERNAL				R 30 000.00	R -
	Nkwenkwezi Pump (Mgadi)	INTERNAL				R 35 000.00	R -
	Thornhill Pump (Mgadi)	INTERNAL				R 45 000.00	R -
	Smith St Pump (Mgadi)	INTERNAL				R 30 000.00	R -
	Alfred Rd Pump (Mgadi)	INTERNAL				R 28 000.00	R -
	Rosehill Pump (Mgadi)	INTERNAL				R 40 000.00	R -
	Pmp Stn 1 Pump (Mgadi)	INTERNAL				R 35 000.00	R -
	Pmp Stn 2 Pump (Mgadi)	INTERNAL				R 30 000.00	R -
	Pmp Stn 3 Pump (Mgadi)	INTERNAL				R 40 000.00	R -
	Dunes Pumps - 5 Stations (Mgadi)	INTERNAL				R 150 000.00	R -
	Dosing Pump @ Water Treatment Works (Mgadi)	INTERNAL				R 25 000.00	R -
	80mm Water Pump (Mgadi)	INTERNAL				R 12 000.00	R -
	80mm Water Pump (Joubert)	INTERNAL				R 12 000.00	R -
	Generator, Port Alfred (Mgadi)	INTERNAL				R 15 000.00	R -
	Generator, Kenton (Joubert)	INTERNAL				R 15 000.00	R -

	Welding Machine, 3 Phase, Port Alfred (Mgadi)	INTERNAL				R 150 000.00	R -
	Back Wash Pump, PA WTW (Mgadi)	INTERNAL				R 150 000.00	R -
	4*4 Bakkie, PA Bulk Water @ R300 000.00 (Mgadi)	INTERNAL				R 300 000.00	R -
	Copy, Fax, Scanner (Joubert)	INTERNAL				R 3 000.00	R -
	Air Conditioner (Joubert)	INTERNAL				R 7 000.00	R -
	Grinder (Joubert)	INTERNAL				R 2 000.00	R -
	Heavy Duty Drill (Joubert)	INTERNAL				R 3 000.00	R -
	Water Pump (Nikelo)	INTERNAL	10			R 160 000.00	R -
	Water Pump, Bathurst (Gcayiya)	INTERNAL				R 300 000.00	R -
	Bathurst Water Supply Water Filter Upgrade	INTERNAL				R 300 000.00	R -
	Bulk Supply Valves & Meters, Bathurst Water	INTERNAL				R 399 500.00	R -
	Various furniture for Operator's House, Sarel Haywood Dam	INTERNAL				R 30 000.00	R -
	Tools, Sarel Haywood Dam	INTERNAL				R 20 000.00	R -
	2 * Talbot Machines @ R12 000.00ea	INTERNAL	ALL	R -		R 24 000.00	R -
	5 Water Pumps @8500.00 ea	INTERNAL	ALL	R -		R 42 500.00	R -
	2* AIRCONDITIONER	INTERNAL				R 16 400.00	R -
	Upgrading of Water Suppy in Bathurst	MIG	ALL		R 21 000 000.00		

	WATER ADMINISTRATION TOTAL			R -	R 21 000 000.00	R 4 394 400.00	R -
	WATER DUNE SUPPLY						
	4*4 Bakkie for Alex Service Team to access pump stations	INTERNAL	ALL	R -		R 300 000.00	
	WATER DUNE SUPPLY TOTAL			R -	R -	R 300 000.00	R -
	WATER PURIFICATION						
	4 Dosing Units @ R15000.00ea	INTERNAL	4	R -			
	WATER PURIFICATION TOTAL			R -	R -	R -	R -
	TOWN PLANNING						
	2*Typist Chairs @ R1 000.00ea = R2 000.00	INTERNAL	ALL	R -			
	1*Computer @ R9 000.00	INTERNAL	ALL	R -			
	TOWN PLANNING TOTAL			R -	R -	R -	R -
	PROJECT MANAGEMENT UNIT						
	Computers	MIG	ALL		R 60 000.00	R -	R -
	Cameras	MIG	ALL		R 15 000.00	R -	R -
	Projector screen	MIG	ALL		R 10 000.00	R -	R -
	Recorder	MIG	ALL		R 5 000.00	R -	R -
	Tea Kettle	MIG	ALL		R 1 000.00	R -	R -
	2xFridges	MIG	ALL		R 7 000.00	R -	R -
	Microwave	MIG	ALL		R 2 000.00	R -	R -
	Photocopier, Scanner and fax machine-All-in-one	MIG	ALL		R 25 000.00	R -	R -
	Electronic Binding Machine	MIG	ALL		R 4 500.00	R -	R -
	Electronic stapler	MIG	ALL		R 900.00	R -	R -
	Big Puncher	MIG	ALL		R 800.00	R -	R -
	Air conditioner X6	MIG	ALL		R 18 000.00	R -	R -
	Carpet for offices	MIG	ALL		R 30 000.00	R -	R -
	Glass window for partitioned walls	MIG	ALL		R 1 500.00	R -	R -
	Security System (Trellidoor)	MIG	ALL		R 6 000.00	R -	R -
	Alarm System (new installation)	MIG	ALL		R 2 000.00	R -	R -
	Highback with arm rest Office Chairs X6	MIG	ALL		R 9 000.00	R -	R -
	Visitors Chairs x???? (2 per office X6)	MIG	ALL		R 8 000.00	R -	R -
	Build-in Filling cabinet	MIG	ALL		R 48 000.00	R -	R -
	Hoover	MIG	ALL		R 5 000.00	R -	R -
	PROJECT MANAGEMENT UNIT			#REF!	R 258 700.00	R -	R -
	COMMUNITY PROTECTION SERVICES						
	PARKS & RECREATION						
	SPORT FIELD (STATION HILL)	MIG	6	R 3 288 750.00	R 3 509 050.00	0	0
	2 X ABLUTION FACILITIES (NEMATO AND ALEXANDRIA)	INTERNAL	1.7.8.9		R 160 000.00	220 000	
	FENCING AND PAVING OF CEMETRIES	INTERNAL	1.5.8.9		R 439 900.00	550 000	
	3 TRAILERS	INTERNAL	1.2.3.4.6-10		R 160 000.00		

	CHAINSAW	INTERNAL	1.2.3.4.6-11		R 20 000.00		
	PARKS & RECREATION			**R 3 288 750.00**	**R 4 288 950.00**	770 000	**0**
	REFUSE REMOVAL						
	REFUSE CONTAINER	INTERNAL	3.4.6-10	R 675 000.00	R 475 000.00	525 000	0
	REFUSE COMPACTOR	INTERNAL	5-10	R 1 400 000.00	R 1 500 000.00	1 700 000	0
	REFUSE REMOVAL			**R 2 075 000.00**	**R 1 975 000.00**	**525 000**	**0**
	TRAFFIC						
	TRAFFIC VEHICLES	INTERNAL	ALL		R 240 000.00	**260 000**	
	TRAFFIC				**R 240 000.00**	**260 000**	
	NATURE CONSERVATION						
	1 X BAKKIE	INTERNAL	5.6			250 000	
	1X 3 TON TRUCK	INTERNAL	5.6			350 000	
	MOWER	INTERNAL	5.6		R 5 000.00		
	TRACTOR AND BRUSH CUTTER	INTERNAL	5.6			250 000	
	FINANCIAL MANAGEMENT						
	BUDGET AND TREASURY OFFICE						
	Replacing new carpets x9 offices+passage	INTERNAL	ALL		R 37 796.00	**R 0.00**	**R 0.00**
	Filing cabinets 6X offices	FMG	ALL		R 36 000.00	**R 0.00**	**R 0.00**
	Surebind system	INTERNAL	ALL		R 30 600.00	**R 0.00**	**R 0.00**
	Surebind 500- punches 25 pages binds- 500 pages max strip size 50mm	INTERNAL	ALL		R 16 600.00	**R 0.00**	**R 0.00**
	BTO TOTAL BUDGET				**R 120 996.00**	**R 0.00**	**R 0.00**

REVENUE SECTION						
High Swivelling Chairs X1	INTERNAL	PA		R 950.00	R 0.00	R 0.00
Visitor's Chair (Low back) X3	INTERNAL	PA		R 650.00	R 0.00	R 0.00
High Swivelling Chairs X3	INTERNAL	PA		R 2 500.00	R 0.00	R 0.00
12 Compartment Desk file X1	INTERNAL	PA		R 750.00	R 0.00	R 0.00
Data Cleansing System	FMG	PA		R 236 000.00	R 0.00	R 0.00
Ingenico Prepaid Electr. Handheld X1	INTERNAL	PA		R 7 500.00	R 0.00	R 0.00
Computer : All-in-One X2	INTERNAL	ALEX		R 20 000.00	R 0.00	R 0.00
Prepaid Electr. Printer X1	INTERNAL	PA		R 3 500.00	R 0.00	R 0.00
Receipting Printer X1	INTERNAL	PA		R 2 500.00	R 0.00	R 0.00
Fake Note Detectors X4	INTERNAL	PA		R 3 200.00	R 0.00	R 0.00
Purchase of Credit Control Aircon X2	INTERNAL	PA		R 28 500.00	R 0.00	R 0.00
Route Master Upgrade X12	INTERNAL	KENTON		R 63 954.00	R 0.00	R 0.00
REVENUE SECTION TOTAL BUDGET				**R 370 004.00**	**R 0.00**	**R 0.00**
STORES						
2X COMPUTER (CREDITORS CLERK)	FMG	ALL		R 20 000.00	R -	0
1X COMPUTER - STORES	FMG	ALL		R 10 000.00	R -	0
1X FRIDGE- STORES	INTERNAL	ALL		R 3 000.00	R -	0
2 x CHAIRS - STORES	INTERNAL	ALL		R 3 000.00	R -	0
FILING CABINETS EXPENDITURE	INTERNAL	ALL		R 25 000.00		
STORES TOTAL BUDGET				**R 61 000.00**	R -	R -
SUPPLY CHAIN MANAGEMENT						
BOOKEDGE SCANNER	FMG	ALL		R 27 000.00		
SHREDDER	FMG	ALL		R 7 000.00	R 0.00	R 0.00
FURNITURE - NEW POSTS	FMG	ALL		R 14 000.00	R 0.00	R 0.00
COMPUTERS - ADDITIONAL POSTS	FMG	ALL		R 22 000.00	R 7 000.00	R 3 000.00
COMPUTERS - REPLACEMENT	FMG	ALL		R 0.00	R 11 000.00	R 0.00
PRINTER - REPLACEMENT	FMG	ALL		R 2 000.00	R 20 000.00	R 12 000.00
OFFICE SECURITY UPGRADE	FMG	ALL		R 20 000.00		
SOFTWARE DATABASE	FMG	ALL		R 30 000.00	R 0.00	R 0.00
SUPPLY CHAIN TOTAL B UDGET				**R 122 000.00**	**R 38 000.00**	**R 15 000.00**
NDLAMBE TOTAL CAPITAL BUDGET			#REF!	**R 31 191 750.00**	**R 12 341 835.00**	**R 272 000.00**
REVOLVING FUND (INTERNAL)	**INTERNAL**	ALL	**R 3 417 500.00**	**5 000 000**	**15 058 835**	**257 000**
FINANCIAL MANAGEMENT GRANT	**FMG**	ALL	**R 0.00**	**424 000**	**38 000**	**15 000**
MUNICIPAL INFRASTRUCTURAL GRANT	**MIG**	ALL	**R 21 271 600.00**	**24 767 750**	**0**	**0**
NATIONAL ELECTRIFICATION PROGRAMME	**DME**	ALL	**R 4 500 000.00**	**0**	**0**	**0**
IDP SUPPORT GRANT	**IDP SUPPORT**	ALL	**R 0.00**	**0**	**0**	**0**
EPWP	**EPWP**	ALL	**R 1 000 000.00**	**1 000 000**	**0**	**0**
MUNICIPAL SYSTEMS IMPROVEMENT GRANT	**MSIG**	ALL	**R 0.00**	**0**	**0**	**0**
TOTAL CAPITAL SOURCE OF FUNDING			**R 30 189 100.00**	**31 191 750**	**15 096 835**	**272 000**

EXPENDITURE ON ALLOCATION AND GRANT PROGRAMMES

7) EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

Finance Management Grant R1 800 000

This grant will be utilized to promote and support the reforms in financial management on the implementation of GRAP and compliance with the Municipal Finance Management Act. The grant is also utilized to fund the internship program of National Treasury. Ndlambe Municipality has five interns and they need to be trained to be competent in accordance with National Treasury requirements.

Equitable Share R61 447 000

This grant is used solely for subsidizing the indigent community of Ndlambe through Councils Indigent Policy. All basic services provided for under the indigent policy are subsidized through the grant so that there is no cross subsidization from other areas.

Municipal Systems Improvement Grant R934 000

This grant assists the municipality in focus areas such as financial viability, property rates and ward committee systems. The grant is a conditional grant as is to be spent as per the budget allocation made by government.

ALLOCATIONS & GRANTS MADE BY MUNICIPALITY

8) ALLOCATIONS AND GRANTS MADE BY NDLAMBE MUNICIPALITY

Allocation to crime prevention	R475 000
Pauper Burial	R370 000

The above are the only allocations and grants budgeted for by the municipality. During the financial year, Council may resolve to make further allocations or grants based on the merits of the applicant.

EC105 Ndlambe - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		24 497	51 109	58 505	62 378	–	62 378	67 697	77 132	80 854
Local Government Equitable Share		21 747	48 319	55 952	59 738	–	59 738	61 447	69 360	72 751
Finance Management		2 000	2 000	1 753	1 750		1 750	1 389	1 850	1 900
Municipal Systems Improvement		750	790	800	890		890	124	967	1 018
Municipal Infrastructure Grant (MIG)								1 290	1 354	1 422
Councillors Allowances		–	–	–	–	–	–	3 447	3 601	3 763
Provincial Government:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Councillors Allowances		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	375	394	413
Cacadu Fire Officers								375	394	413
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]										
Total Operating Transfers and Grants	5	24 497	51 109	58 505	62 378	–	62 378	68 072	77 526	81 268
Capital Transfers and Grants										
National Government:		26 664	24 448	32 230	29 137	–	29 137	25 730	25 805	27 244
Municipal Infrastructure Grant (MIG)		18 664	22 448	27 230	24 637	–	24 637	24 509	24 523	25 898
Finance Management								411	432	453
Municipal Systems Improvement								810	850	893
Department of Mineral Energy		8 000	2 000	5 000	4 500	–	4 500	–	–	–
Provincial Government:		–	–	1 000	1 000	–	1 000	1 000	1 050	1 103
EPWP		–	–	1 000	1 000	–	1 000	1 000	1 050	1 103
District Municipality:		–	–	–	–	–	–	–	–	–
Cacadu Fire Officers										
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]										
Total Capital Transfers and Grants	5	26 664	24 448	33 230	30 137	–	30 137	26 730	26 855	28 347
TOTAL RECEIPTS OF TRANSFERS & GRANTS		51 161	75 557	91 735	92 515	–	92 515	94 802	104 381	109 614

References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation

2. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)

3. Replacement of RSC levies

4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality

5. Total transfers and grants must reconcile to Budgeted Cash Flows

6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

COUNCILLORS & BOARD MEMBER ALLOWANCE

SECTION 57 EMPLOYEES BUDGET 2014/2015

REMUNERATION PACKAGES	Audited Actual 2010/2011	Audited Actual 2011/2012	Audited Actual 2012/2013	BUDGET 2013/2014	BUDGET 2014/2015	BUDGET 2015/2016	BUDGET 2016/2017
Municipal Manager							
Salary	533 973.00	601 379.00	645 026.00	713 741.00	809 542.37	850 019.49	892 520.46
Travel Expenses/Allowances	172 494.00	175 986.00	176 001.00	175 986.00	175 986.00	184 785.30	194 024.57
Entertainment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other	236 288.00	272 325.00	163 191.00	174 277.00	347 849.00	365 241.45	383 503.52
TOTAL	**942 755.00**	**1 049 690.00**	**984 218.00**	**1 064 004.00**	**1 333 377.37**	**1 400 046.24**	**1 470 048.55**
Senior Managers							
Number	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Salary	1 913 817.00	1 811 989.00	2 272 479.00	2 230 146.00	2 502 363.00	2 627 481.15	2 758 855.21
TravelExpenses/Allowances	686 313.00	654 451.00	715 008.00	672 507.00	563 472.00	591 645.60	621 227.88
Entertainment	0.00	0.00	0.00	0.00	0.00	0.00	
Other	836 612.00	979 099.00	842 532.00	673 598.00	719 385.00	755 354.25	793 121.96
TOTAL	**3 436 742.00**	**3 445 539.00**	**3 830 019.00**	**3 576 251.00**	**3 785 220.00**	**3 974 481.00**	**4 173 205.05**

000021

EC105 Ndlambe - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		2 461	–	3 257	3 764	7 528	7 528	3 526	3 702	3 887
Pension and UIF Contributions		284	–	186	224	448	448	–	–	–
Medical Aid Contributions		48	–	105	232	464	464	–	–	–
Motor Vehicle Allowance		961	–	1 046	1 177	2 354	2 354	1 177	1 235	1 297
Cellphone Allowance		226	–	249	275	550	550	275	289	304
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		124	–	38	49	98	98	400	420	441
Sub Total - Councillors		4 104	–	4 881	5 721	11 442	11 442	5 378	5 646	5 929
% increase	4		(100.0%)	–	17.2%	100.0%	–	(53.0%)	5.0%	5.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		2 448	–	2 879	2 633	5 266	5 266	2 502	2 627	2 759
Pension and UIF Contributions		361	–	502	506	1 012	1 012	542	569	597
Medical Aid Contributions		86	–	105	150	300	300	294	309	325
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	859	–	868	848	1 696	1 696	563	592	621
Cellphone Allowance	3	76	–	78	81	162	162	101	106	112
Housing Allowances	3	30	–	40	47	94	94	59	61	65
Other benefits and allowances	3	312	–	69	34	68	68	719	755	793
Payments in lieu of leave		207	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	50	100	100	–	–	–
Sub Total - Senior Managers of Municipality		4 379	–	4 542	4 349	8 698	8 698	4 780	5 019	5 272
% increase	4		(100.0%)	–	(4.2%)	100.0%	–	(45.0%)	5.0%	5.0%
Other Municipal Staff										
Basic Salaries and Wages		40 016	–	50 089	44 690	89 380	89 380	61 493	64 568	67 796
Pension and UIF Contributions		10 067	–	8 489	8 915	17 830	17 830	10 237	10 748	11 285
Medical Aid Contributions		3 964	–	4 807	5 474	10 948	10 948	6 880	7 224	7 585
Overtime		3 893	–	3 083	3 233	6 466	6 466	3 147	3 304	3 470
Performance Bonus		–	–	–	6 463	12 926	1 293	–	–	–
Motor Vehicle Allowance	3	13 980	–	1 904	328	656	656	2 145	2 252	2 365
Cellphone Allowance	3	–	–	202	76	152	152	130	137	144
Housing Allowances	3	226	–	263	246	492	492	370	389	408
Other benefits and allowances	3	4 608	–	2 918	543	1 086	1 086	1 485	156	1 639
Payments in lieu of leave		849	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	606	1 212	121	–	–	–
Sub Total - Other Municipal Staff		77 603	–	71 760	70 574	141 148	128 424	85 888	88 778	94 693
% increase	4		(100.0%)	–	(1.7%)	100.0%	(9.0%)	(33.1%)	3.4%	6.7%
Total Parent Municipality		86 086	–	81 183	80 644	161 288	148 564	96 046	99 443	105 894
			(100.0%)	–	(0.7%)	100.0%	(7.9%)	(35.4%)	3.5%	6.5%
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Board Members of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Senior Managers of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Other Staff of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Total Municipal Entities		–	–	–	–	–	–	–	–	–
TOTAL SALARY, ALLOWANCES & BENEFITS		86 086	–	81 183	80 644	161 288	148 564	96 046	99 443	105 894
% increase	4		(100.0%)	–	(0.7%)	100.0%	(7.9%)	(35.4%)	3.5%	6.5%
TOTAL MANAGERS AND STAFF	5,7	81 982	–	76 302	74 923	149 846	137 122	90 668	93 797	99 965

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved

2. s57 of the Systems Act

3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance

4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D

5. Must agree to the sub-total appearing on Table A1 (Employee costs)

6. Includes pension payments and employer contributions to medical aid

7. Correct as at 30 June

Column Definitions:

A, B and C: Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited

D. The original budget approved by council for the budget year.

E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.

F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.

G. The amount to be appropriated for the budget year.

H and I. The indicative projection

EC105 Ndlambe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors								
Speaker	3							
Chief Whip	4		217 146	38 022	89 527			344 695
Executive Mayor			161 286	–	64 719			226 005
Deputy Executive Mayor			537 629		215 756			753 385
Executive Committee			–		–			–
Total for all other councillors			591 344	104 541	253 180			949 065
Total Councillors			2 256 285	261 437	929 875			3 447 597
	8	–	**3 763 690**	**404 000**	**1 553 057**			**5 720 747**
Senior Managers of the Municipality								
Municipal Manager (MM)	5							
Chief Finance Officer			658 838	133 095	217 168	54 903		1 064 004
			535 451	141 789	235 438	44 621		957 299
								–
								–
								–
								–
List of each offical with packages >= senior manager								
Director Community/Protection Services			510 220	114 932	224 052	133 518		982 722
Director Corporate Services			433 891	99 674	112 331	36 158		682 054
Director Infrastructural Development			495 034	134 514	301 368	41 253		972 169
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total Senior Managers of the Municipality	8,10	–	**2 633 434**	**624 004**	**1 090 357**	**310 453**		**4 658 248**
A Heading for Each Entity	6,7							
List each member of board by designation								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	**6 397 124**	**1 028 004**	**2 643 414**	**310 453**		**10 378 995**

References

1. *Pension and medical aid*
2. *Total package must equal the total cost to the municipality*
3. *List each political office bearer by designation. Provide a total for all other councillors*
4. *Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)*
5. *Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation*
6. *List each entity where municipality has an interest and state percentage ownership and control*
7. *List each senior manager reporting to the CEO of an Entity by designation*
8. *Must reconcile to relevant section of Table SA24*
9. *Must reconcile to totals shown for the budget year of Table SA22*
10. *Correct as at 30 June*

EC105 Ndlambe - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2012/13			Current Year 2013/14			Budget Year 2014/15		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)	4									
Board Members of municipal entities	5									
Municipal employees	3	5	–	5	5	–	5	5	–	5
Municipal Manager and Senior Managers	7	12	12	–	13	13	–	17	17	–
Other Managers		*64*	*57*	7	*64*	*57*	7	*64*	*54*	*11*
Professionals		58	52	6	58	52	6	58	51	8
Finance		2	2	–	2	2	–	2	2	–
Spatial/town planning		3	3	–	3	3	–	3	1	2
Information Technology		1	–	1	1	–	1	1	–	1
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
Technicians										
Finance		*378*	*368*	*10*	*399*	*368*	*11*	*177*	*175*	*2*
Spatial/town planning		14	12	2	14	12	2	14	12	2
Information Technology		–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		55	55	–	55	55	–	61	61	–
Water		4	4	–	4	4	–	3	3	–
Sanitation		40	40	–	40	40	–	32	32	–
Refuse		22	22	–	22	22	–	15	15	–
Other		53	53	–	53	53	–	52	52	–
Clerks (Clerical and administrative)		190	182	8	211	182	9			
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	459	437	22	481	438	23	263	246	18
% increase					4.8%	0.2%	4.5%	(45.3%)	(43.8%)	(21.7%)
Total municipal employees headcount	6, 10	477	436	41	477	436	41			
Finance personnel headcount	8, 10	3	2	1	3	1	2	2	2	–
Human Resources personnel headcount	8, 10									

References

1. Positions must be funded and aligned to the municipality's current organisational structure
2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
3. s57 of the Systems Act
4. Include only in Consolidated Statements
5. Include municipal entity employees in Consolidated Statements
6. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
7. Managers who provide the direction of a critical technical function
8. Total number of employees working on these functions

EC105 Ndlambe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard	1															
Governance and administration		112 585	75 056	364 056	100 075	125 094	137 603	100 075	112 585	137 603	61 094	87 566	(1 412 064)	1 329	1 713	1 539
Executive and council		–	–	–	–	–	–	–	–	–	–	–	405	405	492	257
Budget and treasury office		48 258	32 172	321 172	42 896	53 620	58 982	42 896	48 258	58 982	53 620	37 534	(797 716)	674	708	743
Corporate services		64 327	42 884	42 884	57 179	71 474	78 621	57 179	64 327	78 621	7 474	50 032	(614 752)	250	513	539
Community and public safety		315 815	210 543	210 543	280 724	350 905	385 996	280 724	315 815	385 996	350 905	245 634	(3 329 127)	4 473	1 030	809
Community and social services		315 815	210 543	210 543	280 724	350 905	385 996	280 724	315 815	385 996	350 905	245 634	(3 329 387)	4 213	770	809
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–	–	–	240	240	260	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	20	20	–	–
Economic and environmental services		538 119	358 746	358 746	478 328	597 910	657 701	261 348	538 122	657 704	597 910	418 537	(5 461 801)	1 370	3 254	3 416
Planning and development		271 224	180 816	180 816	241 088	301 360	331 496	24 108	271 224	331 499	301 360	210 952	(2 645 609)	334	469	492
Road transport		266 895	177 930	177 930	237 240	296 550	326 205	237 240	266 898	326 205	296 550	207 585	(2 816 198)	1 031	1 935	2 032
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	5	5	850	893
Trading services		2 708 496	1 805 664	1 805 664	2 407 552	3 009 440	3 310 384	2 407 552	2 703 996	3 248 134	3 009 440	2 106 608	(28 498 910)	24 020	7 130	7 487
Electricity		59 400	39 600	39 600	52 800	66 000	72 600	52 800	54 900	72 600	66 000	46 200	(621 950)	550	110	116
Water		2 303 541	1 535 694	1 535 694	2 047 592	2 559 490	2 815 439	2 047 592	2 303 541	2 815 439	2 559 490	1 791 643	(24 294 155)	21 000	4 694	4 929
Waste water management		186 750	124 500	124 500	166 000	207 500	228 250	166 000	186 750	166 000	207 500	145 250	(1 907 905)	1 095	1 801	1 891
Waste management		158 805	105 870	105 870	141 160	176 450	194 095	141 160	158 805	194 095	176 450	123 515	(1 674 900)	1 375	525	551
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Standard	2	3 675 015	2 450 009	2 739 009	3 266 679	4 083 349	4 491 684	3 049 699	3 670 518	4 429 437	4 019 349	2 858 345	(38 701 901)	31 192	13 127	13 251
Funded by:																
National Government		2 429 969	1 619 979	161 997	2 159 972	2 699 965	2 969 962	2 159 972	2 429 969	2 969 962	2 699 965	1 889 976	(24 166 496)	25 192	26 451	27 774
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	1 000	1 000	–	–

EC105 Ndlambe - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Receipts By Source													1		
Property rates	7 304	4 870	4 870	6 493	8 116	8 928	6 493	7 304	8 928	8 116	5 681	4 057	81 160	85 218	89 479
Property rates - penalties & collection charges	123	82	82	110	137	151	110	123	151	137	96	70	1 372	1 441	1 513
Service charges - electricity revenue	4 800	3 200	3 200	4 267	5 333	5 867	4 267	4 800	5 867	5 333	3 733	2 667	53 334	56 001	58 801
Service charges - water revenue	3 593	2 395	2 395	3 194	3 992	4 391	3 194	3 593	4 391	3 992	2 794	1 995	39 919	41 915	44 011
Service charges - sanitation revenue	274	182	182	243	304	334	243	274	334	3 044	213	(2 587)	3 040	3 192	3 352
Service charges - refuse revenue	1 311	874	874	1 166	1 457	1 603	1 166	1 311	1 603	1 457	1 020	730	14 572	15 301	16 066
Service charges - other	1 166	778	778	1 037	1 296	1 426	1 037	1 166	1 426	1 296	907	647	12 960	13 608	14 288
Rental of facilities and equipment	367	245	245	326	408	449	326	367	449	408	286	205	4 081	4 285	4 499
Interest earned - external investments	51	34	34	45	57	62	45	51	62	57	40	27	565	593	623
Interest earned - outstanding debtors	347	231	231	309	386	424	309	347	424	386	270	194	3 858	4 051	4 253
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines	61	41	41	54	68	75	54	61	75	68	48	34	680	714	750
Licences and permits	387	258	258	345	430	473	344	387	473	430	301	210	4 296	4 511	4 736
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer receipts - operational	4 857	3 238	3 238	4 318	5 397	5 937	4 318	4 857	5 937	5 397	3 778	2 697	53 969	56 667	59 501
Other revenue	1 105	737	737	982	1 228	1 351	982	1 105	1 351	1 228	860	615	12 281	12 895	13 540
Cash Receipts by Source	**25 746**	**17 165**	**17 165**	**22 889**	**28 609**	**31 471**	**22 888**	**25 746**	**31 471**	**31 349**	**20 027**	**11 561**	**286 087**	**300 392**	**315 412**
Other Cash Flows by Source															
Transfer receipts - capital	2 489	1 660	1 660	2 213	2 766	3 043	2 213	2 489	3 043	2 766	19 362	(16 044)	27 660	29 043	30 495
Contributions recognised - capital & Contributed assets	1 186	790	790	1 054	1 317	1 449	1 054	1 186	1 449	1 317	922	660	13 174	13 833	14 524
Proceeds on disposal of PPE	46	31	31	41	51	56	41	46	56	51	36	26	512	538	564
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	**29 467**	**19 646**	**19 646**	**26 197**	**32 743**	**36 019**	**26 196**	**29 467**	**36 019**	**35 483**	**40 347**	**(3 797)**	**327 433**	**343 806**	**360 995**
Cash Payments by Type															
Employee related costs	8 386	5 591	5 591	7 455	9 318	10 250	7 455	8 386	10 250	9 318	6 523	4 660	93 183	97 842	102 734
Remuneration of councillors	484	323	323	430	538	591	430	484	591	538	376	269	5 377	5 646	5 928
Finance charges	147	98	98	131	163	180	131	147	180	163	114	82	1 634	1 716	1 801
Bulk purchases - Electricity	394	263	263	350	438	482	350	394	482	438	307	220	4 381	4 600	4 830
Bulk purchases - Water & Sewer	3 913	2 609	2 609	3 478	4 348	4 783	3 478	3 913	4 783	4 348	3 044	2 174	43 480	45 654	47 937
Other materials	1 204	803	803	1 070	1 338	1 472	1 070	1 204	1 472	1 338	936	668	13 378	14 047	14 749
Contracted services	1 253	835	835	1 114	1 392	1 532	1 114	1 253	1 532	1 392	975	697	13 924	14 620	15 351
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	4 857	3 238	3 238	4 318	5 397	5 937	4 318	4 857	5 937	5 397	3 778	2 697	53 969	56 667	59 501
Other expenditure	9 794	6 529	6 529	8 705	10 882	11 970	8 705	9 794	11 970	10 882	7 617	5 441	108 818	114 259	119 972
Cash Payments by Type	**30 432**	**20 289**	**20 289**	**27 051**	**33 814**	**37 197**	**27 051**	**30 432**	**37 197**	**33 814**	**23 670**	**16 908**	**338 144**	**355 051**	**372 803**
Other Cash Flows/Payments by Type															
Capital assets	3 675	2 450	2 450	3 267	4 083	4 492	3 267	3 675	4 492	4 083	2 858	2 041	40 833	42 875	45 019
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	**34 107**	**22 739**	**22 739**	**30 318**	**37 897**	**41 689**	**30 318**	**34 107**	**41 689**	**37 897**	**26 528**	**18 949**	**378 977**	**397 926**	**417 822**
NET INCREASE/(DECREASE) IN CASH HELD	**(4 640)**	**(3 093)**	**(3 093)**	**(4 121)**	**(5 154)**	**(5 670)**	**(4 122)**	**(4 640)**	**(5 670)**	**(2 414)**	**13 819**	**(22 746)**	**(51 544)**	**(54 120)**	**(56 827)**
Cash/cash equivalents at the month/year begin:		(4 640)	(7 733)	(10 826)	(14 947)	(20 101)	(25 771)	(29 893)	(34 533)	(40 203)	(42 617)	(28 798)	–	(51 544)	(105 664)
Cash/cash equivalents at the month/year end:	(4 640)	(7 733)	(10 826)	(14 947)	(20 101)	(25 771)	(29 893)	(34 533)	(40 203)	(42 617)	(28 798)	(51 544)	(51 544)	(105 664)	(162 491)

Ndlambe

Local Municipality

Province of the Eastern Cape

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2014/2015

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Introduction

The Service Delivery and Budget Implementation Plan (SDBIP) gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the Municipal Finance Management Act (Act 56 of 2003) (MFMA).

The budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP therefore serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

The SDBIP concept

The SDBIP provides the vital link between the mayor, council(executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a **management, implementation and monitoring tool** that will assist the mayor, councillors, municipal manager, senior managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. This enables the mayor and municipal manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

The SDBIP legislative context

The MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget.

MFMA Extract

Budget processes and related matters

53.(1) The mayor of a municipality must-
(c) take all reasonable steps to ensure-
(ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Budget implementation

69.(3) The accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor-
(a) a draft service delivery and budget implementation plan for the budget year.

2014/2015

APPROVAL OF THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

The Service Delivery and Budget Implementation Plan for 2014/2015 as set out below is hereby approved in terms of section 53(1)(c)(ii) of the MFMA.

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Cllr S Tandani
Mayor

MUNICIPAL MANAGER

SDBIP (Service Delivery and Budget Implementation Plan)

Objective	Strategy	Key Performance Indicator	Responsible department	Annual Target	Means of verification	Wieghting	Funding	Budget 2014/2015	Target Sep '14	Target Dec '14	Target March '15	Target June '15
To promote economic growth in Ndlambe through creation of improved access to sustainable income-generating activities	Develop and grow LED and SMME opportunities	Number of direct jobs and job opportunities created	LED and All Directorates	8	SMME Strategy in place		Grant funding					
		Provision of support to SMME's	LED unit	8	Capacitated and sustainable SMME's		Grant Funding					
		New economic development initiatives established and supported	LED Unit	3	Economic Initiative established and supported		Grant funding and OPEX					
	Facilitate Memorandum of Understanding with relevant agencies to support SMME Development	Easy acess to business support and advice	LED Unit	2	Signed MOU		Grant funding					
	Increase investment into the local economy	Rand value of investments in the economic growth of the local area	LED Unit	2	Signed MOU		Grant funding and OPEX					
	Facilitate land acquisition for emerging farmers	Land acquisition for emerging and local farmers	LED Unit	4	List of farms available for purchase		Grant funding					

	Mentoring of emerging farmers	LED Unit	4	Empowered and capacitated emerging farmers		Grant funding					
	Actively participate in district land Reform programme	LED Unit	4	Recapitalised and fully operational farms		Grant funding					
Develop and grow tourism capability of Ndlambe	Increase in the number of tourists both local and outside tourists visiting the area	LED Unit	60	Increase in the occupancy rate of establishments		Grant funding and OPEX					
		LED Unit	2	Representation on Indaba and Trade Shows		OPEX					
	increase and improve tourism product development	LED Unit	2 Tourism Product	Tourism Product developed and funded		OPEX and Grant					
	Improve tourism infrastructure facilities around Ndlambe through monitoring and co-ordination with funders	LED Unit	1	Increase in number of improved infrastructure facilities		Int Opex					
	Establishment of a well represented Local Tourism Office LTO	LED Unit	1	Represented and functional LTO that complies with LTO Guidelines		Grant funding					
	Provision of support to Tour Guides	LED Unit		Tour Guides registered with EC Tour Guides D Base as per required sector standards		Grant funding					

	Prioritise and promote skills development	Staffing of LED Unit	LED and HRD	3	Resourced and capacitated LED Unit		OPEX					
		Institutional capacity building of LED Unit.	LED Unit	1	Funding received for Institutional capacity building		Grant funding					
The municipality utilises high quality strategic planning and management processes to organise work, establish intergovernmental relationships and document performance in the municipality	The monthly/quarterly reporting of department are standardised and	Availability of monthly/quarterly reports	IDP Unit	12 Monthly reports and 4 quarterly reports per directorate	Monthly and quarterly reports		Internal	171 380	42 845	42 845	42 845	42 845
	The annual IDP review process creates structured opportunities for strategic reflection and is supported by the leadership	Annually reviewed IDP	IDP Unit	Single council approved IDP	Final reviewed and credible IDP document		Internal	150 000	25 000	30 000	30 000	65 000
	Organise a municipal agenda and expectations with regard to IGR matters	IGR structures to be in place	Office of the MM and all Directorates	Functional IGR structures to promote programme integration and synergy	Structured IGR strategy			40 000	10 000	10 000	10 000	10 000
	Structure participation in district and provincial IGR	Number of stakeholder engagements meetings arranged and attended	Office of the MM and all directorates	100 % attendance of structured IGR meetings / stakeholder engagements	Attendance registers and invitations		Internal	160 000	40 000	40 000	40 000	40 000

	Arrange and co-ordinate the sessions for enhanced programme integration	Number of inter-departmental planning session	IDP Unit	4 interdepartmental planning sessions (1 per quarter)	Attendance registers		Internal CDM	135 520	0	0	0	135 520
Enhance internal and external communication	Produce newsletter in 3 relevant languages	Newsletter developed	Communication	4 Newsletters	Newsletters		Internal	50 000	12 500	12 500	12 500	12 500
	Create an easy, quick and efficient line of communication with the community	Number of radio slots, interviews	Communication	54 radio slots	Radio slots held and invoices		Internal	60 000	15 000	15 000	15 000	15 000
	Interaction between the print/radio media and the	Number of media briefings	Communication	8 media briefings	Media briefings held		Internal	0	0	0	0	0
	Create a rapid response and update to the community through Facebook, Twitter and the Website	Updated website and Twitter and Facebook accounts	Communication	Daily website update	Daily website update		Internal	0	0	0	0	0
	Create a better and popularise the image of the institution	Number of material produced	Communication	40	Visible municipal brands		Internal	60 000	15 000	15 000	15 000	15 000
	Establish fully fledged platform of communication	Number of meetings	Communication	4	Minutes and attendance registersof the meeting		Internal	0	0	0	0	0

To minimise the socio-economic impact of the diseaseTo develop and implement an HIV/AIDS plan	Together with Mayor and relevant stakeholders co-ordinate meeting to Improve current HIV/AIDS plan	To improve, develop and adopt HIV/AIDS plan for the financial year	HIV/AIDS	1 HIV/AIDS plan	HIV/AIDS Plan		Internal					
	Establish Ward AIDS Councils	10 Ward AIDS Sub-Councils	HIV/AIDS	6 Sub-Councils	Members and terms of reference		Internal					
	Provide Counselling to employees and community members to reduce number of defaulters	Reduction of defaulters within the Community of Ndlambe	HIV/AIDS	100%			Internal					
	Meet with all staff members within the financial year to provide counselling	Provide Counselling and support to all employees at Ndlambe Municipality	HIV/AIDS	430 employees			Internal					
	Hold HIV/Aids Counselling and Testing (HCT) awareness campaign	Educate the public and employees on HIV/AIDS	HIV/AIDS	4 Awareness Campaigns			Internal	R 90 000	22 500	22 500	22 500	22 500
	Organize Local Aids Council meetings to address TB, HIV health related issues	To minimise the rate of new HIV infections	HIV/AIDS	4 meetings			Internal					
	Hold task team meetings quarterly to get information from Ndlambe clinics on the TB /HIV/AIDS in the area.	Assist the clinics of Ndlambe to address issues around TB/HIV	HIV/AIDS	4 meetings			Internal					

The Special Programmes Unit institutionalise a co-ordination mechanish for performance in terms of the services it offers to special groups such as youth, women and people with disabilities	To provide transport to requested sporting events and tourments within and around Ndlambe	Assist sporting teams with issues sports related as well as tournaments	Special Programmes office	7 groups			Internal	147 478	42 869.50	30 869.50	30 869.50	42 869.50
	To assist youth with transport when requested to attend youth development meetings	Support youth in attending youth development meetings and seminars by assisting with transport	Special Programmes office	8 meetings			Internal	147 478	30 869.50	30 869.50	30 869.50	54 869.50
	Contact releveant stakeholders elected to serve on the forum and set up monthly meetings to address issues	Establish Forums for youth, sporting and people with disability to improve communication and prioritisation of needs	Special Programmes office	18 meetings			Internal	147 478	36 869.50	36 869.50	36 869.50	36 869.50
	Identify poverty alleviation projects	Identify small projects (proverty alleviation projects) and link with relevant government departments	Special Programmes office	4 projects			Internal	147 478	36 869.50	36 869.50	36 869.50	36 869.50
Establish a fully-fledged Internal Audit Unit with human capital that is able to deliver on its mandate and institutionalise enterprise risk management		Adherence to the Audit Committee Charter.	Head of Internal Audit	4 Audit Committee Meeting	4 Audit Committee Meeting Agenda & Minutes		Int Opex	94 323	23 581	23 581`	23 581	23 581

Implementation of the Internal Audit Plan	Detailed reports to the Municipal Manager and the Audit Committee on the work done in the Internal Audit Plan.	Internal Auditor	4 quaterly Internal Audit reports	Quaterly Internal Audit Reports		Int Opex	90 368	22 592	22 592	22 592	22 592
Performance Management System Implementation	Detailed reports on the PMS implementation plan.	Internal Auditor	4 quaterly Internal Audit reports	Quaterly Internal Audit Reports		Int Opex	90 368	22 592	22 592	22 592	22 592
Quarterly performance reviews of Section 57 Assessment Reports	Internal Audit reports on the quaterly assessments of Sec 57 employees	Internal Auditor	4 quaterly Internal Audit reports	Quaterly Internal Audit Reports		Int Opex	90 368	22 592	22 592	22 592	22 592
Develop and implement Audit Charter	Audit Charter reviewed and implemented	Internal Auditor	Internal Audit Charter that is informed by King III Report	Audit Charter		Int Opex	30 333	7 583	7 583	7 583	7 583
Development of Internal Audit Plan	Annual reviewed Internal Audit Plan	Internal Auditor	Annual Internal Audit Plan (2014/15)	Internal Audit Plan (for the period ending 30 June 2015)		Int Opex	30 333	7 583	7 583	7 583	7 583
Review of Internal Audit Implementation Framework	Annual reviewed Internal Audit Implementation Plan	Internal Auditor	Annual Internal Audit Implementatio n Plan (2014/15)	Internal Audit Implementatio n Plan (for the period ending 30 June 2015)		Int Opex	30 333	7 583	7 583	7 583	7 583
Development of Municipal Risk Management Policy	Risk Management Policy developed and implemented	Internal Auditor	Adopted Risk Management Policy	Adopted Risk Management Policy		Int Opex	30 333	7 583	7 583	7 583	7 583
Development and implementation of the Risk Management Plan	Risk Management Plan reviewed and implemented	Internal Auditor	Reviewed Risk Management Plan.	4 Risk Management Reports		Int Opex	7 170	1 793	1 793	1 793	1 793

	Establishment of the risk orientated municipality	Annual reviews on municipal's Risk Register	Internal Auditor	Annual Risk Register reviews	Updated Risk Register (Including agendas, minutes and reports of risk meetings		Int Opex	2 030	508	508	508	508
		Appointments of Risk Coordinator within the different directorates	Internal Auditor	Appointment of 1 Risk Cordinator	Appointment Letters (Risk Cordinators)		Int Opex	2 871	718	125	125	125
All communities are well informed regarding the work of the Municipality and participate constructively in relevant dialogues service delivery incorporating both capital and organisational costs	Establishment of Stakeholders Forum	Stakeholders Forum	PPM	1 Forum	List of members of the forum			239 725	59 931.25	59 931.25	59 931.25	59 931.25
	Presidential Hotline	Functional and Accessible Presidential Hotline to report fraud, corruption and relevant service delivery issues and complaints	PPM	1 Hotline	Monthly Reports							
	Manage petitions from the public	Number of petitions resolved and concluded	PPM	100%	Petition Register							
	Co-ordinating the work of CDW's	Quarterly reports	PPM	24 Reports	Reports and meetings							
	Adoption of the Public participation Strategy	Submission of Draft Public Participation Strategy to Council for Approval	PPM	1 Adopted Strategy	Council Resolution							
	Loud hailing and awareness programmes, instutionalised days		PPM					289 725	0	144 874.50	72 431.25	72 431.25

Maximise the use of Information and Communications Technology (ICT)		Stable Network infrastructure and functional equipment	IT Manager	100%	Stable network infrastructure and functional equipment		Internal	3 498 094	1 087 994	844 004	749 574	816 524

COMMUNITY/PROTECTION SERVICES DIRECTORATE

DIRECTORATE: COMMUNITY/ PROTECTION SERVICES: SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN (SDBIP) 2014/2015

OBJECTIVE	KPI	RESPONSIBLE SECTION	ANNUAL TARGET	MEANS OF VERIFICATION	WEIGHTING	FUNDING	BUDGET 2014/2015	TARGET JULY – SEPT 2014	TARGET OCT – DEC 2014	TARGET JAN – MARCH 2015	TARGET APRIL – JUNE 2015
KPA 1 – BASIC SERVICE DELIVERY – 75%											
1.1 ENVIRONMENTAL HEALTH – VOTE – 01-10-15											
1.1.1 Monitoring of compliance of potable water in accordance with SANS Standards and other guidelines	**1.1.1.1** Number of investigated communicable diseases affecting children under 5 years old which are reported	**Environmental Health**	100% investigations	Notification reports from health facilities; notification register; investigation reports and monthly reports	5%	OPEX (Subsidy from CDM)	34 610	11 536	5 035	11 536	6 503
	1.1.1.2 Number of food & water samples taken according to a schedule to ensure compliance with FCD Act & SANS 241 standards respectively	**Environmental Health**	348 samples are taken in all Wards	Food and water sampling schedule Food & Water sample results; sampling register; monthly reports	5.5%	OPEX VOTE: 6830	55 000	13 750	13 750	13 750	13 750
1.1.2 Improving the environmental health of the area in accordance with health legislation	**1.1.2.1** Number of food-selling premises with Business Licence and Certificate of Acceptability (COA) in accordance with relevant Acts & Regulations by the end of the financial year	**Environmental Health**	120 businesses have business licenses & COA	Database; Food-Handling Premises (FHP) register; Business Licences & COA registers; or similar documents	5%	INCOME LEDGER: 5027	INCOME LEDGER: 5027	INCOME LEDGER: 5027	INCOME LEDGER: 5027	INCOME LEDGER: 5027	INCOME LEDGER: 5027

1.2 ENVIRONMENTAL CONSERVATION – VOTE – 01-10-01 / 01-10-21 / 01-10-22/											
1.2.1 Communities and visitors in Ndlambe utilise the natural resources / assets in a sustainable manner for economic and recreational purposes, in accordance with the available legislative framework	**1.2.1** Number of people reached through outreach on environmental conservation / education programmes	**Environmental Conservation**	600 people in all Wards	Programme schedules; Monthly reports with accompanying independent documentation	5%	OPEX VOTE: 6385	19 200	5 500	7 100	3 100	3 500
	1.2.2 Number of law enforcement activities on rivers, beaches and nature reserves	**Environmental Conservation**	380 patrols	Monthly reports, planned patrol schedule, fines or J534's issued /register and other accompanying documentation	6%	OPEX VOTE: 6215	242 040	80 000	105 000	30 000	27 040
	1.2.3 Continued implementation of the Working for the Coast (WftC) project as a labour intensive initiative	**Environmental Conservation**	2 Projects	MBB/DWAE Business Plan, Implementation Reports & Minutes of Project Advisory Committee (PAC)	6%	Grant funding : DEA		As per approved Business Plan	As per approved Business Plan	As per approved Business Plan	As per approved Business Plan
	1.2.4 The 90% carrying capacity within the Nature Reserves is not exceeded	**Environmental Conservation**	90% carrying capacity	Monthly reports; game count reports (inclusive of capacity management / reports) and other accompanying documentation	2%	INCOME LEDGER : 5308	INCOME LEDGER : 5308	INCOME LEDGER : 5308	INCOME LEDGER : 5308	INCOME LEDGER 5308	INCOME LEDGER : 5308
	1.2.5 Number of beach facilities maintained at a standard equivalent to Blue Flag standard & receiving at least a 90% rating	**Environmental Conservation**	3 Beaches	Assessment reports (WESSA); daily monitoring sheet; independent documents	6.5%	OPEX VOTE: 6316	120 000	120 000	0	0	0

1.3 PARKS & RECREATION – VOTE – 01-10-25											
1.3.1 Communities and visitors in Ndlambe with specific reference to the youth have access to suitable and affordable recreational and related facilities that are managed in partnership with municipalities	**1.3.1.1** Maintenance of existing park according to a developed schedule	**Parks**	4 Parks in Wards 3, 4, 5 and 10	Maintenance schedule and Monthly Reports	4.5%	OPEX VOTE: 6355	80 000	40 000	25 000	8 000	7 000
1.3.2 Communities have access to affordable grave sites in close proximity to settlements that are well maintained and protected from vandalism	**1.3.2** Good maintenance of cemeteries	**Parks**	12 cemeteries	Completion reports; monthly reports	5%	OPEX VOTE: 7020	217 000	55 000	110 000	32 000	20 000
1.4.1 Implement the required traffic management measures to enhance safety on the roads	**1.4.1.1** Percentage (%) of all fines issued are finalized	**Traffic Services**	100%	TCS/ Fines register & reports, implementation schedule; Monthly reports and accompanying documentation	4%	INCOME LEDGER : 5120	INCOME LEDGER : 5120	INCOME LEDGER : 5120	INCOME LEDGER : 5120	INCOME LEDGER : 5120	INCOME LEDGER : 5120
1.4.2 Improving Road Signage & markings in accordance with regulations and by-laws	**1.4.2.1** Rate at which the road/ traffic signage maintenance schedule is implemented across all wards	**Traffic Services**	60%	Maintenance schedule; Monthly reports and accompanying documentation	5%	OPEX VOTE: 6520 & 6730	24 393	5 500	13 000	3 893	2 000
1.4.3 Compliance with Service Level Agreements with DORT	**1.4.3.1** Rate at the MVRA is operated in compliance with the Service Level Agreement (SLA)	**Traffic Services**	90%	Inspectorate's assessment report, Monthly reports and accompanying documentation	4%	INCOME LEDGER : 5055	INCOME LEDGER : 5055	INCOME LEDGER : 5055	INCOME LEDGER : 5055	INCOME LEDGER : 5055	INCOME LEDGER : 5055

1.5 FIRE - VOTE: 01-30-15											
1.5.1 Fire Prevention Education Campaign to encourage preventative fire & safety awareness	**1.5.1.1** Number of fire awareness campaigns conducted in wards and program implemented where a total of no less than 2000 people are reached	**Fire Services**	15 campaigns	Project proposals; implementation report; Monthly reports and other accompanying documentation	5.5%	OPEX VOTE: 6605	37 000	3 300	13 500	11 200	9 000
	1.5.1.2 Number of fire hydrants inspected to ensure serviceability	**Fire Services**	300 hydrants	Fire hydrants audit/ register; Register of inspected hydrants and inspection reports; and other accompanying independent documentation and monthly reports	5%	OPEX VOTE:	63 000	23 000	32 000	4 000	4 000
1.5.2 Compliance enforcement of all public facilities with fire and related regulations and by-laws	**1.5.2.3** Number of businesses where risk assessments and/or flammable liquids inspections are carried out to monitor compliance with fire-related requirements	**Fire Services**	400 business premises	Businesses Database; Inspections schedule; Compliance certificates register, Monthly reports and any other accompanying documentation	5%	INCOME LEDGER : 5047	INCOME LEDGER : 5047	INCOME LEDGER : 5047	INCOME LEDGER 5047	INCOME LEDGER : 5047	INCOME LEDGER : 5047
1.6 Communities have sufficient and affordable waste disposal options to encourage a clean and health environment	**1.6.1** Number of households were refuse has been removed	**Director : Community/ Protection Services**	20 000 households	Monthly reports and log books	5%	INCOME LEDGER : 5044	INCOME LEDGER : 5044	INCOME LEDGER : 5044	INCOME LEDGER: 5044	INCOME LEDGER : 5044	INCOME LEDGER : 5044
	1.6.2 Increase in the investment for maintenance of landfill sites	**Director : Community/ Protection Services**	2 Landfill sites to have permits	Monthly reports, IWMP when implemented	4%	INCOME LEDGER : 5044	INCOME LEDGER : 5044	INCOME LEDGER : 5044	INCOME LEDGER 5044	INCOME LEDGER : 5044	INCOME LEDGER : 5044

KPA 2 - LOCAL ECONOMIC DEVELOPMENT – 5%											
2.1 ECONOMIC GROWTH											
2.1.1 The economic growth in Ndlambe is supported through the creation of improved access to sustainable income-generating activities for the unemployed	**2.1.1.1** Number of projects implemented in line with EPWP principles	**Director : Community/ Protection Services**	4 Projects	Project implementation report; project register	5%	OPEX	N/A	N/A	N/A	N/A	N/A
KPA 3 – MUNICIPAL & INSTITUTIONAL TRANSFORMATION & DEVELOPMENT – 5%											
3.1 COMPETENT AND PERFORMANCE-DRIVEN OFFICIALS											
3.1 Municipality is able to meet performance targets through the effective management of competent municipal officials/staff	**3.1.1** Number of staff trained in accordance with the Skills Development Plan	**Director : Community/ Protection Services**	8 staff members trained	Training implementation report / Work Skills Plan report	5%	OPEX TRAINING VOTE	As per SWP	As per SWP	As per SWP	As per SWP	As per SWP
3.2 Integrated Development Plan / Strategy Plan	**3.2.1** The Municipality utilises a high strategic planning and management processes to organise work	**Director : Community/ Protection Services**	Increase in the number of quarterly reports that are based on the IDP objectives and targets	Submitted IDP Reports	2%	AS PER IDP BUDGET	AS PER IDP BUDGET	AS PER IDP BUDGET	AS PER IDP BUDGET	AS PER IDP BUDGET	AS PER IDP BUDGT
KPA 4 – MUNICIPAL FINANCIAL VIABILITY – 5%											
4.1 REVENUE COLLECTION											
4.1 All income generated in terms of tariffs, fines, applications, fees, are collected in accordance with Ndlambe Budget Tariff list and admission of guilt fine list	**4.1.1** Tariffs and application fees as per the approved 2014/2015 tariff list	**Director : Community/ Protection Services**	Compliance of fines, tariffs and fees in accordance with schedule	Approved Tariff list 2014/2015, Monthly Reports and statistics	4%	INCOME LEDGER	INCOME LEDGER	INCOME LEDGER	INCOME LEDGER	INCOME LEDGER	INCOME LEDGER

	4.1.2 Produce financial statements that meet the requirements of National Treasury / GRAP	**Director : Community/ Protection Services**	To obtain a clean audit report for Ndlambe Municipality by 2016 by addressing all issues raised by the Auditor General in the previous years	Audit Report regarding Community/Protection Service	2%		AS PER AUDIT REPORT	AS PER AUDIT REPORT	AS PER AUDIT REPORT	AS PER AUDIT REPORT	AS PER AUDIT REPORT

NOTES: N/A denotes that costs applicable to the indicator are incorporated in the operational expenditure (OPEX) budget and cannot be itemised individually. Where an amount has been indicated, it is reflected in the OPEX budget as a line item and has thus been specifically been itemised.

CORPORATE SERVICES DIRECTORATE

CORPORATE SERVICE SDBIP 2014/2015

INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Objective	Strategy	Key Performance Indicator	Responsible department	Annual Target	Means of verification	Wieghting	Funding	Budget 2014/2015	Target Sep '14	Target Dec '14	Target March '15	Target June '15
Develop an institutional plan for the municipality												
	Legally compliant HR Strategic Framework	HR Strategy Framework and Implementation Plan	HRM	50% implementation	Monthly reports		internal OPEX 01 25 25 6560	R 2 500	R 300	R 400	R 800	R 1 000
	IDP aligned organisational structure		HRM	Reviewed organisational structure	Structure adopted by council		internal OPEX 01 25 25 6560	R 500	None	Co-ordination with departments R 100	Draft strucure R 150	Final structure adopted by Council R 250
Competent and performance driven municipal officials	Develop a plan for capacity of staff	Workplace Skills Plan & Annual Training Report	HRM	WSP & ATR	WSP & ATR submitted to LGSETA		Internal OPEX 01 25 25 6560	R 1 000	None	Conduct skills audit R 250	Compilation of WSP R 100	WSP adopted by Council and submitted to LGSETA R 650
		Implementation of WSP	HRM	25% of Staff trained	Trainng Report		OPEX - 012525 6850 000	R 350 000.00	R 25 000.00	75 000.00	180 000.00	70 000.00
		Provide access for inservice traing to under-graduates	HRM	Increase number of students given opportunity for in-service training	Register students takend		OPEX- 012525 6850001	R 40 000.00	R 10 000.00	10 000.00	10 000.00	10 000.00
		Bursary for the matriculants	HRM	Selected matriculants funded for tertiary registration	Registration paid to HET Institution		OPEX -012525 6375	R 100 000.00	R 0.00	0.00	100 000.00	0.00
Municipal transformation		Have a diversed workforce	HRM	Employment Equity Reporting	Employment Equity submitted to D.o.L		OPEX - 012525 6560	R 500	R 0.00	R 0.00	R 0.00	R500.00 - EE Report submitted to D.o.L 15/01/15
	Have better employer and employee relations	Improved relations between management and employees	HRM	LLF meetings taking place monthly as per the Collective Agreement	Minutes of LLF		OPEX - 012525 6560	R 600	3 LLF meetings R 150	3 LLF meetings R 150	3 LLF meetings R 150	3 LLF meetings R 150
HIV/AIDS	HIV/AIDS awareness for municipal Councillors and officials											
	Facilitate the development of a workplace strategy on HIV/AIDS	HIV/Aids Workplace Strategy	HRM	Strategy developed and adopted by Council	Strategy		OPEX - 012525 6560 700	700		Table strategy to LLF 200	Table strategy to Council for adoption 300	HIV & AIDS STRATEGY IN PLACE FOR mplementation
	Create awareness campaigns	Conduct awareness	HRM	HIV/Aids Awareness Day	Awareness campaigns		OPEX - 012525 6201 OPEX - 012525 6850	11000 12 000	0	11000 12 000	0	R 0.00
Administration of Sport	Create a healthy environment for municipal Councillors and officials through sport	Participate in interdepartmental sporting activities	HRM	1 game per quarter	Reports		OPEX- 012525 6203	60 000	15 000	25 000	20 000	0
Re-habilitation of staff	Employee assistance programmes	Assist staff through other agencies	HRM		Reports		OPEX -012525 6850	25 000	5 000	8 000	8000	4 000
Skills development levies	Pay levies to SARS in line with finance dept.	acknolwedgement of receipt	HRM	Monthly payments	Finance reports		OPEX -012525 6775	11 300	2 825	2 825	2 825	2 825
Travelling Interviews	Recruitment of staff	Candidates being interviewed	HRM		Travelling claim		OPEX -012525 6780 002	33 000	8 250	8 250	8 250	8 250
Subsistance & Travelling	Attending to Council business	Ndlambe being represented in other matters outside office	HRM	Pending to matters to be attended	Attendance register		OPEX -012525 6780	35 000	8 750	8 750	8 750	8 750
Stores & Materials	Keep offices clean and hygienic	Office being cleaned	HRM	Offices to be cleaned daily	Goods received		OPEX - 012525 6740	3 000	750	750	750	750
HR Admin - Printing & Stationery	Buy stationery to be able to do general administration	Stationery being bought and supply	HRM	Procument of registers	Reports		OPEX -012525 6560	4 200	1 050	1 050	1 050	1 050
HR Admin - Advertising	to advertise for recruitment drive	advert placed	HRM	Advertisment of posts as when requested	Reports		OPEX- 012525 6210	47 000	11 750	11 750	11 750	11 750
Repairs Furniture and equipment	To repair office equipment	office equiment in good condition	HRM				OPEX - 012525 7090	3 200	0	0	3 200	0
Protective clothing	to provide HRM with uniform	corporate image	HRM	HRM Staff to be presentable			OPEX - 012525 6551	15 000	0	15 000	0	0
Teas	to provide teas for HRM related workshops and meetings	Teas arranged and provided	HRM	Teas provided	Income and Expenditure Report		OPEX - 012525 6810	6 500	1 625	1 625	1 625	1 625

Subscriptions	for the municipality to subscribe to relevant institutions when necessary		HRM	Subscriptions paid			OPEX - 012525 6770		8 00	200	200	200	200
Insurance workman compensation	to ensure payment of Medical Practitioner for employees		HRM	Payment of Doctors	Invoice		OPEX - 012525 6450		15 000	3 750	3 750	3 750	3 750
Insurance general			HRM				OPEX - 012525 6440		10 000	2 500	2 500	2 500	2 500
Depreciation	to ensure that the section has budgeted for depreciation of assets		HRM				OPEX - 012525 6354		15 000	3 750	3 750	3 750	3 750
Computer Programmes	to ensure that HRM computer are procured and maintained when necessary	Well functioning HRM Computer programmes (Payday)	HRM				OPEX - 012525 6350		40 000	10 000	10 000	10 000	10 000
Enhance access to information services and knowedge resources for pulbic through proovision of	Building of a new library	Increase in number of functional and accessible libriaries in within Ndlambe	ADMIN	One new Library	One new Library in Kwa-Nonqubela		DSRAC Grant		0.00	0	0	0	0
							OPEX-0125306910		2 000.00	400	200	300	100
							OPEX-0125306740		1 500.00	300	500	400	300
	Functioning of KwaNonkqubela Library	Official opening of kwaNonkqubelaLibrary	ADMIN	KwaNonkqubela library opened and functional	KwaNonkqubela library functional	functional	OPEX-0125306400		13000	3000	3000	4500	2500
							OPEX-0125306700		1000	200	300	400	100
							OPEX-0125306740		3000	900	500	1000	600
	Create awareness on library services	Conduct awaress campaigns	ADMIN	4 campaigns per Library through out Ndlambe	Reports								
							OPEX-0125306560		6000	1500	2000	1500	1000
							OPEX-0125306740		5 000	1 000	1 000	1 800	1 200
							OPEX-0125306810		1000	500	200	160	140
							OPEX-0125306498		40 000	0	0	40 000	0
	Ensure that library staff trained in brocade library system	Computer training for library staff	ADMIN	1 Principal Librarian and 5 librarians	Training Report		CACADU		0	0	0	0	0
	Ensure effectiveness of Library committees	1 meeting per library Quaterly	ADMIN		4 committee Meetings annually								
							OPEX-0125306560		R 3 500	R 875	R 875	R 875	R 875
							OPEX-0125306810		R 1 000	R 250	R 250	R 250	R 250
	Learner Support Programme		ADMIN	Results improvement in Maths and Science through Municipal pilot project	Assesment report from schools								
							OPEX-0125306560		R 2 500	R 625	R 625	R 625	R 625
							OPEX-0125306740		R 2 000	500	500	500	500
	Training and development for library staff	to ensure development of staff	ADMIN	40% of staff Trained 2 assistant Librarians Registered for Librarian Qualification	Trainning report		GRANT FUNDING						
Subsistance and Travelling	Attend library business	ensure Ndlambe representation to all Approved Library events	ADMIN		Attendance register		OPEX-0125306780		R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
Printing and Stationary	Provide Administrative services for all Ndlambe Library		ADMIN	Income and Expenditure report	Budget Spent		OPEX-012530 6740		R 3 000	R 750	R 750	R 750	R 750
Rental office Machine	Ensure smooth running of ndlambe Libraries	Office Machinery fully Functional	ADMIN	Service rendered to the members of the public	Report		OPEX-012530 6660		R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
Skills development	Pay levies to SARS in line with finance dept.	Acknowledge Receipt	ADMIN	Monthly Payment	Report		OPEX - 012530 6775		16 210	4 052.50	4 052.50	4 052.50	4 052.50
Security Guards	Ensure the safety of the library buildings and employees	effecient and proper security system	ADMIN		Report		OPEX - 012530 6710		15 000	3 750	3 750	3 750	3 750
Subscription	for the municipality to subscribe to relevant institutions when necessary		ADMIN	Subscriptions paid			OPEX - 012530 6770		R 15 000	R 3 750	R 3 750	R 3 750	R 3 750
Loss of Books	Ensure recovery of lost library books	List of lost books	ADMIN	Monthly Payment	Report		OPEX - 012530 6500		R 5 000	R 1 250	R 1 250	R 1 250	R 1 250
Teas	to provide teas for library related workshops and meetings	Teas arranged and provided	ADMIN	Teas provided	Income and Expenditure Report		OPEX - 012530 6810		R 4 000	R 1 000	R 1 000	R 1 000	R 1 000
Sanitation Fees	Honey Sucker for all libraries		ADMIN		Report		OPEX - 012530 6700		R 3 000	R 750	R 750	R 750	R 750

Water	Water usage for all libraries	Provide water for human consumption (staff and public)	ADMIN		Income and Expenditure Report		OPEX - 012530 6910		R 2 000	R 500	R 500	R 500	R 500
Building repairs mtce	To ensure the maintainance of the library buildings	Well maintained libraries	ADMIN		Report		OPEX - 012530 7020		R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
Casual	to ensure that there is a replacement of staff when needed	to create employment opportunities	ADMIN		Report		OPEX - 012530 6115		R 10 000	R 2 500	R 2 500	R 2 500	R 2 500
	Increase in number of Information Centers (MobileLibrary) in farm areas	mobile Library funded from DSRAC Grant	ADMIN	Mobile library launch	Event for the Launch of Mobile Library		OPEX-0125306560		R 1 000	0	0	R 500	R 500
Improve management of public facilities	Develop policy for public facilities	Policy developed and adopted by Council	ADMIN	Policy	Council		OPEX-0125106560		R 2 000	0	R 800	R 300	R 900
Effective administration and maintaining of public community halls and buidings and keep them in a reasonable state to be utilised by the community	audit community halls atleast once a Quarter	Report reflecting the status of the halls submitted	ADMIN	4 consolidated reports per year	reduce number of complaints		OPEX-0125306400		208490	52122.5	78183.75	40000	38183.75
							OPEX-012510 6115		R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
							OPEX-012510 6354		R 35 000	R 8 750	R 8 750	R 8 750	R 8 750
							OPEX-012510 6400		R 210 000	R 52 500	R 52 500	R 52 500	R 52 500
							OPEX-012510 6440		R 65 000	R 16 250	R 16 250	R 16 250	R 16 250
							OPEX-012510 6448		R 20 000	R 5 000	R 5 000	R 5 000	R 5 000
							OPEX-012510 6551		R 25 000	R 25 000	0	0	0
							OPEX-012510 6560		R 10 000	R 2 500	R 2 500	R 2 500	R 2 500
							OPEX-012510 6630		R 2 200	R 550	R 550	R 550	R 550
							OPEX-012510 6700		R 165 000	R 41 250	R 41 250	R 41 250	R 41 250
							OPEX-012510 6710		R 65 000	R 16 250.00	R 16 250.00	R 16 250.00	R 16 250.00
							OPEX-012510 6740		R 50 000	R 12 500.00	R 12 500.00	R 12 500.00	R 12 500.00
							OPEX-012510 6775		R 9 530	R 2 383.00	R 2 383.00	R 2 383.00	R 2 383.00
							OPEX-012510 6910		R 16 000	R 4 000.00	R 4 000.00	R 4 000.00	R 4 000.00
							OPEX-012510 7020		R 450 000	R 112 500.00	R 112 500.00	R 225 00.00	0
							OPEX-012510 7090		R 5 000	R 1 250.00	R 1 250.00	R 1 250.00	R 1 250.00

Objective	Strategy	Key Performance Indicator	Responsible department	Annual Target	Means of verification	Wieghting	Funding	Salaries	Budget 2014/2015	Target Sep '14	Target Dec '14	Target March '15	Target June '15
Well functioning Council	Establish a well functioned system that contributes to and meets the standards for good governance in terms of transparency, accountability, good working relationships and report implementation of resolutions.	Ensure that Council meetings take place		4 ordinary meetings	Signed Agenda & Signed minutes		OPEX - 012547 6560		R100 000.00	1 ordinary meeting R25 000.00	1 ordinary meeting R25 000.00	1 ordinary meeting R25 000.00	1 ordinary meeting R25 000.00
Enhance effective administration support	Ensure effective and well functioning administration						OPEX-012547 6660		R300 000.00	R75 000.00	R75 000.00	R75 000.00	R75 000.00
	Timeous production and delivery of Council agendas	Agendas delivered and recieved by recepients	ADMIN	5 days before the meeting, agenda delivered	Delivery register		OPEX-012547 6210		R 15 000	R 3 750	R 3 750	R 3 750	R 3 750
							OPEX- 012547 6560		R2 000.00	R500.00	R500.00	R500.00	R500.00
							OPEX_0125476430		R30 000.00	R7500.00	R7500.00	R7500.00	R7500.00
							OPEX - 012547 6780 001		R5 000.00	R1500.00	R1500.00	R1000.00	R1000.00
							OPEX - 012547 7080		R5 000.00	R1250.00	R1250.00	R1250.00	R1250.00
							OPEX- 012547 7100		R 5 000	R 1 250	R 1 250	R 1 250	R 1 250
							OPEX-012547 6510		R 2 000	R 500	R 500	R 500	R 500
Ensure corporate image	Procurement of uniform	Provide Admin staff with uniform	ADMIN	Admin staff to be presentable	Invoice		OPEX-012547 6430		R 10 000	R 2 500	R 2 500	R 2 500	R 2 500
Provide admin support for all departments	Avail resources in support of other departments		ADMIN	Efficient admin	Survey		OPEX-012547 6551		R 50 000	0	R 50 000	R 0	0
							OPEX-012547 6740		R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
							OPEX-012547 6660		450 000.00	R 112 500.00	R 112 500.00	R 112 500.00	R 112 500.00
							OPEX-012547 6770		4 000.00	R 1 000	R 1 000	R 1 000	R 1 000
							OPEX - 012547 6810		8 500.00	R 2 125	R 2 125	R 2 125	R 2 125
							OPEX - 012547 6501		15 000.00	3750	3750	3750	3750

							OPEX - 012547 7080		5 000.00	R1250.00	R1250.00	R1250.00	R1250.00
							OPEX - 012547 7090		15 000.00	R 3 750	R 3 750	R 3 750	R 3 750
							OPEX- 012547 7100		3 000.00	R 750.00	R 750.00	R 750.00	R 750.00
							OPEX-012547 6820		135 000.00	33750	33750	33750	33750
							OPEX-012547 6210		R 20 000	R 5 000	R 5 000	R 5 000	R 5 000
							OPEX-012547 6350		R 40 000	R 10 000	R 10 000	R 10 000	R 10 000
							OPEX-012547 6354		R 75 000	R 18 750	R 18 750	R 18 750	R 18 750
							OPEX-012547 6430		R 20 000	R 5 000	R 5 000	R 5 000	R 5 000
							OPEX-012547 6440		R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
							OPEX-012547 6480		R 50 000	R 12 500	R 12 500	R 12 500	R 12 500
							OPEX-012547 6510		R 2 000	R 500	R 500	R 500	R 500
							OPEX-012547 6550		R 26 000	R 6 500	R 6 500	R 6 500	R 6 500
							OPEX-012547 6560		R 18 000	R 4 500	R 4 500	R 4 500	R 4 500
							OPEX-012547 6691		R 50 000	R 0	R 15 000	R 15 000	R 20 000
Ensure effective and efficient administration	Attending seminars meeting and workshops	Represent Ndlambe Municipality in meetings that deals with Administration	ADMIN	Ndlambe Municipality represented	Monthly report		OPEX - 012547 6780 000		37 000.00	R 9 250	R 9 250	R 9 250	R 9 250
							OPEX - 012547 6780 001		9000	R 2 250	R 2 250	R 2 250	R 2 250
	Improved quality of minutes	Minutes of the meetings reflecting what was discussed accurately and decrease in errors	ADMIN	For every meetings of the Council	Improvement in minutes of the meetings		MSIG Grant		0	0	0	0	0
	Effective implementation of Council Resolutions	Develop and distribution Resolution Matrix for implementation	ADMIN	Atleast 4 Resolution Matrix (excluding Special Meetings)	Matrix distributed 3 days after te meeting		OPEX 012547 6560		3 000	750	750	750	750
Public participation	Strengthen the functioning of Ward Committees	Improved participation of Ward Committee Members in all wards	ADMIN	4 meetings per quarter	Attendance Registers and minutes		MSIG Grant		145000				
							OPEX_0125476430		R 10 000.00	R 2 500.00	R 2 500.00	R 2 500.00	R 2 500.00
							OPEX 0125476560		R 15 000.00	3 750.00	3 750.00	3 750.00	3 750.00
							OPEX-01257100		R 2 000.00	500.00	500.00	500.00	500.00
	Provide support to the Mayoral Imbizo's	Give administrative support to the IDP & Support	ADMIN	Give support as per the programme	Minutes of the Imbizo's		OPEX-0125476510		R 1 000.00	250.00	250.00	250.00	250.00
							OPEX- 01256780		R 5 750.00	1 000.00	1750	1500	R 1 500.00
							OPEX-0125306560		R 2 000	R 500	R 500	R 500	R 500
Customisation of Batho Pele Principles	Translating of Batho-Pele Principles to Councillors and muncipal officials	Workshop Councillors and officials	ADMIN	1 workshop for both Councillors and officials	ADMIN		OPEX-0125116323		0	0	0	0	0
		Workshop for Councillors and officials	ADMIN				OPEX-0125116373		R 70 000	0	0	R 70 000	0
							OPEX-0125116560		R 3 000	R 750	R 750	R 750	R 750
							OPEX-0125116740		R 3 000	R 750	R 750	R 750	R 750
							OPEX-0125116780		R 10 000	R 2 500	R 2 500	R 2 500	R 2 500
Consultation with public on services rendered by the municipalilty	Develop survey form	Distribution of survey forms to the community	ADMIN	One annual survey	ADMIN	Report	OPEX-012511 6560		R 2 000	R 500	R 500	R 500	R 500
* SALARIES ARE A CHALLENGE													

INFRASTRUCTURAL DEVELOPMENT DIRECTORATE

NDLAMBE MUNICIPALITY

INFRASTRUCTURAL DEVELOPMENT DIRECTORATE

SERVICE DELIVERY BUDGET IMPLIMENTATION PLAN 2013/2014

Basic Service Delivery (KPA Weight: 25%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Target	Quarter 2 Budget	Quarter 2 Target	Quarter 3 Budget
Municipal Potable Water Supply	Basic Service Delivery	Continuous supply of sufficient potable water that meet national compliance standards throughout Ndlambe urban footprints.	Ensure sustainable, reliable and sufficient potable water to meet the growing demand of the consumer base within the Ndlambe Municipality	Water supplied and monitored as per DWA Standards & Guidelines;	Amatola Water Board Bulk Water Supply Projects ; Amatola Water Board Water Services Provider Contract ; P&S Consultants Water Services Support Contract ; Gigima Engineering Contract;	All Wards	95% Compliance	Monitoring, evaluation and performance reports	Pg 82	R 774 000 000	R 193 500 000	R 193 500 000	R 193 500 000	R 193 500 000	R 193 500 000
	Basic Service Delivery	Reduction in unaccounted water supply	Municipal Water Meter Audit	Reduction in unaccounted water supply	Water Conservation & Demand Management	All Wards	2013 Ndlambe Household Meter Register	Household Meter Register	Pg 82	Resolve??	To be confirmed	To be confirmed	To be confirmed	To be confirmed	To be confirmed
	Basic Service Delivery	Augmentation of municipal water supply	Harvesting of rain water	Number of households provided with established rain water tanks, guttering and downpipes	Installation of Rain Water Harvesting Facilities to All Indigent Households	All Wards	Indigent Household Register	Project progress reports, Monthly departmental reports	Pg 100	R 8 000 000	R 2 000 000	R 2 000 000	R 2 000 000	R 2 000 000	R 2 000 000
	Basic Service Delivery	Achieve Blue Drop compliance status in all formal supply systems, in a sustainable, affordable and effective manner	Support internal management plan to actively ensure that Blue Drop requirements are continuously improved.	DWA Blue Drop Scorecard	ACIP/DWA Support Programme; Water Conservation & Demand Management	All Wards	Improve on 2012/13 Blue Drop Score	Project progress reports, Monthly departmental reports	Pg 82/100	R 200 000	R 50 000	R 50 000	R 50 000	R 50 000	R 50 000
	Basic Service Delivery	Efficient utilisation of available resource.	Water Conservation and Demand Management practice	Reduction in unaccounted water and wasteful consumption within indegent households	Ward-based Water Conservation & Demand Management intervention. Informal plumber support to attend to reported leaks.	All Wards	As per 2013 unaccounted water figures	Project progress reports, Monthly departmental reports	Pg 82	R 350 000	R 87 500	R 87 500	R 87 500	R 87 500	R 87 500
	Basic Service Delivery	Increased investment in upgrading of existing infrastructure	Establish new water sources	Measured decrease in water supply shortfalls	Amatola Water Board Bulk Water Supply Projects; Upgrade to Port Alfred,	All Wards	2013 water source register	Project progress reports, Monthly departmental reports	Pg 82	Included above	Included above	Included above	Included above	Included above	Included above
	Basic Service Delivery	Increased investment in maintenance of existing infrastructure	Asset conditional assessments to prioritise appropriate intervention	Assets maintained to extend longevity of system with maintance and repairs expenditure	Various internally managed repairs and maintenance	All Wards	2013 Annual Budget	Monthly departmental reports	Pg 82	R 2 316 965	R 579 241	R 579 241	R 579 241	R 579 241	R 579 241
Sanitation	Basic Service Delivery	Reticulated waterborne sewerage for all Ndlambe households to increase by 10%/annum	Extend existing sewerage reticulation system networks.	Decrease in households using septic tanks, pit latrines and conservancy tanks	Construction of sewer lines in Nemato/Mimosa; Bathurst, Marselle and Ekuphumleni	7, 10, 4, 3, 6	2013 Ndlambe Asset Register	Project progress reports, Monthly departmental reports	Pg 82	R 19 000 000	R 4 750 000	R 4 750 000	R 4 750 000	R 4 750 000	R 4 750 000
	Basic Service Delivery	Reticulated waterborne sewerage for all Ndlambe households to increase by 10%/annum	Increase and upgrade Waste Water Treatment capacity	Increase in investment in upgrading existing infrastructure by 10%/annum	Refurbishment of Port Alfred, Kenton and Alexandria Waste Water Systems	All Wards	2013 Ndlambe Asset Register	Project progress reports, Monthly departmental reports	Pg 82	R 4 500 000	R 1 125 000	R 1 125 000	R 1 125 000	R 1 125 000	R 1 125 000
	Basic Service Delivery	Achieve Green Drop compliance status in all formal supply systems, in a sustainable, affordable and effective manner	Improve operation and maintenance by ensuring guidelines and skills competence present.	Improvement in Green Drop scorecard from previous evaluation	Operation & Maintenance Policy for all municipal sewerage infrastructure	All Wards	2012/13 Green Drop Scorecard	2014/15 Green Drop Scorecard	Pg 83	2015/16 Financial Year					
Roads	Basic Service Delivery	Community of Ndlambe has access to good quality roads built according to applicable standards within the next five years	To improve and upgrade existing road network by using Labour Intensive Construction Practice.	Project progress reports, indicating road improvement quantum	Concrete block paving projects	All Wards	2013 Ndlambe Asset Register	Project progress reports, Monthly departmental reports	Pg 83	R 12 200 000	R 3 050 000	R 3 050 000	R 3 050 000	R 3 050 000	R 3 050 000
	Basic Service Delivery	Stormwater management	Reduce flooding potential	Stormwater managed effectively through approved Stormwater Management Plan	Stormwater Management Plan for all towns	All Wards	Stormwater Management	Approved Stormwater Master Plans per town	Pg 83	Iliso?	To be confirmed	To be confirmed	To be confirmed	To be confirmed	To be confirmed
Housing	Basic Service Delivery	Adequate shelter for all people throughout Ndlambe with specific reference to low income households	To reduce the number of households living in informal settlements	Reduction in the number of households living in informal settlements	Thornhill Housing Project; Ekuphumleni 550 Housing Project	All Wards	Housing Backlog Register	Transfer of Ownership	Pg 83	Included above					
	Basic Service Delivery	Adequate shelter for all people throughout Ndlambe with specific reference to low income households	Identification of housing beneficiaries and registration of beneficiaries in the Ndlambe Housing Needs Register	Beneficiaries registered in the Ndlambe Housing Needs Register	Identification of Thornhill Housing beneficiaries	7	Housing Beneficiary Application Register	Housing Beneficiary Application Register	Pg 83	Included above					
	Basic Service Delivery	Adequate shelter for all people throughout Ndlambe with specific reference to low income households	To identify suitable land for future housing developments	Identification of land in Alexandria and Bathurst for future subsidised housing projects	Identification of land in Alexandria and Bathurst for future subsidised housing projects	1, 5	Municipal Land Audit	Municipal Land Audit Report	Pg 83	R 100 000	R 25 000	R 25 000	R 25 000	R 25 000	R 25 000
Electricity	Basic Service Delivery	The community of Ndlambe has access to a reliable and consistent supply of electricity and street lights as provided by Manelec	To increase the percentage of targets met by service providers as per agreement	service provider reports as per agreement	Maintenance and repair projects	All Wards	Ndlambe Electrical Network Audit Final Report	Project progress reports, Monthly departmental reports	Pg 83	R 3 000 000	R 750 000	R 750 000	R 750 000	R 750 000	R 750 000
	Basic Service Delivery	The community of Ndlambe has access to a reliable and consistent supply of electricity and street lights as provided by Manelec and ESKOM	Reduce response time for fixing non functional lighting and electrical supply in Port Alfred & Alexandria	Complaints register	Street and High Mast Light Maintenance and Repair Projects	All Wards	Ndlambe Electrical Network Audit Final Report	Project progress reports, Monthly departmental reports	Pg 83	R 1 168 621	R 292 155.25	R 292 155.25	R 292 155.25	R 292 155.25	R 292 155.25
Land	Basic Service Delivery	Ndlambe Municipality to utilise and manage the available land in a sustainable manner	To reduce the number of land use practices/decisions that are not aligned to the approved SDF	Number of land use practices/decisions that are not aligned to the approved SDF	Review of Spatial Development Framework; Implementation of Town Planning Regulations	All Wards	2013 Encroachment Register	Applications for consent use and zonings, as Council items	Pg 84	Included					
	Basic Service Delivery	Ndlambe Municipality to utilise and manage the available land in a sustainable manner	To ensure that all municipal-owned land is accurately evaluated	Municipal Land Task Team Audit Report	Municipal Land Task Team Audit	All Wards	Municipal Land Task Team Audit Report	Municipal Land Task Team Audit Report	Pg 84	Included					
Fleet	Basic Service Delivery	A well maintained Fleet Management System, to include maintenance, refurbishment, procurement and disposal of fleet.	Ensure Fleet Management Control System in all fleet vehicles	Fleet Manager's monthly report	Installation of monitoring device in all fleet vehicles	All Wards	2014 Fleet Management Status Report	2014 Fleet Management Status Report	Pg 84	R 3 100 000	R 775 000	R 775 000	R 775 000	R 775 000	R 775 000
Building Control	Basic Service Delivery	Compliance with National and Standard Building Regulations	Monitoring of all Building Plans submitted for compliance	NHBRC Approval	Building Inspectorate fleet replacement	All Wards	National Building Regulations	Project progress reports, Monthly departmental reports	Pg 84	R 2 213 831	R 553 457.75	R 553 457.75	R 553 457.75	R 553 457.75	R 553 457.75
										R 830 149 417					

Municipal and Institutional Development and Transformation(KPA Weight: 20%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Target	Quarter 2 Budget	Quarter 2 Target	Quarter 3 Budget
Fleet Management	Municipal & Institutional Development & Transformation	A well maintained Fleet Management System, to include maintenance, refurbishment, procurement and disposal of fleet.	Replace and upgrade plant and equipment when cost/benefit and affordability determines	Fleet Register; Asset Register	1 * Grader; 1 * Tipper Truck; 1 * Sanitation Tanker; 2 * 4*4	All Wards	Fleet Register; Asset Register	Fleet Register; Asset Register	Pg 84						

	Municipal & Institutional Development & Transformation	A well maintained Fleet Management System, to include maintenance, refurbishment, procurement and disposal of fleet.	Decrease misuse & negligence incidents	Decrease number of repairs and breakdowns by 50%	Prescribe and maintain service schedules for all fleet.	All Wards	Project progress reports, Monthly departmental reports	Project progress reports, Monthly departmental reports	Pg 84	R 350 000	R 87 500.00	R 87 500.00	R 87 500.00	R 87 500.00	R 87 500.00
	Municipal & Institutional Development & Transformation	Essential community services need to be met, which requires specific vehicles	Replace and upgrade plant and equipment when cost/benefit and affordability determines	Fleet Register; Asset Register	1 * Fire Fleet; 1 * Parks Fleet; 1* Nature Fleet	All Wards	Fleet Register; Asset Register	Fleet Register; Asset Register	Pg 84	R 3 100 000	R 300 000	R 300 000	R 1 800 000	R 2 100 000	R 1 000 000
Corporate Governance	Municipal & Institutional Development & Transformation	The policy/strategic framework of the Municipality in terms of all corporate requirements contributes to the effective functioning Municipality within the legislative framework of local government	For the municipality to meet performance targets through effective management of competent municipal officials	Increase in the implementation of legal compliance	Quarterly performance assessments; Skills Development Plan roll-out; Annual Customer Satisfaction survey.	All Wards	Regular departmental and section meetings	Departmental and section meeting minutes	Pg 89	Included					
	Municipal & Institutional Development & Transformation	Filling of budgetted vacant positions in line with the municipal organisational structure and Employment Equity Plan	For the municipality to meet performance targets through effective management of competent municipal officials	Number of people employed as per designated groups and in line with Employment Equity Plan	Recruitment and selection of candidates to fill the budgetted vacancies	All Wards	Schedule of vacant posts	Posts filled	Pg 89	To be confirmed					
	Municipal & Institutional Development & Transformation	To maintain sound labour relations	For the municipality to meet performance targets through effective management of competent municipal officials	Disciplinary cases resolved and reduces; Local Labour Forum Meetings planned and held.	Regular, planned Local Labour Forum Meetings.	All Wards	Schedule of planned Local Labour Forum Meetings	Local Labour Forum Meeting minutes	Pg 89	Included					
Integrated development planning/strategic planning	Municipal & Institutional Development & Transformation	The municipality utilises high quality strategic planning and management processes to organise work, establish intergovernmental relationships and document performance in the municipality	Contribute to the Development the IDP which is reviewed annually	Increase in the number of quarterly reports that are based on IDP objectives/ targets	Integrated Development Plan	All Wards	IDP Review 2014/15	IDP Review 2014/15		Included					

Local Economic Development (KPA Weight: 10%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Target	Quarter 2 Budget	Quarter 2 Target	Quarter 3 Budget
Expanded Public Works Programme	Create employment oportunities for vulnerable groups through labour intensive projects	Create employment oportunities for vulnerable groups through labour intensive projects	Ensure that projects implemented on EPWP Guidelines	Number of new and existing SMME supported by muncipality	Number of projects implemented in line with LED strategy, including Road Upgrade Projects, using Labour Intensive Construction Practice	All Wards	100 jobs created	Project progress reports	Pg 93/4	Included in Roads KPA					
Economic growth	Number of projects implemented in line with LED strategy	To provide support and enabling environment for establishment of new and existing SMME	To follow EPWP Strategic Guidelines	Improved rates income from economic improvement	Number of projects implemented in line with LED strategy, including Road Upgrade Projects, using Labour Intensive Construction Practice	All Wards	5 SMMEs	SMME Strategy in place, database and report	Pg 93/4	Included in Roads KPA					
										R -					

Municipal Financial Viability & Management (KPA Weight: 10%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Target	Quarter 2 Budget	Quarter 2 Target	Quarter 3 Budget
Budget and Treasury	**Overtime**	Reduce operational cost through management of overtime to employees	Enhance planning skills of supervisors	Decrease overtime by 60%	Project Management and strategic management planning cascaded to supervisors	All Wards	60% reduction in overtime from previous financial year	Monthly Income and Expenditure Reports		As approved					
Budget and Treasury	**Budget and Treasury**	To revise and complete the entire Municipality's asset register over a period of one year.	To obtain a clean audit report for Ndlambe by 2014 by addressing all issues raised by the auditor General in prior years	Percentage of progress made towards maintance and rehabilitation of Asset register for all infrastracture assets.	Asset register for all infrastracture assets	All Wards	Incomplete Asset Register	Asset register for all infrastracture assets							
Budget and Treasury	**Audit Report**	Produce financial statements that meet requirements by national treasury/GRAP	To obtain a clean audit report for Ndlambe by 2014 by addressing all issues raised by the auditor General in prior years	New asset acquisitions are recorded/captured on a monthly basis.	Asset register for all infrastracture assets	All Wards	Asset Register	Audit Action plan							
Revenue Collection	**Revenue Collection**	Ndlambe is able to raise sufficient revenue (internal and external sources) and manage the assets to meet their responsibilities in terms of service delivery incorporating both capital and operational costs	Increase the quantum of funding sources and fund grants.	Percentage of MIG funds spent	Project Business Plans submitted to funding agencies	All Wards	100% MIG allocation spent	proof of payment schedules and DORA Reports							

Good Governance & Public Participation (KPA Weight: 25%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Target	Quarter 2 Budget	Quarter 2 Target	Quarter 3 Budget
										R -					

Quarter 1 Target	Quarter 2 Budget	Quarter 3 Target	To be delegated to
R 193 500 000	R 193 500 000	R 193 500 000	Project Management Unit
To be confirmed	To be confirmed	To be confirmed	Deputy Directors
R 2 000 000	R 2 000 000	R 2 000 000	Project Management Unit
R 50 000	R 50 000	R 50 000	Deputy Directors
R 87 500	R 87 500	R 87 500	WatSan Supervisors
Included above	Included above	Included above	Project Management Unit
R 579 241	R 579 241	R 579 241	Deputy Directors
R 4 750 000	R 4 750 000	R 4 750 000	Project Management Unit
R 1 125 000	R 1 125 000	R 1 125 000	Project Management Unit
R 3 050 000	R 3 050 000	R 3 050 000	Project Management Unit
To be confirmed	To be confirmed	To be confirmed	Director, ID.
R 25 000	R 25 000	R 25 000	
R 750 000	R 750 000	R 750 000	
R 292 155.25	R 292 155.25	R 292 155.25	
R 775 000	R 775 000	R 775 000	
R 553 457.75	R 553 457.75	R 553 457.75	

Quarter 1 Target	Quarter 2 Budget	Quarter 3 Target	To be delegated to
			Fleet Manager

R 87 500.00	R 87 500.00	R 87 500.00	Fleet Manager
R 3 100 000	R -	R 5 500 000	Fleet Manager

Quarter 1 Target	Quarter 2 Budget	Quarter 3 Target	To be Completed by

Quarter 1 Target	Quarter 2 Budget	Quarter 3 Target	To be Completed by

Quarter 1 Target	Quarter 2 Budget	Quarter 3 Target	To be Completed by

FINANCIAL MANAGEMENT SERVICES DIRECTORATE

NDLAMBE MUNICIPALITY
FINANCE DIRECTORATE
SERVICE DELIVERY BUDGET IMPLIMENTATION PLAN 2014/2015

Basic Service Delivery (KPA Weight: 25%)

Priority Area	KPA	Objectives	Strategies	Key Perfomance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Actual	Quarter 2 Budget	Quarter 2 Actual	Quarter 3 Budget	Quarter 3 Actual	Quarter 4 Budget	Quarter 4 Actual
Free Basic Services	Basic Service Delivery	To provide Free Basic Alternative Energy to all indigent households with no access to electricity by June 2015.	Registration of households that qualify for indigent status	FBS/FBAE household register / beneficiary list		All	0	Signature list by beneficiaries who have received FBAE	IDP 88(c)i	R 425 750	R 125 750		R 100 000		R 100 000		R 100 000	
			Entering into Service Level Agreement with private Property owners	Signed SLA's with private land Owners		All	0	Service level agreement with service provider	IDP 88(c)i	R 154 580	51526		R 51 526		R 51 528			
Finance	Basic Service Delivery	To ensure an effective customer care service to all residents	To be responsive to the complaints and queries of the public and to deal with all matters in a manner that will improve relationships with the community and staff.	Increase in response time to all registered letters, e-mails and hand written complaints received by finance relating to finance matters to be within 7 days and resolution of complaints to be within 14 days		All	30 Days	Correspondance File	IDP 97(g)i	R 89 550	22387		R 22 387		R 22 387		R 22 389	
Stores	Basic Service Delivery	Ensure stock is available in stores to issue immediatley to departmnets as and when required	To maintain stock levels of all stock held at the stores, receive stock from suppliers and issue stock to departments as required	Procurement and issuing of all store goods to directorates on a daily basis		All	Daily	Order and issuing sheets	IDP 96(c)i	R 685 200	171300		R 171 300		R 171 300		R 171 300	
		To maintain and upgrade the existing financial operations and procedures at stores for 2014/2015 to be able to provide an efficient functionality and service delivery to all directorates and suppliers	To provide sufficient tools to stores staff to deliver efficient service to directorates	Two staff members at stores to be trained internally to operate financial system	Procurement of a Computer	All	1	Invoice / Payment Voucher	IDP 96(f)i	R 10 000			R 10 000					
										R 1 365 080								

Municipal and Institutional Development and Transformation(KPA Weight: 20%)

Priority Area	KPA	Objectives	Strategies	Key Perfomance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Actual	Quarter 2 Budget	Quarter 2 Actual	Quarter 3 Budget	Quarter 3 Actual	Quarter 4 Budget	Quarter 4 Actual
Administration	Municipal & Institutional Development & Transformation	To promote safeguarding of confidential matters and documentation	In terms of legislation all relevant confidential documentation must be destroyed	Destroy all relevant confidential documents	Procure a schredder	All	0	Payment vouchers / Order forms	IDP 96(f)i	R 30 600					R 30 600			
Personnel	Municipal & Institutional Development & Transformation	Ensure that the working environment of the BTO staff during 2014/2015 financial year is designed to suit the requiremnts of OHS	Provide a safe and healthy environment for staff	Renovation of 10 offices.	Renovation of offices	All	Built in cabinets and carpets	Payment vouchers / Order forms	IDP 89(d)i	R 73 796			R 73 796					
Budget		To coordinate 2014/2015 budget process from the planning stage to the finalisation stage.	To meet all legislated matters relating to the budget	Budget plan prepared in accordance with applicable legislation and adopted by Council.		All	1	Budget Process Plan	IDP 97(g)i	R 59 000	R 59 000							
				All budget related policies are annually reviewed and approved to ensure that tabled budget and budget related policies are mutually consistent and credible.		All	8	Council resolution and reviewed policies	IDP 97(g)i	R 73 250					R 50 000		R 23 250	
				Consolidation of budget submissions from directorates into a documents as required by Schedule A of the new regulations.		All	1	Budget Documents	IDP 97(g)i	R 388 250					R 150 000		R 238 250	
Revenue	Municipal & Institutional Development & Transformation	To ensure staff compliance to National Treasury training requirements	Registration to LGSETA training program	Completion/attendane of 22 program Modules.		All	2	Atendance register	IDP 89(b)i	R 98 500	R 98 500							
		Resourcing the department	Purchase office Furniture	Additional Staff for Credit Control	Procurement of office furniture	All	0	Invoices for new computers and new monthly management reports	IDP 95(h)i	R 4 850			R 4 850					
			Purchase of 1 x Ingenico Prepaid Electricity Hand held	Daily Uninterrupted Electricity Sales Service	2 x Handhelds	All	2	Invoice / proof of payment	IDP 110(3)	R 7 500	R 7 500							
			Purchase of 2 Computers, : All-in-One	Access to a dedicated Desktop	2 x Desktops	All	0	Invoice / proof of payment	IDP 110(3)	R 256 000	R 236 000		R 20 000					
			Purchase of Prepaid Electricity Printer	Daily Generation of Electricity Copouns	1 x Prepaid Electricity Printer	All	3	Invoice / proof of payment	IDP 110(3)	R 3 500					R 3 500			
			Purchase of Cash Receipting Printer	Daily Cash receipting	1 x Cash Receipting Printer	All	3	Invoice / proof of payment	IDP 110(3)	R 2 500					R 2 500			
			Purchase of Counterfeit Note Detectors	Elimination of bank returned notes	Procurement of fake note detector	All	3	Invoice / proof of payment	IDP 90 (b)i	R 3 200					R 3 200			
			Purchase of Credit Control Aircon	Improved working Conditions		All	2	Invoice / proof of payment	IDP 95 (h)i	R 28 500			R 28 500					
			Route Master Upgrade	Reduced number of check readings		All	6	Meter reading reports	IDP 95 (h)i	R 63 954					R 63 954			
		Staff Development	Attending Formal training, Workshops and Conferences	Attendance Register / Certificates		All	2	Attendance registers / Registration forms	IDP 89(b)i	R 58 250	R 14 560		R 14 560		R 14 560		R 14 570	
Supply Chain Management	Municipal & Institutional Development & Transformation	Finalise Task Grading of all SCMU Posts by 01 July 2014	Take up the offer of assistance and submit job evaluations to the Task Grade Unit	Implment the Task Grade that is confirmation by the Task Grade Unit		All	2	Payroll system adjustments implemented	IDP 96 (a) 1	R 136 000	R 38 500		R 32 500		R 32 500			
Stores	Municipal & Institutional Development & Transformation	To capacitate the stores staff to be able to offer a ongoing service to directorates	To provide training to the stores staff to be able to capture stock items on the financial system by updating daily stock items issued and received.	Two staff members at stores to be trained internally to operate financial system effectively as well as externally to be able to submit Excel related reports	Provide internal and external training	All	0	Stores Item Valuation report- quantities and values on the report to balance back to stock on hand and bin cards	IDP 89(b)i	R 15 000					R 15 000			
		Improve healthy working enviroment of stores staff	Upgrade store building and facilities by installing new shelves, stock card holders and equipment.	Installing new shelves and bincard holders	Procurement of new shelves, bincardholders	All	0	Invoice and Payment Voucher	IDP 95 (h)i	R 50 000								
				Procurement of office equipment	Procurement of one fridge and two chairs	All	0	Invoives of goods procured	IDP 90 (b)i	R 6 000			R 6 000					

Finance	Municipal & Institutional Development & Transformation	Improve on audit outcomes	Audit action plans and audit programs developed to guide all finance staff to rectify matters raised by the Auditor-General on previous years audit reports	To half the number of qualifications and emphasis of matter on finance related issues on the audit report for the 2013/2014 financial year		All	2 Qualification 128 Emphasis of Matter	Audit reports	IDP 96 (l) i	R 3 530 125	R 275 250		R 580 250		R 2 560 250		R 114 375	
			To capacitate the administration staff to be able to offer an ongoing service to directorates	Two staff members are trained - one in competancy and update the finance affairs - one in secretarial and general finance matters		All	2	Attendance registers / Registration forms	IDP 89(b)i	R 125 750	R 32 500		R 59 120		R 20 250		R 13 880	
										R 5 014 525								

Municipal Financial Viability & Management (KPA Weight: 25%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Actual	Quarter 2 Budget	Quarter 2 Actual	Quarter 3 Budget	Quarter 3 Actual	Quarter 4 Budget	Quarter 4 Actual
Budget	Municipal Financial Viability and Management	To strengthen internal controls on unauthorised expenditure in 2014/2015 financial year	Monitor all expenditure related documentation	Record all unauthorised expenditures into the register on a monthly basis.		All	0	2014/2015 Unauthorised Register	IDP 96(l)i	R 795 250	R 198 810		R 198 810		R 198 810		R 198 820	
				Advise Council on unauthorised expenditure on a quartely basis.		All	0	Council Resolution/Minutes	IDP 96 (l)i	R 160 550	R 40 130		R 40 130		R 40 130		R 40 160	
Financial Statements		Maintain GRAP Compliance and MFMA in preparation of the 2014/2015 financial statements	Reduce the number of audit findings	Implement new GRAP standards.		All	2012/2013 audited AFS	2013/2014 AFS	IDP 96 (l)i	R 1 285 620	R 475 250		R 75 250		R 412 750		R 322 370	
				Record all MFMA disclosures in the AFS checklist and compare them with the NT format.		All	2012/2013 audited AFS	2013/2014 AFS	IDP 96 (l)i	R 344 520	R 75 750		R 25 750		R 120 010		R 123 010	
				Appoint GRAP expert for advise and overview		All	Deliotte consultant	Appointment letter and contract	IDP 96(l)i	R 125 000	R 95 000		R 20 000				R 10 000	
				Appoint valuers to calculate PRMA (Post Retirement and medical Aid) and Long Service Awards.		All	2012/2013 PRMA and Long Service Awards consultants	Appointment letter,contract and valuation reports	IDP 96(l)i	R 37 500	R 37 500							
Reporting		Improve Ndlambe Municipality's compliance standard on MFMA and DORA reporting requirements during 2014/2015 financial year.	Produce all legislated reports by required due dates	Close the municipality's financial system on the 1st of each month to adhere on the reporting timeframes.		All	0	Email sent to relevant stakeholders	IDP 96(e)i	R 266 500	R 66 625		R 66 625		R 66 625		R 66 625	
				Create monthly reporting checklist for all reports to all relevant stakeholders.		All	Audit checklist	2014/2015 checklist	IDP 111(5)	R 475 800	R 118 950		R 118 950		R 118 950		R 118 950	
Assets	Municipal Financial Viability and Management	Maintain Ndlambe Municipality's Asset Register to ensure it complies with all relevant GRAP standards at year end.	Proper controls to manage Council assets	Compile a list of assets acquisitions balanced with the general ledger on a monthly basis.		All	2013/2014 additions list	Reviewed addition list	IDP 96 (c)i	R 88 400	R 22 100		R 22 100		R 22 100		R 22 100	
				Perform half yearly asset verifications		All	June 2013 verification report	Jan and June 2015 verification report	IDP 96 (l)i	R 56 750			R 40 000				R 16 750	
				Appoint Consultant for unbundling of assets		All	PWC consultants	Appointment letter and contract	IDP 96 (i)i	R 1 450 000	R 725 000						R 725 000	
				Update asset locations on the asset register on a monthly basis.		All	2013 Asset register	Report from BAUD system	IDP 96(l)i	R 147 900	R 36 975		R 36 975		R 36 975		R 36 975	
Insurance		Ensure that all Ndlambe municipalty's assets are fully insured by end of financial year	Safeguarding of all Council assets	Enter into a short term insurance		All	AON Insurance portfolio	Insurance portfolio	IDP 89(f)i	R 859 500	R 859 500							
				Update the insurance portfolio on a monthly basis		All	AON Insurance portfolio	updated portfolio	IDP 89(f)i	R 180 560	R 30 500		R 50 020		R 50 020		R 50 020	
				Attend to all reported insurance claims		All	Current insurance claims register	2014/2015 claims register and correspondences	IDP 89(f)i	R 69 500	R 17 375		R 17 375		R 17 375		R 17 357	
Investments		To account, safeguard and build up capital replacement reserves of the municipal assets 2014/2015 financial year	To obtain the best return on cash held by the municipality	Raise the CRR investment by interest earned, VAT,surplus from prior year and proceeds on sale of assets.		All	Curent investment account	updated investment register and confirmations from the bank	IDP 95(d)1	R 48 750	R 48 750							
				Maintain investment register on a monthly basis.		All	2014/2015 Investment register	updated investment register and confirmations from the bank	IDP 95(d)1	R 224 500	R 56 125		R 56 125		R 56 125		R 56 125	
Creditors	Municipal Financial Viability and Management	To maintain and upgrade the existing financial operations and procedures	Develop an improved expenditure control system and practices	Ensure creditor payments within 30 days from date invoice received.	Procurement of 2 computers as per Ndlambe IT Department's recommendation	All	40 days	Creditors reports, VAT reports and monthly VAT submission to SARS before due date	IDP 90(b)i	R 20 000			R 20 000					
				Staff to attend external training to capacitate them to meet deadlines		All	2	Attendance registers / Registration forms	IDP 89(b)i	R 15 000			R 15 000					
		Enhance and maintain productivity and moral of staff component	Salaries and salary deductions paid by relevant due dates	Monthly Submission and payments before due dates		All	7 of each month	Salary reconciliation and sumission to SARS on SDL/UIF/PAYE	IDP 96(g)i	R 87 600	R 21 900		R 21 900		R 21 900		R 21 900	
		Ndlambe Municipality to meet all payments to SARS by due date and claim all money due by SARS on VAT timeously	Submission of VAT and SARS returns before due date	To have the income and expenditure balanced to control accounts and all VAT verified and paid/claimed by the required due date		All	5 of each month	VAT Returns and SARS Returns	IDP 96(g)i	R 49 600	R 12 400		R 12 400		R 12 400		R 12 400	
				Attend IRP5 Seminars as indicated as well as VAT related training to capacitate staff to comply with VAT legislation		All	2	Attendance registers / Registration forms	IDP 89(b)i	R 38 250			R 19 125		R 19 125			
		Maintain an effective and efficient filing system before end of financial year to retrieve information relating to payments	To have information immediately and easy accesable/ available for auditing purposes	Installation of new filing cabinets in the creditors section	Installation of filing cabinets	All	Shortage of filing cabinets	Payment couchers / Order forms of new filing cabinets at expenditure Department	IDP 96(f)1	R 25 000					25 000			
		To ensure and maintain provision for sufficient cashflow	Balancing of bank accounts	Monthly reconciliations of operating- and Revolving Bank accounts		All	12	Monthly bank reconciliation and cashbook reports	IDP 96(l)i	R 125 250	R 31 310		R 31 310		R 31 310		R 31 310	
		To undertake valuations of properties in Ndlambe to be able to raise the property Rates	- Compilation of a Supplementary Valuation Roll - Ensuring that all properties are valued and billed - Accurate Allocation of rebates to all rateable properties	- A Supplementary valuation roll - Objections register - Valuation Appeal Board Decisions	2014/15 Appeal Board Hearing ; - Hearing notices - Municipal Valuers Appeal Inspection Report - Appeal Board Valuation Roll and Communication of outcomes	All	1 General Valuation 1 Supplementary Valuation	A completed 2015 General Valuation Completede 2015 Supplementary Valuation	IDP 95(b)i	R 450 000					R 200 000		R 250 000	
		To ensure that all properties are valued	Comparison of Ndlambe LM's land parcels to the Valuation Roll Loaded in the billing system	- A deeds dump	Comparison of a deeds dump to Ndlambe's Valuation Roll	Ndlambe's Valuation Roll	Analysis/Comparison Report	Data Cleansing Report	IDP 95(e)i	R 67 500					R 67 500			

Revenue	Municipal Financial Viability and Management	Administrative compliance with Municipal Property Rates Act.	- Dissemination of Valuation Appeal Board notices - Communication of VAB decisions to objectors	- VAB Hearing Schedule / Timetable - Emails / copies of letters posted to Appelants	Compilation of Appeal board minutes for Signature by VAB Chairperson	2013/14 Signed Decisions	Signed VAB Decisions	Employment contract	IDP 95(b)i	R 75 000							R 75 000	
		Printing of Monthly Salements timeously	All data capturing and receipting to be done by the 1st of each consecutive Month	Accounts file to be dispatched by the 5th of each month	- Identification of all preprinting activities and ensuring that they are completed by the 4th of each month	ALL	7th of each Month	CAB Report reflecting Dispatch Date	IDP 95(e)i	R 480 000	R 120 000		R 120 000		R 120 000		R 120 000	
		Improve on debt collection by migrating to pre-paid metering	- Identification and migration of arrear accounts to prepaid electricity metering devices - Introduction of prepaid water metering devices to institutions	A Prepaid Electricity migration and prepaid water institution list	- Development of a list of consumers to be migrated. - Development of institutions database - Consultations and Installation of prepaid water units.	0	No of installation against identified households	No of installation against identified households	IDP 95(g)i	R 49 000	R 12 250		R 12 250		R 122 250		R 12 250	
		Accessiblity of prepaid services	Increased number of vending points, encouragement of consumers to use external vending services	Third party sales reports with increase in "Third Party" vendor sales	Payment of commission	Current "Third Party " Sales of R 243,221.39 pm	Monthly Service ProviderRemittance advice Report	Third party reports	IDP 95(g)i	R 55 500			R 18 500		R 18 500		R 18 500	
		Increased number of paypoints for pre-paid sales	Investigate new possible agents providing the service	Appointment of additional agents		All	2 pay points	SLA	IDP 95(g)i	R 17 250			R 17 250					
		Ensure all consumers/households are billed for services rendered or consumed	Ensuring that all properties with improvements have meters	Report on properties with meters		16000 E & W Meters	Report on new installations	Report on new installations	IDP 95(g)i	R 32 750	R 8 180		R 8 180		R 8 180		R 8 210	
			linking of services for billing to each consumer account and reading meters regularly	Report on services billed per household relative to total households billed.	Analysis of the billing System	Unmetered charges = 22797 metered (W&E) = 16385 meters	Services Billed assessment report	Services Billed assessment report	IDP 95(f)i	R 35 750	R 8 930		R 8 930		R 8 930		R 8 960	
			Ensuring that all registered properties are valued.	Valuation analysis report to reflect valued properties vs registered properties		0	Valuation Assessment report	Valuation Assessment report	IDP 95(f)i	R 22 250	R 1 125						R 1 125	
		Improve Municipal Debt collection Rate	Implementation of approved Council Policy on debt collection	Monthly prepaid deductions - Value of handedover accounts - Recoveries made through other mechanisms		2012/13 Collection rate (85.7%)	Annual Billing versus receipts Report	Monthly Debtors Aging Analysis Report	IDP 95(g)i	R 578 500	R 144 625		R 144 625		R 144 625		R 144 625	
		Subsidise indigents for rates on their properties in line with National Policy	Registration of all qualifying households	Subsidies all indigents rates		All	9775	Subsidy report	IDP 88(c)i	R 196 000	R 49 000		R 49 000		R 49 000		R 49 000	
		Ensure, Indigent households are identified and registered for financial assistance	- Door to door household targeted registrations - Implementation of policy provisions i.e Old age pensioners not to renew - Withholding proof of address until the debtor has renewed/applied for subsidy	No of Indigents Households in the Indigent register		9618 registered households - 30/06/2013	Masakhane Report	Masakhane Report	IDP 88(c)i	R 89 500	R 22 375		R 22 375		R 22 375		R 22 375	
Supply Chain Management	Municipal Financial Viability and Management	Capacitation of the Supply Chain Management Unit on skill resources during the end financial year.	Send 3 SCMU staff to relevant trainings, workshop, seminars etc.	Enrol 1 x SCM Manager on minimum competency levels as per National Treasury guidelines (To be completed by December 2014)		All	0	Enrolment forms	IDP 95(k)i	R 120 250	R 30 060		R 30 060		R 30 060		R 30 060	
				2 x Unqualified staff will be registered to other available training programs.(Half by 2015)		All	0	Registration forms	IDP 95(k)i	R 25 250					R 12 625		R 12 625	
		To ensure that the Purchase Order issuing process is effected on a permanent basis in compliance with SCM Best Practices	Fill the one vacant post on the budgetted & approved supply chain unit organogram	The filling of the permanent posts and provide required facilities	Procurement of office furniture and equipment	All	0	Invoices	IDP 96(a)i	R 122 000					R 122 000			
Administration	Municipal Financial Viability and Management	Ensure stock is available in finance to issue to internal finance staff when required	To maintain stock levels of all stationery held at the finance , receive stationery from suppliers and issue stationery to internal staff as required	Procurement and issuing of stationery for intenal finance staff on a daily basis		All	Daily	Requisition sheets	IDP 96(f)i	R 57 800	R 14 450		R 14 450		R 14 450		R 14 450	
			To maintain stock levels of all teas held at the finance , receive teas from suppliers and use teas for internal staff	Procurement and issuing of teas for intenal finance staff on a daily basis		All	Daily	Requisition sheets	IDP 96(i)i	R 26 000	R 6 500		R 6 500		R 6 500		R 6 500	
										R 9 477 600								

Good Governance & Public Participation (KPA Weight: 25%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Actual	Quarter 2 Budget	Quarter 2 Actual	Quarter 3 Budget	Quarter 3 Actual	Quarter 4 Budget	Quarter 4 Actual
Valuations	Governance and Public Participation	Involvement property owners in finalising their property values	Invitation notice to inspect,object against the valuers decisions and appeal against the valuer's decision.	List of objections		All	0	Payment / Order number for notice released in Local newspaper and Municipal website, Municipal	IDP 95(b)i	R 228 520							R 228 520	
Budget and Treasury	Governance and Public Participation	To improve communication of the budget process	Develop advertisement and notices to advise the community of the budget process and where budget documents can be viewed	Relevant advertisements and loud hailing is done within legislated time frames		All	0	Advertisement and notices	IDP 97(g)i	R 28 750	R 20 000				R 8 750			
			Develop a budget plan detailing all processes and due dates to be followed during the budget process	Budget plan prepared in accordance with applicable legislation and adopted by Council		All	1	Budget Process Plan	IDP 89(f)i	R 18 900	R 18 900							

		To coordinate the budget process from the planning stage to the finalisation stage.	To hold workshop to interogate policies and ammend where necessary	All budget related policies are annually reviewed and approved to ensure that tabled budget and budget related policies are mutually consistent and credible .		All	8	Attendance Register	IDP 97(g)i	R 88 750					R 88 750			
			To assist all directorates to complete their respective budgets	Consolidation of budget submissions from directorates into a documents as required by Schedule A of the new regulations		All	1	Budget Documents	IDP 89(f)i	R 389 500					R 189 500		R 200 000	
Budget	Governance and Public Participation	To improve communication of 2014/2015 budget process	All budget related matters are communicated with all relevant stakeholders	Use of loud hailing as a tool of communcation to public .		All	use of Notice boards and websites	Communications program	IDP 97(g)i	R 40 500					R 20 000		R 20 500	
				Make announcements to local radio station.		All	use of Notice boards and websites	Communications program	IDP 97(g)i	R 15 750					R 15 750			
				Create a link on the municipality's facebook page.		All	use of Notice boards and websites	IT report	IDP 97(g)i	R 17 550					R 17 550			
		To make public 2014/2015 budget related documents as prescribed by the legislation.		Advertise notice of the adjustment budget on the Municipal notice boards and place the adjustment budget on the website and municipal libraries.		All	0	Advertisement and notices	IDP 97(g)i	R 12 900			R 12 900					
				Make public 2014/2015 budget plan after approved by Council.		All	Notices	Advertisement and notices	IDP 97(g)i	R 14 500	R 14 500							
				Advertise the budget related policies and invite the relevant stakeholders to submite their comments.		All	Notices	Advertisement and notices	IDP 97(g)i	R 14 500					R 14 500			
Supply Chain Management	Governance and Public Participation	To reduce Irregular and unothorised expenditue	To assist all departments regarding compliance with all supply chain legislation and policies	Review all tender documentation and calculate preferential points for all tenders (Depends on Council approval)		All	24	Review form for tenders	IDP 95(j)i	R 1 078 500	R 269 625		R 269 625		R 269 625		R 269 625	
		To stimulate the local economy and give work to as many business in Ndlambe as possible	To procure a system that will maintain a suplier data base in terms of legislation	To register all local business and SMME's on a supplier data base and to spread procurement between the suppliers (wherever possible)		All	N0 Data Base	Supplier Data Base	IDP 95(j)i	R 130 000							R 130 000	
										R 2 078 620								

Local Economic Development (KPA Weight: 5%)

Priority Area	KPA	Objectives	Strategies	Key Performance Indicator	Projects	Ward	Baseline	Evidence	IDP Number	Budget	Quarter 1 Budget	Quarter 1 Actual	Quarter 2 Budget	Quarter 2 Actual	Quarter 3 Budget	Quarter 3 Actual	Quarter 4 Budget	Quarter 4 Actual
Revenue	Local Economic Development	To provide an opportunity to earn income	To employ unemployed residents of Ndlambe to give them some disposable income	Wages paid to casual staff		All	32 Employed	Time Sheets	IDP 94(d)i	R 90 000	R 30 000		R 20 000		R 20 000		R 20 000	
Budget and Treasury		To create casual jobs to unemployed to improve local economic development	To employ unemployed residents of Ndlambe to give them some disposable income	Employ 2 casual staff on rotation basis to do asset verification		All	Two Employed	Time Sheets	IDP 94(d)i	R 35 000			R 20 000				R 15 000	
Supply Chain Management		To improve the skill levels of SMME's in procurement process	To provide SMME's with financial skills to tender for work and submit claims for payments	2 meeting with SMME's throughout Ndlambe		All	Nil Meetings	Attendance Register	IDP 94(d)i	R 26 000			R 13 000				R 13 000	
										R 151 000								

FINANCE DIRECTORATE BUDGET

Capital Budget - Grants	424 000
Capital Budget - Roll-Overs	0
Capital Budget - Internal	223 000
Operational Budget - Internal	15 129 825
Operational Budget - FMG	1 375 000
Operational Budget - MSIG	934 000
Total Budget	18 086 825

OPERATING	
Stores	493 983.00
Admin	13 360 478.00
Supply Chain	1 275 364.00
Total	15 129 825.00
CAPITAL	
Grants	424 000
Internal	223 000
Total	647 000

Basic Service	1 365 080
Inst Dev	R 5 014 525
Fin	9 477 600
Good Gov	R 2 078 620
LED	151 000
Total	18 086 825

OTHER SUPPORTING DOCUMENTS

EC105 Ndlambe - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		42 378	45 426	51 001	80 746	80 746	80 746		81 160	85 624	90 333
less Revenue Foregone			257		2 800	2 800	2 800		5 692	6 005	6 336
Net Property Rates		**42 378**	**45 169**	**51 001**	**77 946**	**77 946**	**77 946**	**–**	**75 468**	**79 619**	**83 998**
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		32 351	38 179	42 177	50 014	50 014	50 014		53 334	56 267	59 362
less Revenue Foregone											
Net Service charges - electricity revenue		**32 351**	**38 179**	**42 177**	**50 014**	**50 014**	**50 014**	**–**	**53 334**	**56 267**	**59 362**
Service charges - water revenue	6										
Total Service charges - water revenue		18 580	16 960	35 963	28 407	28 407	28 407		39 919	42 114	44 431
less Revenue Foregone											
Net Service charges - water revenue		**18 580**	**16 960**	**35 963**	**28 407**	**28 407**	**28 407**	**–**	**39 919**	**42 114**	**44 431**
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		8 092	5 298	5 467	14 413	14 413	14 413		15 936	16 812	17 737
less Revenue Foregone											
Net Service charges - sanitation revenue		**8 092**	**5 298**	**5 467**	**14 413**	**14 413**	**14 413**	**–**	**15 936**	**16 812**	**17 737**
Service charges - refuse revenue	6										
Total refuse removal revenue		14 644	11 089	10 673	18 303	18 303	18 303		14 572	15 374	16 219
Total landfill revenue											
less Revenue Foregone											
Net Service charges - refuse revenue		**14 644**	**11 089**	**10 673**	**18 303**	**18 303**	**18 303**	**–**	**14 572**	**15 374**	**16 219**
Other Revenue by source											
Rendering of services		367	152	170	–	–	–		–	–	–
Rental income		11	8	4	–	–	–		–	–	–
Other income		1 801	29 613	4 720	9 851	9 851	9 851		13 652	15 564	17 742
	3										
Total 'Other' Revenue	1	**2 178**	**29 773**	**4 895**	**9 851**	**9 851**	**9 851**	**–**	**13 652**	**15 564**	**17 742**
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	42 464	43 466	49 318	58 099	58 099	58 099		63 424	66 595	69 925
Pension and UIF Contributions		406	429	526	9 260	9 260	9 260		10 276	10 790	11 330
Medical Aid Contributions		4 051	4 140	5 118	5 858	5 858	5 858		7 133	7 490	7 864
Overtime		3 893	5 343	7 115	2 972	2 972	2 972		2 579	2 708	2 844
Performance Bonus		1 565	150	164	–	–	–		–	–	–
Motor Vehicle Allowance		2 256	2 214	2 403	2 353	2 353	2 353		2 632	2 764	2 902

Cellphone Allowance					229	229	229		261	275	288
Housing Allowances		257	274	310	293	293	293		405	425	446
Other benefits and allowances		14 509	15 129	15 415	3 856	3 856	3 856		4 492	4 717	4 953
Payments in lieu of leave							–		–	–	–
Long service awards		–	448	430			–		–	–	–
Post-retirement benefit obligations	4						–			–	–
sub-total	5	**69 400**	**71 593**	**80 799**	**82 920**	**82 920**	**82 920**	**–**	**91 203**	**95 763**	**100 552**
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	**69 400**	**71 593**	**80 799**	**82 920**	**82 920**	**82 920**	**–**	**91 203**	**95 763**	**100 552**
Contributions recognised - capital											
List contributions by contract											
Total Contributions recognised - capital		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		–	41 840	40 490	2 813	2 813	2 813		1 342	1 416	1 494
Lease amortisation											
Capital asset impairment											
Depreciation resulting from revaluation of PPE	10										
Total Depreciation & asset impairment	1	**–**	**41 840**	**40 490**	**2 813**	**2 813**	**2 813**	**–**	**1 342**	**1 416**	**1 494**
Bulk purchases											
Electricity Bulk Purchases		21 404	26 055	28 455	4 193	4 193	4 193		4 342	4 559	4 787
Water Bulk Purchases		5 338	7 388	7 276	7 726	7 726	7 726		7 753	8 141	8 548
Total bulk purchases	1	**26 742**	**33 442**	**35 731**	**11 919**	**11 919**	**11 919**	**–**	**12 095**	**12 700**	**13 335**
Transfers and grants											
Cash transfers and grants		12 931	11 096	7 836	–	–	–	–	–	–	–
Non-cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Total transfers and grants	1	**12 931**	**11 096**	**7 836**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Contracted services											
List services provided by contract		–	–	–	11 615	9 351	11 615		11 505	12 138	12 805

sub-total	1	–	–	–	**11 615**	**9 351**	**11 615**	–	**11 505**	**12 138**	**12 805**
Allocations to organs of state:											
Electricity											
Water											
Sanitation											
Other											
Total contracted services		–	–	–	**11 615**	**9 351**	**11 615**	–	**11 505**	**12 138**	**12 805**
Other Expenditure By Type											
Collection costs					1 284		1 284				
Contributions to 'other' provisions		–	–	–	72	–	72				
Consultant fees		0	33	–	11 433		11 433				
Audit fees		2 390	2 786	1 500	2 710		2 710		–	–	–
General expenses	3	44 720	40 931	44 981	51 979		51 979		100 518	106 047	111 880
List Other Expenditure by Type											
Total 'Other' Expenditure	1	**47 110**	**43 751**	**46 481**	**67 478**	–	**67 478**	–	**100 518**	**106 047**	**111 880**

by Expenditure Item	8										
Employee related costs					8 920				91 203	95 763	100 551
Other materials		8 048	7 054	14 733	11 345				10 574	11 102	11 658
Contracted Services					–				11 505	12 080	12 664
Other Expenditure									107 940	113 337	119 004
Total Repairs and Maintenance Expenditure	9	8 048	7 054	14 733	20 265	–	–	–	221 222	232 283	243 897
check		(4 264)	(5 768)	14 733	8 279	(12 953)	(12 953)		210 648	218 790	229 665

References

1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)

2. Must reconcile to supporting documentation on staff salaries

EC105 Ndlambe - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - COUNCIL GENERAL	Vote 2 - MUNICIPAL MANAGER	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY PROTECTION SERVICES	Vote 5 - COMMUNITY PROTECTION SERVICES	Vote 6 - INFRASTRUCTURAL DEVELOPMENT	Vote 7 - ELECTRICITY DEVELOPMENT	Vote 8 - WATER SERVICES	#REF!	Vote 10 - FINANCIAL MANAGEMENT	#REF!	#REF!	#REF!	#REF!	#REF!	Total
R thousand	1																
Revenue By Source																	
Property rates		–	–	–	–	–	–	–	–	–	75 468	–	–	–	–	–	75 468
Property rates - penalties & collection charges		1 480	–	–	145	–	606	406	1 124	–	1 372	–	–	–	–	–	5 230
Service charges - electricity revenue		–	–	–	–	–	–	53 334	–	–	–	–	–	–	–	–	53 334
Service charges - water revenue		–	–	–	–	–	–	–	39 919	–	–	–	–	–	–	–	39 919
Service charges - sanitation revenue		–	–	–	–	–	15 936	–	–	–	–	–	–	–	–	–	15 936
Service charges - refuse revenue		–	–	–	14 572	–	–	–	–	–	–	–	–	–	–	–	14 572
Service charges - other		–	–	3	–	60	1	–	–	–	–	–	–	–	–	–	65
Rental of facilities and equipment		–	–	116	–	–	1 051	–	–	–	–	–	–	–	–	–	1 167
Interest earned - external investments		565	–	–	–	–	–	–	–	–	–	–	–	–	–	–	565
Interest earned - outstanding debtors		–	–	–	–	–	2 914	–	–	–	–	–	–	–	–	–	2 914
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines		–	–	3	12	665	–	–	–	–	–	–	–	–	–	–	680
Licences and permits		–	–	–	–	1 661	–	–	–	–	–	–	–	–	–	–	1 661
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other revenue		110	130	77	6 738	1 538	2 971	483	–	–	1 601	–	–	–	–	–	13 652
Transfers recognised - operational		3 447	–	–	–	375	1 290	–	–	–	63 757	–	–	–	–	–	68 869
Gains on disposal of PPE		160	20	21	122	–	78	47	28	–	37	–	–	–	–	–	512
Total Revenue (excluding capital transfers and contributio		**5 764**	**156**	**220**	**21 588**	**4 299**	**24 939**	**54 272**	**41 070**	**–**	**142 235**	**–**	**–**	**–**	**–**	**–**	**294 543**
Expenditure By Type																	
Employee related costs		725	5 299	7 902	24 177	5 745	23 157	548	6 507	–	11 153	–	–	–	–	–	91 203
Remuneration of councillors		5 377	–	–	–	–	–	–	–	–	–	–	–	–	–	–	5 377
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment		–	–	–	742	–	600	–	–	–	–	–	–	–	–	–	1 342
Finance charges		–	–	–	–	–	501	–	1 700	–	–	–	–	–	–	–	2 201
Bulk purchases		–	–	–	–	–	–	4 342	7 753	–	–	–	–	–	–	–	12 095
Other materials		56	191	528	2 234	348	3 217	2 458	1 390	–	152	–	–	–	–	–	10 574
Contracted services		89	166	60	728	39	645	9 001	80	–	477	–	–	–	–	–	11 505
Transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure		19 395	6 513	2 711	9 131	724	9 269	38 308	2 420	–	3 176	–	–	–	–	–	91 647
Loss on disposal of PPE		4	11	15	42	–	55	32	19	–	20	–	–	–	–	–	188
Total Expenditure		**25 645**	**12 170**	**11 236**	**37 054**	**6 856**	**43 644**	**54 689**	**19 860**	**–**	**14 977**	**–**	**–**	**–**	**–**	**–**	**226 131**
Surplus/(Deficit)		**(19 881)**	**(12 014)**	**(11 016)**	**(15 466)**	**(2 557)**	**(18 705)**	**(417)**	**21 211**	**–**	**127 257**	**–**	**–**	**–**	**–**	**–**	**68 412**
Transfers recognised - capital		–	–	–	–	–	25 509	–	–	–	424	–	–	–	–	–	25 933
Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(19 881)**	**(12 014)**	**(11 016)**	**(15 466)**	**(2 557)**	**6 804**	**(417)**	**21 211**	**–**	**127 681**	**–**	**–**	**–**	**–**	**–**	**94 345**

References

1. Departmental columns to be based on municipal organisation structure

EC105 Ndlambe - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
ASSETS											
Call investment deposits											
Call deposits < 90 days		–	–	–	–	–	–	–	–	–	–
Other current investments > 90 days		5 226	5 466	198	5 739	–	5 739	–	6 026	6 327	6 644
Total Call investment deposits	2	**5 226**	**5 466**	**198**	**5 739**	**–**	**5 739**	**–**	**6 026**	**6 327**	**6 644**
Consumer debtors											
Consumer debtors		74 564	59 357	101 964	62 325	–	62 325	–	62 325	65 441	68 713
Less: Provision for debt impairment		(66 660)	(44 639)	(74 405)	(46 871)	–	(46 871)	–	(46 871)	(49 215)	(51 675)
Total Consumer debtors	2	**7 904**	**14 718**	**27 559**	**15 454**	**–**	**15 454**	**–**	**15 454**	**16 226**	**17 038**
Debt impairment provision											
Balance at the beginning of the year		65 536	(666 660)	(59 867)	(69 993)	–	(69 993)	–	(69 993)	(73 493)	(77 167)
Contributions to the provision		(17 358)	(5 066)	(15 606)	(5 320)	–	(5 320)	–	(5 320)	(5 586)	(5 865)
Bad debts written off		16 234	27 087	18 120	28 441	–	28 441	–	28 441	29 863	31 356
Balance at end of year		**64 412**	**(644 639)**	**(57 353)**	**(46 872)**	**–**	**(46 872)**	**–**	**(46 872)**	**(49 216)**	**(51 676)**
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		98 945	127 912	632 502	652 411	–	134 308	–	134 308	141 023	148 075
Leases recognised as PPE	3	–	–	–	–	–	–	–	–	–	–
Less: Accumulated depreciation		–	–	–	–	–	46 174	–	46 174	48 483	50 907
Total Property, plant and equipment (PPE)	2	**98 945**	**127 912**	**632 502**	**652 411**	**–**	**88 134**	**–**	**88 134**	**92 540**	**97 168**
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		–	–	–	–	–	–	–	–	–	–
Current portion of long-term liabilities		2 846	3 171	3 371	3 330	–	3 330	–	3 497	3 672	3 855
Total Current liabilities - Borrowing		**2 846**	**3 171**	**3 371**	**3 330**	**–**	**3 330**	**–**	**3 497**	**3 672**	**3 855**
Trade and other payables											
Trade and other creditors		29 243	41 994	31 341	46 233	–	46 233	–	48 545	50 972	53 520
Unspent conditional transfers		19 231	15 576	17 543	–	–	–	–	–	–	–
VAT		2 373	1 714	3 937	1 800	–	1 800	–	–	–	–
Total Trade and other payables	2	**50 847**	**59 284**	**52 821**	**48 033**	**–**	**48 033**	**–**	**48 545**	**50 972**	**53 520**
Non current liabilities - Borrowing											
Borrowing	4	30 377	27 201	23 673	28 561	–	28 561	–	–	–	–
Finance leases (including PPP asset element)		–	–	–	–	–	–	–	–	–	–
Total Non current liabilities - Borrowing		**30 377**	**27 201**	**23 673**	**28 561**	**–**	**28 561**	**–**	**–**	**–**	**–**
Provisions - non-current											
Retirement benefits		44 409	48 286	49 315	50 701	–	50 701	–	–	–	–
List other major provision items											
Refuse landfill site rehabilitation		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total Provisions - non-current		**44 409**	**48 286**	**49 315**	**50 701**	**–**	**50 701**	**–**	**–**	**–**	**–**
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		(14 385)	(18 079)	–	(18 983)	–	–	–	–	–	–
GRAP adjustments		121	–	–	–	–	–	–	–	–	–
Restated balance		(14 264)	(18 079)	–	(18 983)	–	–	–	–	–	–
Surplus/(Deficit)		40 689	13 687	41 128	125 865	206 677	125 865	–	85 460	91 861	98 805
Appropriations to Reserves		–	–	–	–	–	–	–	–	–	–
Transfers from Reserves		–	–	–	–	–	–	–	–	–	–
Depreciation offsets		–	–	–	–	–	–	–	–	–	–
Other adjustments		–	–	–	–	–	–	–	–	–	–
Accumulated Surplus/(Deficit)	1	**26 425**	**(4 392)**	**41 128**	**106 882**	**206 677**	**125 865**	**–**	**85 460**	**91 861**	**98 805**
Reserves											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
TOTAL COMMUNITY WEALTH/EQUITY	2	**26 425**	**(4 392)**	**41 128**	**106 882**	**206 677**	**125 865**	**–**	**85 460**	**91 861**	**98 805**

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services											

EC105 Ndlambe - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
N/A	N/A			–	–	–	–	–	–	–	–	–
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	–	–	–	–	–	–	–	–	–

References

1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

EC105 Ndlambe - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Ndlambe is able to raise sufficient revenue (internal and external resources) and manage the assets to meet their	Percentage increase in the possible local revenue base, increase in te percentage of equitable share based on the			–	–	–	2 860	–	–	–	–	–
Develop the Supply Chain Management Systems to be in line with the SCM policy and meet the requirements of goods	Fully operational computerised SCM systemin line with SCM policy and MFMA implementation for all procurement of Nndlambe			333	–	347	675	–	–	–	–	–
An updated (contemporary) finncial syestem of Ndlambe is optimally used by competent staff by 2014	Percentage of elements of financial system utilised, increase in number of staff trained to effetively use the financial system,			141	–	192	296	–	–	–	–	–
To facilitate the provision of business support service to both emerging enterprises and SMME's	Number of beneficiaries, number of enterprise businesses registered, number of SMME's supported, number of information											
Allocations to other priorities												
Total Expenditure			1	474	–	539	3 831	–	–	–	–	–

References

1. Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

EC105 Ndlambe - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Achieve Blue Drop status in all formal supplies within a suitable ,affordable and effective manner.	Reduction in non-metered water, with all household connections metered by 2014.	A		6 381	–	1 460	185 150	185 150	185 150	629 200	21 000	–
Recticulated waterborne sewerage for all Ndlambe households to increase by 10% per annum	Decrease in number of septic tanks and pit latrines	B		13 151	–	9 677	25 000	–	–	8 000	14 700	–
Community of Ndlambe to access to good quality roads built according to applicable standards with in the next five years	Kilometers of roads with block paving and kilometers of roads upgraded	C		13 022	–	15 489	20 930	–	–	–	–	–
Adequate shelter for all people thruoghout Ndlambe with specific reference to low income households	Reduction in the number of unoccupiefd houses and reduction in the number of households living in informal settlement	D		–	–	–	80	–	–	100	–	–
The community of Ndlambe to access to areliable and consistent supply of electricity and street lights provided by Manelec and	Response time for fixing non-functional lighting and electrical supply in Port Alfred and Increase in the percentage of targets met by	E		25 938	–	1 684	100	–	–	3 000	–	–
Ndlambe municipality to utilise and manage the available land in a suistainable manner	Reduction in the number of use practices or decisions that are not aligned to the approved SDF	F		–	–	–	900	–	–		–	–
An effective fleet management system, to include maintainance refurbishment, procurement and disposal of fleet related resources	Purchase of required fleet as planned	G		–	–	–	2 300	–	–	3 100	–	–
To ensure a safe and healthy built environment for all in accordance with standards and specifications governed activities as laid down in	Decrease in muber of illegal buildings and decrease in low cost RDP housing that is being illegaly for other purpose	H		–	–	–	144	–	–	–	–	–
Communities to have access to well maintained social infrastructure that supports social interaction, education and	Increase in number of functioning libraries with computerised systems and incease in number of community halls that meet	I		3 583	–	4 766	5 400	–	–	8 882	550	
Communities have access to affordable solid waste disposal options to encourage a clean and healthy environment	Increse in licenced waste disposal sites , filling of Waste manager vacancy , Improved service delivery efficiency,increase in the	J		11 977	–	7 477	1 550	–	–	19 500	–	–
Communities and visitors in Ndlambe utilise the natural resource and assets ina sustainable manner for economic	Blue Flag status maintained and increase in number of blue flag beaches and number of people reached through the awareness	K		5 888	–	10 613	–	–	–	–	–	–
To improve the environmental health of the area in accordinance with relevant health legislation	Number of investigated communicable diseases affecting children under 5 years old that are reported	L		–	–	–	–	–	–	–	–	–
Develop sufficient human capacity , expand and enhance all law enforcement and traffic related areas to maximise on safety	Number of traffic campaigns conducted and reduction in road fatalities caused by speeding and revenue generated from parking	M		–	–	–	–	–	–	1 200	–	–
Develop the capacity of the municipality to deal with fire disaster	Number os awareness campaigns conducted and fully functinal satelite centre for all Ndlambe west and reduction in fire related	N		–	–	–	11 300	–	–	1 000	–	–
Develop the Supply Chain Management Systems to be in line with the SCM policy and meet the requirements of goods practice.	Fully operational computerised SCM systemin line with SCM policy and MFMA implementation for all procurement of Ndlambe	O		–	–	–	125	–	–	–	–	–
		P		–	–	–	–	–	–	–	–	–
Allocations to other priorities		3		–	–	–	–	–	–	–	–	–
Total Capital Expenditure		1		79 940	–	51 166	252 979	185 150	185 150	673 982	36 250	–

References

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure

2. Goal code must be used on Table SA36

EC105 Ndlambe - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Infrastractural Development										
Sewerage										
Sanitaion	Increase in investment in the	21.7%	24.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
households by 2012	Decrease in number of	23.7%	26.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	increase in investment in the	28.3%	16.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Water	Decrease in number of	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
present and futurerequirements throughout Ndlambe	Decrese in water short falls	33.3%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	increase in investment in	143.0%	190.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Roads	Kilometres of impassable			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
roads built according to applicable standards within	Kilometres of gravelled per			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Kilometres to be upgraded			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Housing	Decrease in number of	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Housing Services	Increase in the umber of	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
with specific refence to loe income household	Reduction in the number of	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Reduction in the number of	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Electricity	**Decrease in number of**	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
and consistent supply of electricity and street lights as	Decrease in the number of	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase in the percantage of	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Land	Number of land use	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
available land in a suitable and sustainable manner	ication of inappropriate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Corporate Services				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Community/Public facilities	Increase in number of taxi			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Libraries/Civic Building/Public facilities	**Increase in number of**	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
infrastructuure that supports social	Establish a commiunity halls	200.0%	200.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase in number of	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Human Resources	Increase number of staff that	200.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
through the effective management of competent	Increase in the percentage of	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Number of staff that	90.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial Management	All elements of system is	90.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Ndlambe is optimally used by competent staff	Increase the number of staff	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase number of usefull	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
IDP	Increased number of written	10.0%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
IDP Section	Successful adoption of a	135.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
and management processes to organise	Increased number of senior	0.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Number of perfomance	4.0%	4.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Budget and Treasury		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
financial requirements of project	No. of expenditure reports			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Reduction in the number of	1.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Sub-function 3 - (name)		30.0%	30.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Insert measure/s description				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Community Protection Services	Increase number of Blue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Blue Flag	Increase in number of	3.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Recreational and Sport Facilities	Reduction in number of	2.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
refence to the youth have access to suitable and	Increase in number of sports	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase number of public	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cemeteries		100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
close promity to settlements that are well maintained	Increase in ha of land			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase number of	0.0%	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Refuse Disposal	Increase in number of refuse	0.0%	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
disposal options to encourage a clean health	Increase in the investment	3.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase in number of	20.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

EC105 Ndlambe - Entities measureable performance objectives

Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Entity 1 - (name of entity)										
Insert measure/s description										

Entity 2 - (name of entity)				
meet present and futurerequirements throughout				
Entity 3 - (name of entity)				
meet present and futurerequirements throughout				
And so on for the rest of the Entities				

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))

2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

EC105 Ndlambe - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	-0.7%	2.8%	2.6%	0.8%	1.4%	0.8%	0.0%	0.9%	0.9%	0.9%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	-1.0%	4.1%	3.9%	0.7%	0.7%	0.7%	0.0%	1.0%	1.0%	1.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.0	1.1	1.4	1.2	–	1.2	–	1.2	1.2	1.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.0	1.1	1.4	1.2	–	1.2	–	1.2	1.2	1.2
Liquidity Ratio	Monetary Assets/Current Liabilities	0.4	0.6	0.4	0.8	–	0.8	–	0.8	0.8	0.8
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		34.2%	29.4%	32.3%	36.7%	36.7%	36.7%	0.0%	33.6%	33.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		34.2%	29.4%	32.3%	36.7%	36.7%	36.7%	0.0%	33.6%	33.3%	32.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	17.3%	17.0%	31.2%	8.4%	0.0%	8.4%	0.0%	8.2%	8.1%	8.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		83.7%	72.1%	40.1%	95.1%	0.0%	56.3%	0.0%	149.0%	76.3%	52.1%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	36.7%	32.5%	36.7%	29.3%	29.3%	29.3%	0.0%	31.0%	30.7%	30.4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	45.5%	0.0%	36.9%	28.5%	57.0%	52.5%		32.6%	31.9%	32.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6.5%	5.8%	0.0%	4.2%	4.6%	4.6%		3.6%	4.3%	4.3%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	-2.0%	20.7%	19.8%	1.5%	1.5%	1.5%	0.0%	1.2%	1.2%	1.2%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	17.0	17.4	49.7	64.8	64.8	64.8	–	61.8	62.4	66.2
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	27.7%	31.0%	46.0%	12.2%	0.0%	12.2%	0.0%	11.7%	11.7%	11.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.9	4.4	5.7	4.1	9.6	6.9	–	2.3	4.6	6.7

References

1. Consumer debtors > 12 months old are excluded from current assets

2. Only include if services provided by the municipality

EC105 Ndlambe - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2010/11 Outcome	2011/12 Outcome	2012/13 Outcome	Current Year 2013/14 Original Budget	2014/15 Medium Term Revenue Framework Outcome	2014/15 Medium Term Revenue Framework Outcome
Demographics											
Population											
Females aged 5 - 14											
Males aged 5 - 14											
Females aged 15 - 34											
Males aged 15 - 34											
Unemployment											
Monthly household income (no. of households)	1, 12										
No income											
R1 - R1 600											
R1 601 - R3 200											
R3 201 - R6 400											
R6 401 - R12 800											
R12 801 - R25 600											
R25 601 - R51 200											
R52 201 - R102 400											
R102 401 - R204 800											
R204 801 - R409 600											
R409 601 - R819 200											
> R819 200											
Poverty profiles (no. of households)											
< R2 060 per household per month	13										
Insert description	2										
Household/demographics (000)											
Number of people in municipal area											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor household (R per month)											
Housing statistics	3										
Formal											
Informal											
Total number of households											
Dwellings provided by municipality	4		-	-	-	-	-	-	-	-	-
Dwellings provided by provinces											
Dwellings provided by private sector	5										
Total new housing dwellings			-	-	-	-	-	-	-	-	-
Economic	6										
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing											
Interest rate - investment											
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates	7										
Property tax/service charges											
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors											
Revenue from agency services											

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2010/11 Outcome	2011/12 Outcome	2012/13 Outcome	Current Year 2013/14 Original Budget	Current Year 2013/14 Adjusted Budget	Current Year 2013/14 Full Year Forecast	2014/15 Medium Term Revenue Framework Budget Year 2014/15	2014/15 Medium Term Revenue Framework Budget Year +1 2015/16
		Household service targets (000)								
		Water:								
		Piped water inside dwelling								
		Piped water inside yard (but not in dwelling)								

EC105 Ndlambe Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	34 950	58 247	78 220	48 621	84 350	82 166	–	32 590	66 809	102 740
Cash + investments at the yr end less applications - R'000	18(1)b	2	(13 182)	(3 072)	1 462	2 359	–	2 359	–	1 546	1 542	1 533
Cash year end/monthly employee/supplier payments	18(1)b	3	2.9	4.4	5.7	4.1	9.6	6.9	–	2.3	4.6	6.7
Surplus:(Deficit) excluding depreciation offsets: R'000	18(1)	4	40 689	13 687	41 128	125 865	206 677	125 865	–	85 460	91 861	98 805
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(4.3%)	18.5%	27.1%	(6.0%)	(6.0%)	(106.0%)	(0.7%)	(0.5%)	(0.5%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	34.2%	29.4%	32.3%	36.7%	36.7%	36.7%	0.0%	33.6%	33.3%	32.9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	14.7%	13.5%	9.0%	1.5%	0.0%	1.5%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	410.7%	85.7%	173.6%	84.3%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	13.8%	84.0%	(65.4%)	(100.0%)	0.0%	(100.0%)	0.0%	5.0%	5.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	12.4%	10.0%	0.0%	1.8%	0.0%	14.7%	0.0%	12.0%	14.6%	14.6%
Asset renewal % of capital budget	20(1)(vi)	14	54.6%	83.6%	101.7%	100.8%	4.1%	4.1%	0.0%	0.0%	0.0%	0.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2

2. Deduct cash and investment applications (defined) from cash balances

3. Indicative of sufficient liquidity to meet average monthly operating payments

4. Indicative of funded operational requirements

5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

6. Realistic average cash collection forecasts as % of annual billed revenue

7. Realistic average increase in debt impairment (doubtful debt) provision

8. Indicative of planned capital expenditure level & cash payment timing

9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing

10. Substantiation of National/Province allocations included in budget

11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection

14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

EC105 Ndlambe - Supporting Table SA11 Property rates summary

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Valuation:	1									
Date of valuation:		01/07/2008	01/07/2008	01/07/2008	01/07/2008					
Financial year valuation used		**2010/2011**	**2011/2012**	**2012/2013**	**2013/2014**			**2014/2015**		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		No	No	No	No			No		
Municipal partnership s38 used? (Y/N)		No	No	No	No			No		
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)		12	12	12	12			12		
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations		1	1	1	1			1		
No. of valuation roll amendments										
No. of objections by rate payers		112								
No. of appeals by rate payers		26								
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation		1	1	1	1			1		
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		–	–	–	–	–	–	–	–	–
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R '000)	6									
Rate revenue expected to collect (R'000)	6	42 378	55 161	57 919	60 815			81 160		
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,reductns,discs (R'000)		–	–	–	–	–	–	–	–	–

References

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand

2. To give effect to rates policy

3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff

4. Required to implement new system (FTE)

5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12

6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

7. Included in rate revenue budget

8. In favour of the rate-payer

EC105 Ndlambe - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2013/14																	
Valuation:																	
No. of properties		18 602		5 375	1 058		1 120		180								
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)		1		1	1		1		1								
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation **(select)**		5		5	5		5		5								
Frequency of valuation **(select)**		4		4	4		4		4								
Method of valuation used **(select)**		Market		Market	Market		Market		Market								
Base of valuation **(select)**		Land & impr.		Land & impr.	Land & impr.		Land & impr.		Land & impr.								
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		No		No	No		No		No								
Flat rate used? (Y/N)		Yes		Yes	Yes		Yes		Yes								
Is balance rated by uniform rate/variable rate?		Variable		Variable	Variable		Variable		Variable								
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3	0.006600		0.006600	0.006600		0.006600		0.006600								
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4	65.0%		65.0%	65.0%		65.0%		65.0%								
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)		28															
Rebates, exemptions - bona fide farm. (R'000)					1 121												
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

References

1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

2. Include value of additional reductions is 'free' value greater than MPRA minimum.

3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

4. Include arrears collections

5. In favour of the rate-payer

6. Provide relevant information for historical comparisons.

EC105 Ndlambe - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2014/15																	
Valuation:																	
No. of properties		18 602		5 375	1 058		1 120		180								
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)		1		1	1		1		1								
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation **(select)**		1		1	1		1		1								
Frequency of valuation **(select)**		4		4	4		4		4								
Method of valuation used **(select)**		Market		Market	Market		Market		Market								
Base of valuation **(select)**		Land & impr.		Land & impr.	Land & impr.		Land & impr.		Land & impr.								
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		No		No	No		No		No								
Flat rate used? (Y/N)		Yes		Yes	Yes		Yes		Yes								
Is balance rated by uniform rate/variable rate?		Variable		Variable	Variable		Variable		Variable								
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3	0.006600		0.006600	0.006600		0.006600		0.006600								
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4	65.0%		65.0%	65.0%		65.0%		65.0%								
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)		29															
Rebates, exemptions - bona fide farm. (R'000)					1 177												
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

References

1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

2. Include value of additional reductions is 'free' value greater than MPRA minimum.

3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

4. Include arrears collections

5. In favour of the rate-payer

6. Provide relevant information for historical comparisons.

EC105 Ndlambe - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
							Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Property rates *(rate in the Rand)*	1								
Residential properties									
Residential properties - vacant land									
Formal/informal settlements									
Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties									
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates *(Rands)*									
Residential properties									
R15 000 threshhold rebate									
General residential rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
Water usage - flat rate tariff *(c/kl)*									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/kl)		(fill in thresholds)							
Water usage - Block 2 (c/kl)		(fill in thresholds)							
Water usage - Block 3 (c/kl)		(fill in thresholds)							
Water usage - Block 4 (c/kl)		(fill in thresholds)							
Other	2								
Waste water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
Waste water - flat rate tariff *(c/kl)*									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							

EC105 Ndlambe - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
							Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Exemptions, reductions and rebates *(Rands)*									
Pensioner Rebates as per policy									
45% on business rate		<R5028 pm		4 571	5 028	5 028	6 155	-	-
35% on business rate		btwn R5028 and R6821 pm		6 201	6 821	6 821	8 403	-	-
25% on business rate		btwn R6822 and R8526 pm		7 858	8 526	8 526	10 504	-	-
Water tariffs									
Monthly minimum charges per metre		0-10 kl		7	8	9	9	-	-
		11-20 kl		9	8	9	10	-	-
		21+		9	10	10	12	-	-
Monthly minimum charges vacant erven									
Water supply		Water supply by tractor		150	163	163	176	-	-
New connection		15mm		2 257	2 460	2 706	2 855	-	-
		20mm		2 952	2 734	3 007	3 172	-	-
		25mm		5 016	5 467	6 014	6 345	-	-
		50mm		7 273	7 928	8 721	9 200	-	-
Fittings and Removals				425	463	510	537	-	-
Waste water tariffs									
Removal charges monthly(incl vacant erven)		1xweekly removal		61	66	73	77	-	-
Special Removal		Household refuse		183	199	219	230	-	-
B&B,Guest House or Similar		1xweekly removal per load		191	208	229	241	-	-
Caravan Parks &Similar Private Recreational Facilities		Multiple dwelling per unit		61	66	73	77	-	-
Additional/Special Removals		Domestic		275	300	330	347	-	-
Business Non food selling premises-offices		1xremoval per hr per load		271	295	325	342	-	-
Food Premises-Rent Hotels Butcheries Fastfood Outlets		2xremoval per load		256	245	307	324	-	-
CBD Special Call out/Request		Weekdays excl public holidays		325	354	390	410	-	-
Disposal at Refuse sites/Private Residents		1-2 tonnes per load		123	134	134	68	-	-
Electricity tariffs									
Domestic Credit/Pre-payment		(fill in thresholds)							
Basic charge		(fill in thresholds)		139	154	165	166	-	-
Block 1		0-50kWh		1	1	1	1	-	-
Block 2		51-350kWh		1	1	1	1	-	-
Block 3		351-600kWh		1	1	1	1	-	-
Block 4		>600kWh		1	1	1	1	-	-
Energy charger									
Basic monthly charge									
Peak		Exceeding 50 Kva		1	1	1	1	-	-
Standard		Exceeding 50 Kva		-	-	-	-	-	-
Off-Peak		Exceeding 50 Kva		-	-	-	-	-	-

EC105 Ndlambe - Supporting Table SA14 Household bills

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15 % incr.	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		–	–	–	–	–	–	–	–	–	–
VAT on Services											
Total large household bill:		–	–	–	–	–	–	–	–	–	–
% increase/-decrease			–	–	–	–	–		–	–	–
			–	–	–	–	–		–	–	–
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		–	–	–	–	–	–	–	–	–	–
VAT on Services											
Total small household bill:		–	–	–	–	–	–	–	–	–	–
% increase/-decrease			–	–	–	–	–		–	–	–
			–	–	–	–	–		–	–	–
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		1 039 191.00	1 195 996.00	1 394 900.00	1 193 301.00	–	1 193 301.00	–	1 394 906.00	1 464 651.30	1 537 883.87
Electricity: Basic levy		265 661.00	140 234.00	359 250.00	1 908 976.00	–	1 908 976.00	–	359 254.00	377 216.70	396 077.54
Electricity: Consumption						–	–	–			
Water: Basic levy		2 156 294.00	5 295 506.00	6 266 990.00	5 379 791.00	–	5 379 791.00	–	6 266 990.00	6 580 339.50	6 909 356.48
Water: Consumption						–	–	–			
Sanitation		30 527.00	37 439.00	85 690.00	35 678.00	–	35 678.00	–	85 690.00	89 974.50	94 473.23
Refuse removal		5 138 132.00	5 602 924.00	6 276 500.00	5 581 253.00	–	5 581 253.00	–	6 276 501.00	6 590 326.05	6 919 842.35
Other		9 405 698.00	11 665 828.00	11 850 700.00	11 618 918.00	–	11 618 918.00	–	11 850 709.00	12 443 244.45	13 065 406.67
sub-total		**18 035 503.00**	**23 937 927.00**	**26 234 030.00**	**25 717 917.00**	**–**	**25 717 917.00**	**2.0%**	**26 234 050.00**	**27 545 752.50**	**28 923 040.14**
VAT on Services											
Total small household bill:		**18 035 503.00**	**23 937 927.00**	**26 234 030.00**	**25 717 917.00**	**–**	**25 717 917.00**	**2.0%**	**26 234 050.00**	**27 545 752.50**	**28 923 040.14**
% increase/-decrease			**32.7%**	**9.6%**	**(2.0%)**	**(100.0%)**	**–**		**2.0%**	**5.0%**	**5.0%**

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water

2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water

3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

EC105 Ndlambe - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Parent municipality										
Securities - National Government		5 053	5 338	5 621	5 901	–	5 901	6 196	6 506	6 831
Listed Corporate Bonds		–	61	64	103	–	103	108	114	119
Deposits - Bank		50	128	134	139	–	139	146	153	161
Deposits - Public Investment Commissioners		–	–	–	–	–	–	–	–	–
Deposits - Corporation for Public Deposits		–	–	–	–	–	–	–	–	–
Bankers Acceptance Certificates		–	–	–	–	–	–	–	–	–
Negotiable Certificates of Deposit - Banks		–	–	–	–	–	–	–	–	–
Guaranteed Endowment Policies (sinking)		–	–	–	–	–	–	–	–	–
Repurchase Agreements - Banks		–	–	–	–	–	–	–	–	–
Municipal Bonds		–	–	–	–	–	–	–	–	–
Municipality sub-total	1	**5 103**	**5 527**	**5 819**	**6 143**	**–**	**6 143**	**6 450**	**6 773**	**7 111**
Entities										
Securities - National Government		–	–	–	–	–	–	–	–	–
Listed Corporate Bonds		–	–	–	–	–	–	–	–	–
Deposits - Bank		–	–	–	–	–	–	–	–	–
Deposits - Public Investment Commissioners		–	–	–	–	–	–	–	–	–
Deposits - Corporation for Public Deposits		–	–	–	–	–	–	–	–	–
Bankers Acceptance Certificates		–	–	–	–	–	–	–	–	–
Negotiable Certificates of Deposit - Banks		–	–	–	–	–	–	–	–	–
Guaranteed Endowment Policies (sinking)		–	–	–	–	–	–	–	–	–
Repurchase Agreements - Banks		–	–	–	–	–	–	–	–	–
Entities sub-total		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Consolidated total:		**5 103**	**5 527**	**5 819**	**6 143**	**–**	**6 143**	**6 450**	**6 773**	**7 111**

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

EC105 Ndlambe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref 1	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment
Parent municipality									
FNB		3MONTHS	SECURITY INVESTMENT		VARIABLE	5.22	0	0	3 MONTHS
FNB		1DAY	CALL ACCOUNT		VARIABLE	4.5	0	0	
STANDARD BANK		30DAYS	CALL ACCOUNT		VARIABLE	3.84	0	0	
INVESTEC		1DAY	CALL ACCOUNT		VARIABLE	4.69	0	0	
OLD MUTUAL SHARES			SHARES		VARIABLE		0	0	
Municipality sub-total									
Entities									
Entities sub-total									
TOTAL INVESTMENTS AND INTEREST	1								

References

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)

2. List investments in expiry date order

EC105 Ndlambe - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	–	–	–	–	–	–	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	–	–	–	–	–	–	–	–	–

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	–	–	–	–	–	–	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Unspent Borrowing	1	–	–	–	–	–	–	–	–	–

References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

EC105 Ndlambe - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		**24 497**	**51 109**	**58 505**	**58 545**	**57 910**	**57 910**	**66 407**	**75 778**	**79 432**
Local Government Equitable Share		21 747	48 319	55 952	55 952	55 952	55 952	61 447	69 360	72 751
Finance Management		2 000	2 000	1 753	1 703	1 068	1 068	1 389	1 850	1 900
Municipal Systems Improvement		750	790	800	890	890	890	124	967	1 018
Municipal Infrastructure Grant (MIG)										
Councillors Allowances								3 447	3 601	3 763
Provincial Government:		–	–	–	–	–	–	–	–	–
Councillors Allowances										
District Municipality:		–	–	–	–	–	–	–	–	–
Fire Protection Grant										
Other grant providers:		–	–	–	–	–	–	–	–	–
Sewerage Grant-PMU										
Total operating expenditure of Transfers and Grants:		**24 497**	**51 109**	**58 505**	**58 545**	**57 910**	**57 910**	**66 407**	**75 778**	**79 432**
Capital expenditure of Transfers and Grants										
National Government:		**18 664**	**22 448**	**27 230**	**24 686**	**682**	**25 319**	**27 020**	**25 811**	**27 257**
Municipal Infrastructure Grant (MIG)		18 664	22 448	27 230	24 637	–	24 637	25 799	24 523	25 898
Finance Management										
Municipal Systems Improvement										
Financial Management & Municipal Systems Improvement Grant					49	682	682	1 221	1 288	1 359
Provincial Government:		–	–	**1 000**	**1 000**	–	–	**1 000**	–	–
EPWP				1 000	1 000			1 000		
District Municipality:		–	–	–	–	–	–	–	–	–
Cacadu Fire Officers										
Other grant providers:		–	–	**30**	**50 000**	–	–	–	–	–
Regional Bulk Infrastructure Grant		–			50 000					
IDC		–		30	–					
Total capital expenditure of Transfers and Grants		**18 664**	**22 448**	**28 260**	**75 686**	**682**	**25 319**	**28 020**	**25 811**	**27 257**
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		**43 161**	**73 557**	**86 765**	**134 231**	**58 592**	**83 229**	**94 427**	**101 589**	**106 689**

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

EC105 Ndlambe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		4 369	39 253	58 593	62 378	62 378	62 378	67 628	71 348	75 272
Conditions met - transferred to revenue		**4 369**	**39 253**	**58 593**	**62 378**	**62 378**	**62 378**	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	67 628	71 348	75 272
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		**4 369**	**39 253**	**58 593**	**62 378**	**62 378**	**62 378**	–	–	–
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	**67 628**	**71 348**	**75 272**
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		26 664	24 448	33 260	81 353	81 353	81 353	26 799	28 273	29 828
Conditions met - transferred to revenue		**26 664**	**24 448**	**33 260**	**81 353**	**81 353**	**81 353**	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	26 799	28 273	29 828
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Total capital transfers and grants revenue		**26 664**	**24 448**	**33 260**	**81 353**	**81 353**	**81 353**	–	–	–
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	**26 799**	**28 273**	**29 828**
TOTAL TRANSFERS AND GRANTS REVENUE		**31 033**	**63 701**	**91 853**	**143 731**	**143 731**	**143 731**	–	–	–
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	–	–	–	–	**94 427**	**99 621**	**105 100**

References

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance

2. CTBM = conditions to be met

3. National Treasury database will require this reconciliation for each transfer/grant

EC105 Ndlambe - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Transfers to other municipalities											
Insert description	1										
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Entities/Other External Mechanisms											
Insert description	2										
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Cash Transfers to other Organs of State											
Insert description	3										
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Organisations											
GRANTS N SUBSIDIES	4	12 931	11 096	7 836							
Total Cash Transfers To Organisations		**12 931**	**11 096**	**7 836**	–	–	–	–	–	–	–
Cash Transfers to Groups of Individuals											
Insert description	5										
Total Cash Transfers To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL CASH TRANSFERS AND GRANTS	6	**12 931**	**11 096**	**7 836**	–	–	–	–	–	–	–
Non-Cash Transfers to other municipalities											
Insert description	1										
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to Entities/Other External Mechanisms											
Insert description	2										
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other Organs of State											
Insert description	3										
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Non-Cash Grants to Organisations											
Insert description	4										
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–	–	–
Groups of Individuals											
Insert description	5										
Total Non-Cash Grants To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL NON-CASH TRANSFERS AND GRANTS		–	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS	6	**12 931**	**11 096**	**7 836**	–	–	–	–	–	–	–

References

1. Insert description listed by municipal name and demarcation code of recipient

2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)

3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)

4. Insert description of each other organisation (e.g. charity)

5 Insert description of each other organisation (e.g. the aged, child-headed households)

6. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

EC105 Ndlambe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source																
Property rates		7 304	4 870	4 870	6 493	8 116	8 928	6 493	7 304	8 928	8 116	5 681	(1 635)	75 468	79 619	83 998
Property rates - penalties & collection charges		123	82	82	110	137	151	110	123	151	137	96	3 928	5 230	5 517	5 821
Service charges - electricity revenue		4 800	3 200	3 200	4 267	5 333	5 867	4 267	4 800	5 867	5 333	3 733	2 667	53 334	56 267	59 362
Service charges - water revenue		3 528	2 352	2 352	3 136	3 920	4 312	3 136	3 528	4 312	3 920	2 744	2 679	39 919	42 114	44 431
Service charges - sanitation revenue		274	182	182	243	304	334	243	274	334	304	213	13 049	15 936	16 812	17 737
Service charges - refuse revenue		1 311	874	874	1 166	1 457	1 603	1 166	1 311	1 603	1 457	1 020	730	14 572	15 374	16 219
Service charges - other		1 166	778	778	1 037	1 296	1 426	1 037	1 166	1 426	1 296	907	(12 248)	65	68	72
Rental of facilities and equipment		367	245	245	326	408	449	326	367	449	408	286	(2 709)	1 167	1 231	1 299
Interest earned - external investments		51	34	34	45	57	62	45	51	62	57	40	27	565	596	629
Interest earned - outstanding debtors		347	231	309	386	424	309	347	424	386	270	193	(712)	2 914	3 074	3 243
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines		61	41	41	54	68	75	54	61	75	68	48	34	680	718	757
Licences and permits		387	258	258	344	430	473	344	387	473	430	301	(2 424)	1 661	1 752	1 848
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - operational		3 238	3 238	4 318	5 397	5 937	4 318	4 857	5 937	5 397	3 778	2 698	19 756	68 869	72 657	76 653
Other revenue		1 105	737	737	982	1 228	1 351	982	1 105	1 351	1 228	860	1 986	13 652	15 564	17 742
Gains on disposal of PPE		46	31	31	41	51	56	41	46	56	51	36	26	512	538	565
Total Revenue (excluding capital transfers and contribution		**24 108**	**17 153**	**18 311**	**24 027**	**29 166**	**29 714**	**23 448**	**26 884**	**30 870**	**26 853**	**18 856**	**25 153**	**294 543**	**311 901**	**330 376**
Expenditure By Type																
Employee related costs		8 386	5 591	5 591	7 455	9 318	10 250	7 455	8 386	10 250	9 318	6 523	2 680	91 203	95 763	100 552
Remuneration of councillors		484	323	323	430	538	591	430	484	591	538	376	269	5 377	5 646	5 929
Debt impairment		319	212	212	283	354	389	283	319	389	354	248	(3 362)	–	–	–
Depreciation & asset impairment		277	184	184	246	307	338	246	277	338	307	215	(1 577)	1 342	1 416	1 494
Finance charges		147	98	98	131	163	180	131	147	180	163	114	649	2 201	2 322	2 449
Bulk purchases		4 307	2 872	2 872	3 829	4 786	5 265	3 829	4 307	5 265	4 786	3 350	(33 373)	12 095	12 700	13 335
Other materials		1 204	803	803	1 070	1 338	1 472	1 070	1 204	1 472	1 338	936	(2 136)	10 574	11 155	11 769
Contracted services		1 253	835	835	1 114	1 392	1 532	1 114	1 253	1 532	1 392	975	(1 722)	11 505	12 138	12 805
Transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure		14 651	9 767	9 767	13 023	16 279	17 907	13 023	14 651	17 907	16 279	11 395	(54 131)	100 518	106 047	111 880
Loss on disposal of PPE		15	10	10	14	17	19	14	15	19	17	12	26	188	198	209
Total Expenditure		**31 043**	**20 695**	**20 695**	**27 595**	**34 492**	**37 943**	**27 595**	**31 043**	**37 943**	**34 492**	**24 144**	**(92 676)**	**235 004**	**247 386**	**260 421**
Surplus/(Deficit)		**(6 935)**	**(3 542)**	**(2 384)**	**(3 568)**	**(5 326)**	**(8 229)**	**(4 147)**	**(4 159)**	**(7 073)**	**(7 639)**	**(5 288)**	**117 829**	**59 539**	**64 515**	**69 955**
Transfers recognised - capital		3 675	2 450	3 267	4 083	4 492	3 267	3 675	4 492	4 083	2 858	2 042	(12 464)	25 920	27 346	28 850
Contributions recognised - capital													–	–	–	–
Contributed assets													–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(3 260)**	**(1 092)**	**883**	**515**	**(834)**	**(4 962)**	**(472)**	**333**	**(2 990)**	**(4 781)**	**(3 246)**	**105 366**	**85 460**	**91 861**	**98 805**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**(3 260)**	**(1 092)**	**883**	**515**	**(834)**	**(4 962)**	**(472)**	**333**	**(2 990)**	**(4 781)**	**(3 246)**	**105 366**	**85 460**	**91 861**	**98 805**

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC105 Ndlambe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote																
COUNCIL GENERAL		181	191	183	179	173	174	171	182	183	189	187	324	2 317	2 433	2 554
MUNICIPAL MANAGER		12	13	12	12	12	12	12	12	12	13	13	21	156	164	172
CORPORATE SERVICES		17 373	18 404	17 558	17 177	16 592	16 700	16 405	17 514	17 574	18 136	17 993	(191 206)	220	231	243
COMMUNITY/PROTECTION SERVICES		207	219	209	205	198	199	196	209	209	216	214	19 307	21 588	22 667	23 801
COMMUNITY / PROTECTION SERVICES		31	33	31	31	30	30	29	31	31	32	32	3 583	3 924	4 120	4 326
INFRASTRACTURAL DEVELOPMENT		1 786	1 892	1 805	1 766	1 706	1 717	1 686	1 800	1 807	1 864	1 850	3 970	23 649	24 831	26 073
ELECTRICITY SERVICES		4 501	4 768	4 549	4 450	4 299	4 327	4 250	4 537	4 553	4 699	4 662	4 677	54 272	56 986	59 835
WATER SERVICES		2 421	2 565	2 447	2 394	2 312	2 327	2 286	2 441	2 449	2 528	2 508	14 392	41 070	43 124	45 280
FINANCIAL MANAGEMENT		6 831	7 273	6 904	6 755	6 525	6 567	6 451	6 887	6 911	7 132	7 076	8 858	84 170	88 379	92 797
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
Total Revenue by Vote		**33 343**	**35 358**	**33 698**	**32 969**	**31 847**	**32 053**	**31 486**	**33 613**	**33 729**	**34 809**	**34 535**	**(136 074)**	**231 366**	**242 934**	**255 081**
Expenditure by Vote to be appropriated																
COUNCIL GENERAL		1 292	1 369	1 306	1 277	1 234	1 242	1 220	1 302	1 307	1 349	1 338	6 066	20 302	21 317	22 383
MUNICIPAL MANAGER		860	911	869	850	822	827	812	867	870	898	891	2 636	12 113	12 719	13 355
CORPORATE SERVICES		926	981	936	916	885	891	875	934	937	967	960	1 426	11 634	12 216	12 826
COMMUNITY/PROTECTION SERVICES		2 720	2 882	2 749	2 690	2 598	2 615	2 569	2 742	2 752	2 840	2 817	3 106	33 080	34 734	36 471
COMMUNITY / PROTECTION SERVICES		871	923	880	861	832	837	823	878	881	909	902	2 978	12 575	13 204	13 864
INFRASTRACTURAL DEVELOPMENT		3 534	3 744	3 572	3 494	3 375	3 397	3 337	3 563	3 575	3 689	3 660	6 520	45 460	47 733	50 120
ELECTRICITY SERVICES		4 358	4 616	4 404	4 309	4 162	4 189	4 115	4 393	4 408	4 549	4 513	3 290	51 306	53 871	56 565
WATER SERVICES		1 834	1 943	1 854	1 813	1 752	1 763	1 732	1 849	1 855	1 915	1 900	3 854	24 064	25 267	26 531
FINANCIAL MANAGEMENT		1 458	1 544	1 473	1 441	1 392	1 401	1 377	1 470	1 475	1 522	1 510	4 759	20 822	21 863	22 956
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
Total Expenditure by Vote		**17 853**	**18 913**	**18 043**	**17 651**	**17 052**	**17 162**	**16 860**	**17 998**	**18 060**	**18 638**	**18 491**	**34 635**	**231 356**	**242 924**	**255 070**
Surplus/(Deficit) before assoc.		**15 490**	**16 445**	**15 655**	**15 318**	**14 795**	**14 891**	**14 626**	**15 615**	**15 669**	**16 171**	**16 044**	**(170 709)**	**10**	**11**	**11**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**15 490**	**16 445**	**15 655**	**15 318**	**14 795**	**14 891**	**14 626**	**15 615**	**15 669**	**16 171**	**16 044**	**(170 709)**	**10**	**11**	**11**

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC105 Ndlambe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard																
Governance and administration		**13 181**	**8 788**	**8 788**	**11 717**	**14 647**	**15 127**	**11 717**	**13 181**	**15 127**	**14 647**	**9 627**	**(49 809)**	**86 738**	**90 248**	**94 761**
Executive and council		894	596	596	795	994	109	795	894	109	994	70	(4 391)	2 455	2 578	2 707
Budget and treasury office		4 785	3 190	3 190	4 253	5 317	5 848	4 253	4 785	5 848	5 317	3 722	(48 871)	1 637	1 719	1 805
Corporate services		7 502	5 002	5 002	6 669	8 336	9 170	6 669	7 502	9 170	8 336	5 835	3 453	82 646	85 952	90 249
Community and public safety		**1 293**	**862**	**862**	**1 150**	**1 437**	**1 573**	**1 150**	**1 293**	**1 573**	**1 437**	**1 007**	**(5 122)**	**8 515**	**8 941**	**9 800**
Community and social services		599	400	400	533	666	724	533	599	724	666	466	(5 608)	702	737	774
Sport and recreation		2	1	1	2	2	3	2	2	3	2	2	102	124	130	137
Public safety		228	152	152	203	254	279	203	228	279	254	178	126	2 536	2 663	2 796
Housing		325	217	217	289	361	397	289	325	397	361	253	181	3 612	3 793	3 982
Health		139	92	92	123	154	170	123	139	170	154	108	77	1 541	1 618	2 112
Economic and environmental services		**1 003**	**669**	**669**	**775**	**999**	**1 168**	**1 065**	**945**	**1 110**	**1 173**	**954**	**(3 614)**	**6 916**	**7 262**	**7 625**
Planning and development		521	347	347	347	463	579	637	463	521	637	579	(2 878)	2 563	2 691	2 826
Road transport		362	242	242	322	403	443	322	362	443	403	282	(801)	3 025	3 176	3 335
Environmental protection		120	80	80	106	133	146	106	120	146	133	93	65	1 328	1 394	1 464
Trading services		**13 990**	**9 327**	**9 327**	**12 436**	**15 545**	**17 099**	**12 436**	**15 323**	**16 433**	**8 878**	**10 882**	**(12 479)**	**129 197**	**135 657**	**142 440**
Electricity		4 930	3 287	3 287	4 383	5 478	6 026	4 383	4 930	6 026	5 478	3 835	2 079	54 122	56 828	59 670
Water		6 000	4 000	4 000	5 333	6 667	7 333	5 333	7 333	6 667		4 667	(16 263)	41 070	43 124	45 280
Waste water management		1 439	959	959	1 279	1 599	1 759	1 279	1 439	1 759	1 599	1 119	803	15 992	16 792	17 631
Waste management		1 621	1 081	1 081	1 441	1 801	1 981	1 441	1 621	1 981	1 801	1 261	902	18 013	18 914	19 859
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Standard		**29 467**	**19 646**	**19 646**	**26 078**	**32 628**	**34 967**	**26 368**	**30 742**	**34 243**	**26 135**	**22 470**	**(71 024)**	**231 366**	**242 108**	**254 626**
Expenditure - Standard																
Governance and administration		**11 259**	**7 506**	**7 506**	**10 008**	**12 510**	**13 760**	**10 008**	**11 259**	**13 760**	**12 510**	**6 661**	**8 349**	**125 096**	**131 351**	**137 920**
Executive and council		2 694	1 796	1 796	2 394	2 993	3 292	2 394	2 694	3 292	2 993		3 591	29 929	31 425	32 997
Budget and treasury office		6 133	4 089	4 089	5 452	6 815	7 496	5 452	6 133	7 496	6 815	4 770	3 407	68 147	71 555	75 133
Corporate services		2 432	1 621	1 621	2 162	2 702	2 972	2 162	2 432	2 972	2 702	1 891	1 351	27 020	28 371	29 790
Community and public safety		**3 553**	**2 369**	**2 369**	**3 158**	**3 775**	**4 325**	**3 209**	**2 536**	**24 518**	**3 964**	**1 529**	**(15 832)**	**39 473**	**38 587**	**40 517**
Community and social services		1 837	1 225	1 225	1 633	2 041	2 245	1 633	1 837	22 455	2 041	143	(17 905)	20 410	21 431	22 503
Sport and recreation		155	103	103	138		172	189	138	155	189	172	208	1 722	1 808	1 898
Public safety		1 114	743	743	990	1 238	1 361	990	114	1 361	1 238	866	1 617	12 375	12 994	13 644
Housing		245	163	163	218	272	300	218	245	300	272	191	137	2 724	–	–
Health		202	135	135	179	224	247	179	202	247	224	157	111	2 242	2 354	2 472
Economic and environmental services		**4 738**	**3 098**	**3 098**	**4 132**	**5 164**	**5 680**	**4 132**	**4 648**	**35 402**	**5 164**	**3 615**	**(27 228)**	**51 643**	**54 225**	**56 936**
Planning and development		2 702	1 801	1 801	2 402	3 002	3 302	2 402	2 702	33 024	3 002	2 102	(28 220)	30 022	31 523	33 099
Road transport		1 770	1 120	1 120	1 493	1 866	2 053	1 493	1 680	2 053	1 866	1 306	843	18 663	19 596	20 576
Environmental protection		266	177	177	237	296	325	237	266	325	296	207	149	2 958	3 106	3 261
Trading services		**11 584**	**4 539**	**4 539**	**10 298**	**12 871**	**14 158**	**10 298**	**11 584**	**14 158**	**12 871**	**9 010**	**12 802**	**128 712**	**135 147**	**141 905**
Electricity		4 775			4 245	5 306	5 836	4 245	4 775	5 836	5 306	3 714	9 020	53 058	55 711	58 496
Water		4 481	2 987	2 987	3 983	4 979	5 477	3 983	4 481	5 477	4 979	3 485	2 489	49 788	52 277	54 891
Waste water management		1 124	749	749	999	1 249	1 373	999	1 124	1 373	1 248	874	624	12 484	13 108	13 764
Waste management		1 204	803	803	1 071	1 338	1 472	1 071	1 204	1 472	1 338	937	669	13 382	14 051	14 754
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard		**31 134**	**17 512**	**17 512**	**27 596**	**34 320**	**37 923**	**27 647**	**30 027**	**87 838**	**34 509**	**20 815**	**(21 909)**	**344 924**	**359 310**	**377 278**
Surplus/(Deficit) before assoc.		**(1 667)**	**2 134**	**2 134**	**(1 518)**	**(1 692)**	**(2 956)**	**(1 279)**	**715**	**(53 595)**	**(8 374)**	**1 655**	**(49 115)**	**(113 558)**	**(117 202)**	**(122 652)**
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**(1 667)**	**2 134**	**2 134**	**(1 518)**	**(1 692)**	**(2 956)**	**(1 279)**	**715**	**(53 595)**	**(8 374)**	**1 655**	**(49 115)**	**(113 558)**	**(117 202)**	**(122 652)**

References

1. Surplus (Deficit) must reconcile with Budeted Financial Performance

EC105 Ndlambe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Multi-year expenditure ***to be appropriated***	1															
Vote 1 - COUNCIL GENERAL													–	–	–	–
Vote 2 - MUNICIPAL MANAGER													–	–	–	–
Vote 3 - CORPORATE SERVICES													–	–	–	–
Vote 4 - COMMUNITY PROTECTION SERVICES													–	–	–	–
Vote 5 - COMMUNITY PROTECTION SERVICES													–	–	–	–
Vote 6 - INFRASTRUCTURAL DEVELOPMENT													–	–	–	–
Vote 7 - ELECTRICITY DEVELOPMENT													–	–	–	–
Vote 8 - WATER SERVICES													–	–	–	–
Vote 9 - INFRASTRUCTURAL DEVELOPMENT													–	–	–	–
Vote 10 - FINANCIAL MANAGEMENT													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
Capital multi-year expenditure sub-total	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Single-year expenditure ***to be appropriated***																
Vote 1 - COUNCIL GENERAL													–	–	–	–
Vote 2 - MUNICIPAL MANAGER													–	–	–	–
Vote 3 - CORPORATE SERVICES													1 188 800	1 188 800	1 248 240	1 310 652
Vote 4 - COMMUNITY PROTECTION SERVICES													714 739	714 739	750 476	788 000
Vote 5 - COMMUNITY PROTECTION SERVICES													5 584 050	5 584 050	5 863 253	6 156 415
Vote 6 - INFRASTRUCTURAL DEVELOPMENT													–	–	–	–
Vote 7 - ELECTRICITY DEVELOPMENT													6 237 800	6 237 800	3 435 915	3 607 711
Vote 8 - WATER SERVICES													660 000	660 000	693 000	727 650
Vote 9 - INFRASTRUCTURAL DEVELOPMENT													25 594 900	25 594 900	26 874 645	28 218 377
Vote 10 - FINANCIAL MANAGEMENT													–	–	–	–
0													853 204	853 204	895 864	940 657
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
0													–	–	–	–
Capital single-year expenditure sub-total	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure	2	–	–	–	–	–	–	–	–	–	–	–	**40 833 493**	**40 833 493**	**39 761 393**	**41 749 462**
													40 833 493	**40 833 493**	**39 761 393**	**41 749 462**

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

EC105 Ndlambe - NOT REQUIRED - municipality does not have entities

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contributions)		–	–	–	–	–	–	–	–	–
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
Total Expenditure		–	–	–	–	–	–	–	–	–
Surplus/(Deficit)		–	–	–	–	–	–	–	–	–
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - operational										
Public contributions & donations										
Borrowing										
Internally generated funds										
Total sources		–	–	–	–	–	–	–	–	–
Financial position										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Equity										
Cash flows										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

EC105 Ndlambe - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand

References

1. Total agreement period from commencement until end

2. Annual value

EC105 Ndlambe - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework			Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Operating Revenue Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Expenditure Obligation By Contract	2													
Consulted		12 313	12 439	12 422	13 043	13 695	14 380	15 099	15 854	16 646	17 479	18 353	19 270	180 993
Contract-Security Guards		242	1 202	1 177	1 236	1 297	1 362	1 430	1 502	1 577	1 656	1 739	1 826	16 246
Cash in transit		728	242	325	342	359	377	396	415	436	458	481	505	5 064
Total Operating Expenditure Implication		13 283	13 883	13 924	14 621	15 351	16 119	16 925	17 771	18 659	19 593	20 573	21 601	202 303
Capital Expenditure Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Capital Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Parent Expenditure Implication		**13 283**	**13 883**	**13 924**	**14 621**	**15 351**	**16 119**	**16 925**	**17 771**	**18 659**	**19 593**	**20 573**	**21 601**	202 303
Entities:														
Revenue Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Operating Revenue Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Expenditure Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Operating Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Capital Expenditure Obligation By Contract	2													
Contract 1														–
Contract 2														–
Contract 3 etc														–
Total Capital Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Total Entity Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–

References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column

2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

EC105 Ndlambe - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		3 696	57 935	87 490	30 585	–	30 585	33 891	35 586	37 365
Infrastructure - Road transport		15	7 561	1 000	1 308	–	1 308	2 966	3 114	3 269
Roads, Pavements & Bridges		15	7 561	1 000	1 308	–	1 308	2 966	3 114	3 269
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		130	–	5 000	4 500	–	4 500	660	693	728
Generation		–	–	–	–	–	–	–	–	–
Transmission & Reticulation		130	–	5 000	4 500	–	4 500	660	693	728
Street Lighting										
Infrastructure - Water		821	13 179	–	232	–	232	25 295	26 560	27 888
Dams & Reservoirs		10	–	–	105	–	105	50	53	55
Water purification		176	–	–	127	–	127	25 245	26 507	27 833
Reticulation		635	13 179	–	–	–	–	–	–	–
Infrastructure - Sanitation		2 730	37 195	26 529	21 345	–	21 345	2 896	3 041	3 193
Reticulation		–	–	–	73	–	73	–	–	–
Sewerage purification		2 730	37 195	26 529	21 272	–	21 272	2 896	3 041	3 193
Infrastructure - Other		–	–	54 961	3 200	–	3 200	2 075	2 179	2 288
Waste Management		–	–	–	–	–	–	–	–	–
Transportation	2	–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other	3	–	–	54 961	3 200	–	3 200	2 075	2 179	2 288
Community		–	–	–	300	–	3 975	3 895	4 090	4 294
Parks & gardens		–	–	–	–	–				
Sportsfields & stadia		–	–	–	–	–	3 299	3 509	3 684	3 869
Swimming pools		–	–	–	–	–				
Community halls		–	–	–	–	–	366	386	405	426
Libraries		–	–	–	–	–	–	–	–	–
Recreational facilities		–	–	–	–	–	–	–	–	–
Fire, safety & emergency		–	–	–	–	–	–	–	–	–
Security and policing		–	–	–	–	–	–	–	–	–
Buses	7	–	–	–	–	–	–	–	–	–
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		–	–	–	–	–	–	–	–	–
Social rental housing	8	–	–	–	–	–	–	–	–	–
Other		–	–	–	300	–	300	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings		–	–	–	–	–	–	–	–	–
Other	9	–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Housing development		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Other assets		–	11 859	1 515	813	–	813	3 047	3 199	3 359
General vehicles		–	–	–	–	–	–	1 270	1 334	1 400
Specialised vehicles	10	–	–	980	–	–	–	–	–	–
Plant & equipment		–	2 775	–	–	–	–	–	–	–
Computers - hardware/equipment		–	175	515	497	–	497	410	431	452
Furniture and other office equipment		–	423	20	316	–	316	1 367	1 435	1 507
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–
Other Buildings		–	8 486	–	–	–	–	–	–	–
Other Land		–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Intangibles		–	843	–	–	–	–	–	–	–
Computers - software & programming		–	843	–	–	–	–	–	–	–
Other *(list sub-class)*		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1	3 696	70 637	89 005	31 698	–	35 373	40 833	42 875	45 019

Specialised vehicles	–	–	980	–	–	–	–	–	–
Refuse	–	–	980	–	–	–	–	–	–
Fire	–	–	–	–	–	–	–	–	–
Conservancy	–	–	–	–	–	–	–	–	–
Ambulances	–	–	–	–	–	–	–	–	–

References

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure

2. Airports, Car Parks, Bus Terminals and Taxi Ranks

3. For example - technology backbones (e.g. fibre optic, WiFi infrastructure) for economic development purposes

4. Work-in-progress/under construction to be budgeted under the respective item

5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure

6. Donated/contributed & leased assets to be included within the respective sub-class

EC105 Ndlambe - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		**4 312**	**27 646**	**35 729**	**29 217**	**3 109**	**3 109**	**–**	**–**	**–**
Infrastructure - Road transport		2 012	954	1 000	1 558	184	184	–	–	–
Roads, Pavements & Bridges		2 012	954	1 000	1 308	–	–	–	–	–
Storm water		–	–	–	250	184	184	–	–	–
Infrastructure - Electricity		–	–	5 000	4 850	1 588	1 588	–	–	–
Generation		–	–	–	350	929	929	–	–	–
Transmission & Reticulation		–	–	5 000	4 500	29	29	–	–	–
Street Lighting		–	–	–	–	630	630	–	–	–
Infrastructure - Water		1 710	241	–	233	158	158	–	–	–
Dams & Reservoirs		573	–	–	106	–	–	–	–	–
Water purification		955	–	–	127	–	–	–	–	–
Reticulation		182	241	–	–	158	158	–	–	–
Infrastructure - Sanitation		590	424	26 529	21 345	698	698	–	–	–
Reticulation		–	–	–	73	525	525	–	–	–
Sewerage purification		590	424	26 529	21 272	173	173	–	–	–
Infrastructure - Other		–	26 027	3 200	1 231	481	481	–	–	–
Waste Management		–	–	–	675	481	481	–	–	–
Transportation	2	–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other	3	–	26 027	3 200	556	–	–	–	–	–
Community		**83**	**–**	**300**	**3 675**	**37**	**37**	**–**	**–**	**–**
Parks & gardens		–	–	–	3 289	–	–	–	–	–
Sportsfields & stadia		–	–	–	–	–	–	–	–	–
Swimming pools		–	–	–	386	–	–	–	–	–
Community halls		–	–	–	–	37	37	–	–	–
Libraries		35	–	–	–	–	–	–	–	–
Recreational facilities		–	–	–	–	–	–	–	–	–
Fire, safety & emergency		–	–	–	–	–	–	–	–	–
Security and policing		–	–	–	–	–	–	–	–	–
Buses	7	–	–	–	–	–	–	–	–	–
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		–	–	–	–	–	–	–	–	–

Social rental housing	8	–	–	–	–	–	–	–	–	–	–
Other		48	–	300	–	–	–	–	–	–	–
Heritage assets											
Buildings		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Investment properties	9	–	–	–	–	–	–	–	–	–	–
Housing development		–	–	–	**42**	–	–	–	–	–	–
Other		–	–	–	34	–	–	–	–	–	–
Other assets		–	–	–	8	–	–	–	–	–	–
General vehicles		–	**607**	**1 515**	**9 310**	–	–	–	–	–	–
Specialised vehicles	10	–	165	–	6 120	–	–	–	–	–	–
Plant & equipment		–	–	980	–	–	–	–	–	–	–
Computers - hardware/equipment		–	162	–	–	–	–	–	–	–	–
Furniture and other office equipment		–	55	515	497	–	–	–	–	–	–
Abattoirs		–	225	20	316	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–	–
Other Buildings		–	–	–	–	–	–	–	–	–	–
Other Land		–	–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	2 377	–	–	–	–	–	–
Agricultural assets											
List sub-class		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
Biological assets											
List sub-class		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
Intangibles											
Computers - software & programming		–	–	649	–	–	–	–	–	–	–
Other *(list sub-class)*		–	–	649	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing assets	1	**4 395**	**28 253**	**38 193**	**42 244**	**3 146**	**3 146**	–	–	–	–
Specialised vehicles											
Refuse		–	–	**980**	–	–	–	–	–	–	–
Fire		–	–	980	–	–	–	–	–	–	–
Conservancy		–	–	–	–	–	–	–	–	–	–
Ambulances		–	–	–	–	–	–	–	–	–	–
Renewal of Existing Assets as % of total capex		*54.3%*	*28.6%*	*30.0%*	*57.1%*	*100.0%*	*8.2%*	*0.0%*	*0.0%*	*0.0%*	

Renewal of Existing Assets as % of deprecn"	*0.0%*	*67.5%*	*94.3%*	*1502.0%*	*111.9%*	*111.9%*	*0.0%*	*0.0%*	*0.0%*	

References

1. *Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) must reconcile to total capital expenditure in Budgeted Capital Expenditure*
2. *Airports, Car Parks, Bus Terminals and Taxi Ranks*
3. *For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes*
4. *Work-in-progress/under construction to be budgeted under the respective item*
5. *Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure*
6. *Donated/contributed & leased assets to be included within the respective sub-class*
7. *Busses used to provide a service to the community*
8. *Not municipal contributions to the 'top structure' being built using the housing subsidies*
9. *Statues, art collections, medals etc.*
10. *Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'*

check balance	37 000	65 075 000	89 654 000	32 042 000	-73 163 000	-37 790 000	##########	##########	##########	

EC105 Ndlambe - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		**8 832**	**8 944**	**–**	**9 756**	**11 780**	**11 780**	**7 116**	**10 921**	**11 520**
Infrastructure - Road transport		515	852	–	610	5 695	5 695	1 067	1 219	1 286
Roads, Pavements & Bridges		515	852	–	610	5 695	5 695	1 067	1 219	1 286
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		3 700	3 361	–	3 507	2 005	2 005	2 458	4 126	4 353
Generation		100	154	–	158	158	158	166	3 088	3 256
Transmission & Reticulation		3 197	2 681	–	2 749	768	768	1 774	175	185
Street Lighting		403	526	–	600	1 079	1 079	518	863	910
Infrastructure - Water		2 304	2 409	–	2 286	1 480	1 480	1 390	1 799	1 897
Dams & Reservoirs		21	2 113	–	568	283	283	100	106	111
Water purification		83	212	–	1 629	861	861	1 290	1 693	1 786
Reticulation		2 201	85	–	89	336	336	–	–	–
Infrastructure - Sanitation		1 368	1 356	–	1 476	956	956	1 421	1 738	1 833
Reticulation		–	–	–	350	315	315	800	–	–
Sewerage purification		1 368	1 356	–	1 126	641	641	621	1 738	1 833
Infrastructure - Other		946	966	–	1 877	1 644	1 644	781	2 039	2 151
Waste Management		738	966	–	1 053	1 053	1 053	601	634	669
Transportation	2	–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other	3	208	–	–	824	591	591	180	1 405	1 482
Community		**3 469**	**3 872**	**–**	**2 230**	**1 173**	**1 173**	**3 435**	**2 572**	**2 712**
Parks & gardens		–	–	–	–	–	–	–	–	–
Sportsfields & stadia		–	–	–	–	–	–	–	–	–
Swimming pools		–	–	–	–	–	–	–	–	–
Community halls		609	614	–	–	–	–	455	–	–
Libraries		14	35	–	50	50	50	35	63	67
Recreational facilities		78	49	–	40	40	40	50	37	39
Fire, safety & emergency		50	302	–	181	181	181	213	225	237
Security and policing		58	342	–	234	234	234	360	449	473
Buses	7	–	–	–	–	–	–	–	–	–
Clinics		46	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		359	412	–	449	449	449	481	508	536
Social rental housing	8	–	–	–	–	–	–	–	–	–
Other		2 256	2 118	–	1 276	219	219	1 840	1 290	1 360
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings		–	–	–	–	–	–	–	–	–
Other	9	–	–	–	–	–	–	–	–	–
Investment properties		**11**	**5**	**–**	**–**	**–**	**–**	**23**	**–**	**–**

Housing development		11	5	–	–	–	–	23	–	–
Other		–	–	–	–	–	–	–	–	–
Other assets										
General vehicles		–	–	–	–	–	–	–	–	–
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		–	–	–	–	–	–	–	–	–
Computers - hardware/equipment		–	–	–	–	–	–	–	–	–
Furniture and other office equipment		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–
Other Buildings		–	–	–	–	–	–	–	–	–
Other Land		–	–	–						
Surplus Assets - (Investment or Inventory)		–	–	–						
Other		–	–	–						
Agricultural assets										
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Biological assets										
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Intangibles										
Computers - software & programming		–	–	–	–	–	–	–	–	–
Other *(list sub-class)*		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	1	**12 312**	**12 822**	**–**	**11 986**	**12 953**	**12 953**	**10 574**	**13 493**	**14 232**
Specialised vehicles										
Refuse		–	–	–	–	–	–	–	–	–
Fire		–	–	–	–	–	–	–	–	–
Conservancy		–	–	–	–	–	–	–	–	–
Ambulances		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
R&M as a % of PPE		*12.4%*	*10.0%*	*0.0%*	*1.8%*	*0.0%*	*14.7%*	*12.0%*	*14.6%*	*14.6%*
R&M as % Operating Expenditure		*6.8%*	*5.5%*	*0.0%*	*6.4%*	*11.9%*	*6.9%*	*4.5%*	*5.5%*	*5.5%*

References

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

check balance	4 264	5 768	(14 733)	(8 279)	12 953	12 953	(210 648)	(218 790)	(229 665)

EC105 Ndlambe - Supporting Table SA34d Depreciation by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Depreciation by Asset Class/Sub-class										
Infrastructure		**3 525**	**95 680**	**25 499**	**1 910**	**–**	**1 910**	**2 096**	**2 211**	**2 332**
Infrastructure - Road transport		53	32 816	11 031	150	–	150	150	158	167
Roads, Pavements & Bridges		53	32 816	11 031	150	–	150	150	158	167
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		2 528	27 623	9 208	487	–	487	547	578	609
Generation		2 528	1 641	547	28	–	28	29	31	33
Transmission & Reticulation		–	25 982	8 661	415	–	415	186	196	206
Street Lighting		–	–	–	44	–	44	332	351	370
Infrastructure - Water		390	31 858	3 284	150	–	150	150	158	167
Dams & Reservoirs		–	–	–	–	–	–	–	–	–
Water purification		390	31 858	3 284	150	–	150	150	158	167
Reticulation		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		119	2 773	1 773	665	–	665	765	807	851
Reticulation		–	–	–	–	–	–	–	–	–
Sewerage purification		119	2 773	1 773	665	–	665	765	807	851
Infrastructure - Other		435	610	203	458	–	458	484	510	538
Waste Management		435	610	203	458	–	458	484	510	538
Transportation	2	–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other	3	–	–	–	–	–	–	–	–	–
Community		**259**	**4 700**	**1 581**	**96**	**–**	**96**	**976**	**1 030**	**1 086**
Parks & gardens		–	–	–	–	–	–	–	–	–
Sportsfields & stadia		–	–	–	–	–	–	–	–	–
Swimming pools		–	–	–	–	–	–	–	–	–
Community halls		–	–	–	–	–	–	–	–	–
Libraries		–	19	–	35	–	35	35	37	39
Recreational facilities		46	2 234	768	24	–	24	24	25	26
Fire, safety & emergency		213	213	45	–	–	–	48	51	54
Security and policing		–	–	–	17	–	17	–	–	–
Buses	7	–	–	–	20	–	20	21	22	23
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		–	–	–	–	–	–	–	–	–
Social rental housing		–	–	–	–	–	–	100	106	111
Other	8	–	2 234	768	–	–	–	–	–	–
Heritage assets		–	836	279	–	279	–	748	789	833
Buildings		–	–	–	–	–	–	–	–	–
Other	9	–	836	279	–	279	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–

Housing development		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Other assets										
General vehicles		**2 418**	**15 217**	**5 885**	–	–	–	–	–	–
Specialised vehicles	10	–	2 043	720						
Plant & equipment		–	3 906	1 676	–	–	–	–	–	–
Computers - hardware/equipment		–	999	493	–	–	–	–	–	–
Furniture and other office equipment		–	1 925	817	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–
Other Buildings		–	841	280	–	–	–	–	–	–
Other Land		–	5 503	1 899	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
		2 418	–	–	–	–	–	–	–	–
Agricultural assets										
List sub-class		–	–	–	–	–	–	–	–	–
Biological assets										
List sub-class		–	–	–	–	–	–	–	–	–
Intangibles										
Computers - software & programming		–	–	–	–	–	–	–	–	–
Other *(list sub-class)*										
Total Depreciation	1	**6 202**	**116 433**	**33 244**	**2 006**	**279**	**2 006**	**3 072**	**3 241**	**3 418**
Specialised vehicles										
Refuse		–	**3 906**	**1 676**	–	–	–	–	–	–
Fire		–	3 469	1 505						
Conservancy		–	100	41						
Ambulances		–	337	130						
		–	–	–						

References

1. *Depreciation based on write down values. Not including Depreciation resulting from revaluation.*
2. *Airports, Car Parks, Bus Terminals and Taxi Ranks*
3. *For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes*
4. *Work-in-progress/under construction to be budgeted under the respective item*
5. *Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure*
6. *Donated/contributed & leased assets to be included within the respective sub-class*
7. *Busses used to provide a service to the community*
8. *Not municipal contributions to the 'top structure' being built using the housing subsidies*
9. *Statues, art collections, medals etc.*
10. *Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'*

Check	6 202	74 593	(7 246)	(807)	(2 534)	(807)	1 730	1 825	1 924

EC105 Ndlambe - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2014/15 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Present value
Capital expenditure	1							
Vote 1 - COUNCIL GENERAL		–	–	–				
Vote 2 - MUNICIPAL MANAGER		1 188 800	1 248 240	1 310 652				
Vote 3 - CORPORATE SERVICES		714 739	750 476	788 000				
Vote 4 - COMMUNITY PROTECTION SERVICES		5 584 050	5 863 253	6 156 415				
Vote 5 - COMMUNITY PROTECTION SERVICES		–	–	–				
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		6 237 800	3 435 915	3 607 711				
Vote 7 - ELECTRICITY DEVELOPMENT		660 000	693 000	727 650				
Vote 8 - WATER SERVICES		25 594 900	26 874 645	28 218 377				
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		–	–	–				
Vote 10 - FINANCIAL MANAGEMENT		853 204	895 864	940 657				
0		–	–	–				
0		–	–	–				
0		–	–	–				
0		–	–	–				
0		–	–	–				
List entity summary if applicable								
Total Capital Expenditure		**40 833 493**	**39 761 393**	**41 749 462**	–	–	–	–
Future operational costs by vote	2							
Vote 1 - COUNCIL GENERAL								
Vote 2 - MUNICIPAL MANAGER								
Vote 3 - CORPORATE SERVICES								
Vote 4 - COMMUNITY PROTECTION SERVICES								
Vote 5 - COMMUNITY PROTECTION SERVICES								
Vote 6 - INFRASTRUCTURAL DEVELOPMENT								
Vote 7 - ELECTRICITY DEVELOPMENT								
Vote 8 - WATER SERVICES								
Vote 9 - INFRASTRUCTURAL DEVELOPMENT								
Vote 10 - FINANCIAL MANAGEMENT								
0								
0								
0								
0								
0								
List entity summary if applicable								
Total future operational costs		–	–	–	–	–	–	–
Future revenue by source	3							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		–	–	–	–	–	–	–
Net Financial Implications		**40 833 493**	**39 761 393**	**41 749 462**	–	–	–	–

References

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))

2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))

3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

EC105 Ndlambe - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2014/15 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward location	New or renewa
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Parent Capital expenditure	1															
Entities:																
List all capital projects grouped by Entity																
Entity A												–	–	–		
Water project A																
Entity B																
Electricity project B																
Entity Capital expenditure										–	–	–	–	–		
Total Capital expenditure										–	–	–	–	–		

References

1. Must reconcile with Budgeted Capital Expenditure

2. As per Table SA6

3. As per Table SA34

4. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote

EC105 Ndlambe - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project R thousand	Ref. 1,2	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
							Year	Original Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Parent municipality:												
List all capital projects grouped by Municipal Vote				*Examples*	*Examples*							
Entities:												
List all capital projects grouped by Municipal Entity												
Entity Name												
Project name												

References

1. List all projects with planned completion dates in current year that have been re-budgeted in the MTREF

2. Refer MFMA s30

3. As per Table SA34

COMMENTS

Ndlambe Municipality , PORT ALFRED

9 April 2014

FOR ATTENTION : Mr M Madlede, Mr F Fouche

Further to the meeting at the Civic Hall on 7 April 2014 at 17:30, I wish to raise the following points:

1/ The dump site in Port Alfred is in a complete state of chaos 90% of the time. There is no specific allocated places for people to dump hence there is no control.

2/ The road leading to the dump is absolutely atrocious and nobody can go via SANTA because there is virtually no road.

3/ Only Port Alfred residents have to pay at the dump as there are no other weigh bridges in the other Ndlambe outlying sites.

4/ The weigh bridge is too small to take large vehicles and trailers.

5/ As a garden service we spend plus/minus R300 per month on tyres because of sidewall punctures etc.

6/ The access to the dump site is now virtually useless because the expensive fencing around it has and is being vandalised as it appears there is no management or security at the dumpsite.

7/ The proposed rates for businesses i.e. garden services, building contractors, escavators is outrageous as they all do a service for ratepayers of Port Alfred. A fixed fee per month tabled at another meeting might be better.

8/ Paying cash at the dumpsite is a risk for both contractor and the municipality because it will increase the risk of theft. How would the payments be controlled at the dumpsite?

9/ It should also be considered that all the garden services clean and cut all verges for our customers which should be done by the municipality. These are some of the objections raised by the residents who attended the meeting. We as Port Alfred business people and residents would also prefer advertising in our local newspaper Talk of the Town even though it is not a free issue most of the Port Alfred crowd read it. Thank you for explaining Ndlambe Municipality view on the reasoning for the proposed fee at our dump.

10/ Another concern is the backing up of traffic at the weigh bridge because there is only one bridge and a lot of residents and businesses who use the site daily. The businesses cannot afford the time wastage.

11/ We also need clarity of exactly what the R20-00 enviromental levy covers as we pay a substantial amount to have our domestic waste bags removed, which should include some dump site management.

12/ Also bear in mind that charging residents to dump at the dumpsite could lead to a lot of illegal dumping in and around the town.

13/ Some businesses would be forced to close their doors and thus add to the ever increasing unemployment in the town.

Ndlambe Ratepayers' Forum

Telephone: 046 624 8483
Fax: 046 624 8483
Email: tvc@futurenet.co.za

PO Box 2407
Port Alfred
6170

22nd May, 2014

Ndlambe Municipality
Port Alfred
Attention: Municipal Manager
Financial director

Dear Sirs,

Once again the draft budget for rates in Ndlambe is double the inflation rate and the government guidelines. The Ndlambe Rate Payers Forum cannot accept the proposed 12% increase in property rates. This together with the increase in property valuations in this financial year means a real increase to ratepayers far above the 12% in their rates costs. How can this be when the official inflation is less than half of this proposed increase. The government guideline is a 6.6% increase, also less than half of your proposal.
We understand that the proposed budget is expected to be cut due objections from ratepayers. We propose that an increase of 8% is more realistic.

The proposed maintenance budget seems hopelessly inadequate especially considering the current condition of our assets. Due to the short- sighted removal of capital items from previous budgets our maintenance cost must increase. With a guideline of 14% of budget for maintenance this budget is totally inadequate. We will continue to see a poor level of asset maintenance unless this item is increased.

It is critical to note that the Ndlambe domestic ratepayers base is largely made up of pensioners. Pensions only increase on average between 2.5% and 5% and some do not increase at all. If property rates continue to increase by over 10% each year these members of our community who carry the major rates burden of the whole of Ndlambe will not be able to continue to afford to live in Ndlambe. You cannot continue to load double digit increases on the shoulders of these few residents. Please consider the exponential effect on ratepayers when these double digit increases are forced on us every year.

Our belief is that with more effective financial control and discipline by municipal management, this budget can be reduced substantially to ease the financial burden on the ratepayer. Proper management of staff productivity would also save substantial amounts of money.

A working performance management system should have been implemented in 2001 in Ndlambe municipality. If this system had been in effective operation in this last financial year alone, the savings to our area through better handling of staff and financial issues could have been substantial.

The Ndambe Ratepayers Forum appeal to you and your management team to implement an effective performance management system. Proper appraisal and discipline of all employees will ensure that ratepayers are not footing the bill for badly performing staff.
Yours Sincerely,

T V Cockbain (Chairman)

Again we notice that digital cameras feature. Raises the question how many digital cameras have been purchased over the years.

- Recording system
  In the 2013/14 financial year an amount of R161,389 budgeted for a recording system and repeated again for the 2014/15 financial year for R152,975.

  We realise the above examples make out a small portion of the budget, but is given as examples to strengthen our contention that:
  - There is always "fat" that can be cut to trim a budget;
  - Too easily items are placed on the budget: What I want and not what I need.

2. Decrease in grant funding.

   The Chief Financial Officer explained the challenges, in the years ahead, facing the Municipality with grant funding being progressively reduced.
   It is our considered opinion that income from Ratepayers can never be increased to such an extent to make-up for the shortfall caused by reduced grant funding.
   This inability for Ratepayers to make-up for the reduction in grant funding will eventually lead to Municipalities becoming dysfunctional leading to increasing service delivery (often violent) protests.

3. Balancing the budget.

   The tendency is to cut expenditure to balance the budget.
   With outstanding debt approaching R100 m., rather than attempting to cut expenditure the recovering of money owed to increase income, should be a top priority and vigorously pursued, according to section 7.6.1 of the Credit Control and Debt Collection policy.

4. Proposed increase of rates.

   Although the current CPI is about 6%, we realise that this does not reflect the increase in costs facing a Municipality: Fuel, Electricity, material etc.
   By the same token a pensioners CPI index, considering his main expenditure: fuel, food, electricity , medical, insurance, municipal rates etc. are all well above 6%.
   Unfortunately pension funds also use the CPI figure to determine increases in pension pay out leaving the ordinary pensioner every year in an increasing financial disadvantaged situation.

Kenton and Bushmans

Road maintenance budget been cut that there is no money now for maintenance

The point raised is correct and the maintenance budget for roads has once again been cut to bring the increase to consumers down and the municipality will once again be depend on sourcing grants to assist with roads throughout Ndlambe.

How do we source money for infrastructure

The municipality continues to seek grant funding to deal with all infrastructural matters. The MIG funding and the EPWP funding are two examples of funding.

IDP 103 – R10 million upgrade roads – Kenton is missing

The point raised is noted and this will be corrected to include Kenton

What is a street cleaning simulator?

This is a project that is funded and deals with education and cleaning up the area

Estuary care asked that the municipality consider dry bones valley and to remove a sand dune that is impacting on the river but note that it is not in IDP.

The point raised was noted and it will once again be considered

Removal of all cattle goats and pigs not include in the IDP for the Kenton Ward

It was explained that the project in the IDP was a pilot project but all wards will be targeted in the long run

Rehabilitation of roads under parks and recreation in the IDP - why?

This is an error and will be corrected

Fire and emergency for Bushman's – and satellite – what is this about can the building still be established and is the funding enough

How does Kenton get some road paving done like in Port Alfred – mainly the main roads

All residential properties receive a 20% rebate on the general rate that we refer to as the business rate.

As business pay the higher rate and all rebates for other categories of property are based on this rate we refer to it as the business rate. The municipality will look at this matter and see if the name should change to general rate.

The 45% under pensioners includes the 20% and this will be noted in the table at the back of the rates policy where it is stated that the 45% rebate is on the business rate.

Do away with all blue flag beaches

This is a debate that has continued for many years and there will always be supporters of the blue flag beaches and people that do not support blue flag beaches. Council will always consider both views and come to a decision that they feel will benefit Ndlambe

What is % of salary and wages on the overall expenditure budget

At present salaries is 39% of the total expenditure budget

What debt is over 90 days (Send to Mr Gaily)

What is the ratio of recovery on rates

What has been recovered --

All heads answer correspondence – no replies

How can you increase rates for sewer when you not providing a service – could not get tanker to Milk-Woods

There are challenges with breakdown with the sewer tankers from time to time that could result in the service not being able to be delivered on the day. Consumers are urged to monitor their tanks and contact the municipality timeously to request a pump-out and not to request for a pump-out on the day their tank starts to overflow.

Salaries – why big % splits – do we look bottom line

Yes, we always consider the bottom line when budgeting and salaries is always an area that we look at and try to contain the percentage of the overall budget within the norm.

Are we using drip waters as a part of credit control as stated in the policy

No not at this stage. The process has started to acquire water meters that can be used to restrict supply.

What does treasury recommend 6 % increase and should we not be at that %

Treasury does issue the guideline and yes the ultimate would be to have all increases around the guideline. It is not always possible to be close to the guideline when certain increases the municipality has to absorb is far higher than the guideline. Examples are electricity increases, water increases, increases in fuel and salary increases.

The draft budget is double the inflation rate and the government guidelines and the Ndlambe Rate Payers Forum cannot accept the proposal as the increase together with the increase in property valuations means a real increase to ratepayers far above the 12% in their rates costs. The Ndlambe Rate Payers Forum propose a 8% increase.

I have addressed the issue regarding Treasury guidelines in a previous question above but I do not understand the statement regarding the increase in valuation resulting in a real increase far above 12%. Valuations on properties have no impact on how rates are budget for as valuations are only used to determine how much each rate-payer will be required to pay towards the rates budget.

The proposed maintenance budget seems hopelessly inadequate especially considering the current condition of our assets. Due to the short- sighted removal of capital items from previous budgets our maintenance cost must increase. With a guideline of 14% of budget for maintenance this budget is totally inadequate. We will continue to see a poor level of asset maintenance unless this item is increased.

I agree with the issues raised but due to previous budget cuts to reduce the percentage increase to the level that was acceptable to the citizens of Ndlambe the maintenance and capital budgets have suffered.

To get the maintenance percentage back to around 14% that we would all like to see achieved and to get a realistic capital budget into the budget, citizens of Ndlambe would need to accept tariff increases that are far higher than the recommended increases. If we are to reduce the proposed increases the capital and maintenance budgets could once again suffer.

It is critical to note that the Ndlambe domestic ratepayers base is largely made up of pensioners. Pensions only increase on average between 2.5% and 5% and some do not increase at all. If property rates continue to increase by over 10% each year these members of our community who carry the major rates burden of the whole of Ndlambe will not be able to continue to afford to live in Ndlambe. You cannot continue to load double digit increases on the shoulders of these few residents. Please consider the exponential effect on ratepayers when these double digit increases are forced on us every year.

These factors are always taken into account and considered when preparing a budget as are many other factors. When preparing a budget all citizens of Ndlambe are considered as are the levels of services that all citizens of Ndlambe receive.

Our belief is that with more effective financial control and discipline by municipal management, this budget can be reduced substantially to ease the financial burden on the ratepayer. Proper management of staff productivity would also save substantial amounts of money.

The Ndlambe Municipality invited the Ndlambe Rate Payers Forum to be involved in the budget process and that would have given them the opportunity to input in the process and also to debate on the points that they have raised but unfortunately their involvement did not happen.

QUALITY & LOCKED CERTIFICATES

Quality Certificate

I..LAZOLA MANELI ACTING....., municipal manager of ...NDLAMBE.....municipality (name of municipality) , hereby certify that the Annual budget and supporting documentation have been prepared in accordance with the Financial Management Act and the Regulation made under the Act, and that the annual budget and supporting documentation are consistent with the Intergrated Development Plan of the municipality.

Print Name ..LAZOLA MANELI.....

Municipal Manager of ...NDLAMBE MUNICIPALITY... (name and demarcation code of municipality)

Signature .....

Date ..3/6/2014.....

Certification that the annual budget for 2014/15 is correctly captured and locked on the municipality's financial management system

(as requested by National Treasury in terms of section 74 of the MFMA, with reference to paragraph 6.3 of MFMA Budget Circular 59 dated 16 March 2012)

I, LAZOLA MANELI, in my capacity as accounting officer of the municipality, hereby certify that:

- The annual budget has been captured on the municipality's financial system;
- There is 100 per cent reconciliation between the budget on the system and the budget approved by council;
- The annual budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget return forms have been submitted to the local government database.

I, further certify that the municipality has in place controls to ensure that any changes to the annual budget will be captured separately and only in accordance with:

- a virement authorised by the municipal manager, or duly delegate official, in terms of a council approved virements policy; and
- an adjustments budget approved by council.

Print Name LAZOLA MANELI

Municipal manager of NDLAMBE MUNICIPALITY
(name and demarcation code of municipality)

Signature

Date 3/06/2014

This certificate must be submitted to National Treasury by close of business 16 July 2014 at the following email address: lgdocuments@treasury.gov.za.

Also send copies to the *Auditor General* and the relevant provincial treasury